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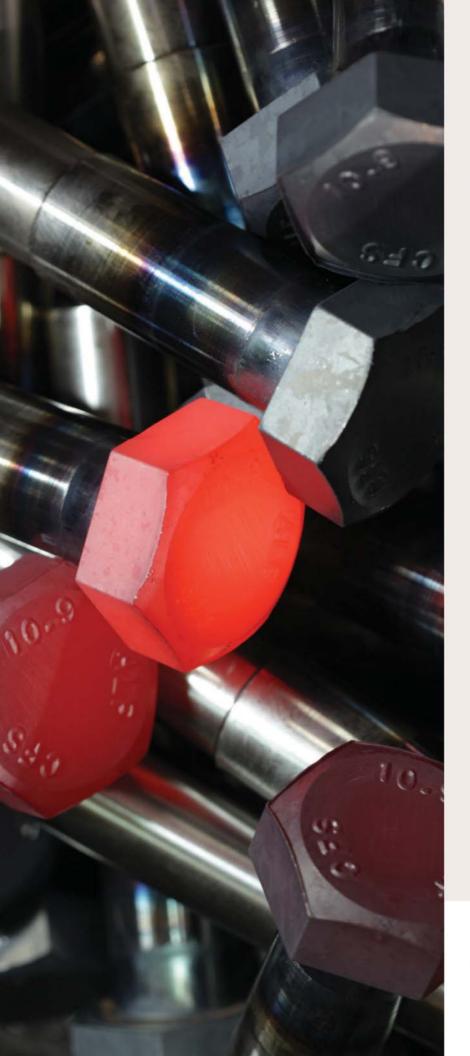
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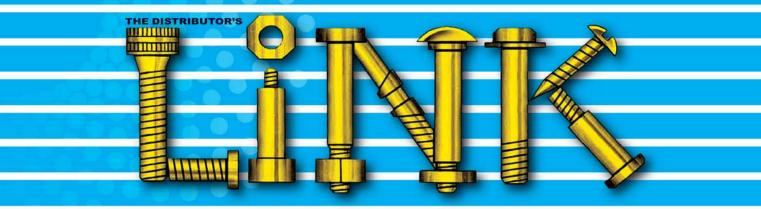




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Leo J. Coar Editor/Publisher leojcoar@linkmagazine.com





Maryann Marzocchi Vice-President/Advertising Sales maryann@linkmagazine.com



Tracey Lumia
Director, Sales and Marketing
tracey@linkmagazine.com

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W W W . g r a p h i k a c r e a t i v e . c o m



## DISTRIBUTOR NEWS

On the occasion of the National Federation of Independent Business' 70th anniversary, NFIB President and CEO Dan Danner issued the following statement:

"Seventy years ago, the National Federation of Independent Business began its mission to protect the right to own, operate and grow a business. We were founded in 1943 San Mateo, Calif., by C. Wilson Harder, who recognized the need for an organization that would represent the little guy. Since then, NFIB has garnered more members and earned more credibility - than any other smallbusiness group in history.

"NFIB is a member-driven organization. Our positions are based on a consensus of our smallbusiness members, who are among the most active and engaged members of society. When they visit Capitol Hill or a state Capitol, our elected officials know they aren't there to represent a handful of board members or any single industry. They're there on behalf of all independent businesses—the entrepreneurs and small, family-owned companies who drive this economy and have trusted us to represent them since the Roosevelt administration.

"As we celebrate this milestone, we're also reminded that these challenging economic times raise many questions about the future of entrepreneurism in the United States: What jobs will be available to our children and grandchildren? Will they have an opportunity to be an entrepreneur, or is America set on a path that discourages the kind of risk taking that leads to innovation and economic growth and instead only encourages the growth of big government, big business and big labor? In spite of our nation's present struggles, we at NFIB continue to work to make America's entrepreneurs heard in Washington and across the country.

"As the engine of the U.S. economy, smallbusiness owners epitomize the American Dream in every way. We are very fortunate to have such a robust membership that continues to inspire and influence the next generation of entrepreneurs."

More information about NFIB is available at www.NFIB.com/newsroom.

Pacific Warehouse Sales, a manufacturer's Representative and wholesale supply of fastener products located in Chino, California, is pleased to announce that Edgar Huerta has been promoted to a full time position in outside sales starting April 1, 2013.

In the 10 years that Edgar has been with PWS, he has worked his way up from warehouse, to warehouse manager, to becoming a key part of our inside sales staff. He is extremely knowledgeable in all areas of our industry, and has taken the time to become a Certified Fastener Specialist through the Fastener Training Institute. Edgar will now be covering accounts throughout Southern California.

For further information contact Pacific Warehouse Sales at 15368 El Prado Road, Chino. CA 91710. Tel: 909-287-7750, Fax: 909-287-7755, Email: sales@pacificwarehousesales.com or on the web at www.pacificwarehousesales.com.

Rotor Clip Company, Inc., is pleased to announce the addition of Tom Baatz as Sales Manager. Baatz will be focusing on the customer experience, department accountability and

providing a positive and growth orientated work environment.

Baatz brings with him more than ten years of valuable experience within industrial sales and technical support.

"Tom will be a great addition to our team," states Sara Mallo, VP of



Sales. "We look forward to the additional support."

Rotor Clip is a worldwide manufacturer of retaining rings, spiral rings, wave springs, and hose clamps.

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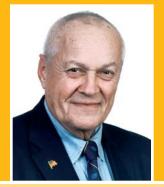
# THINK





## The Distributor's Source

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## Bengt Blendulf

Bengt Blendulf is president/principal lecturer of EduPro US, Inc.Educated in Sweden, he moved to the United States in 1974 to start a subsidiary for a Swedish fastener manufacturer. Bengt also served for eight years on the faculty in the College of Engineering and Science at Clemson University. Since 1997 he (EduPro) teaches highly rated courses in Fastener Technology and Bolted/Screwed Joint Design in the U.S., Canada, Mexico, Europe, Asia and India, for engineers and other fastener professionals. Bengt was the chairman of ASTM F16.96 Bolting Technology from 1996 to 2006. In 2006 he received the Fred F. Weingruber award from ASTM for "his efforts to promote and develop standards for the fastener industry." He is the author of an extensive lecture book as well as over 100 technical papers and articles. His business address is: EduPro US, Inc., PO Box 232, Alameda, CA 94501; phone 510-316-3234; email: bengt@edupro.us;

## THE 3 MAJOR BOLTED/SCREWED JOINT TYPES

Threaded fasteners can be used to solve many problems associated with assemblies of various kinds. They are not, however, always the only solution, but if we have excluded welding, crimping, gluing, and other methods, threaded fasteners are really amazingly useful machine elements. Before we choose a fastener we must first consider the external forces acting on the joint, the properties of the joint material (-s), temperatures in service, corrosion and other types of influences.

We can divide bolted/screwed joints into three major categories: Tension joints, Friction joints and Shear joints.

The most common assembly method in machine design is the tension joint, where the external forces acting on the joint are primarily along the bolt/screw axis. In tension joints we make the fasteners behave like springs holding the parts together by a certain clamping force. This clamping force is generated by tightening the fasteners by turning the screw heads or nuts with a suitable tightening tool. This tightening action can be done either by applying a moment of force (aka torque) or by turning the screw head or nut by a certain angle.

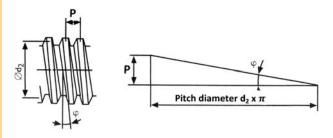


Figure 1 - Thread Pitch (helix angle)

The "climb" up the helix angle of the thread will cause a stretching of the fastener which will correspond to the desired preload force (use Hooke's Law). The level of preload force varies between the three joint types

mentioned above. Once we have determined what preload force is needed to offset an external load acting on our joint, we can choose the tightening method that will give us a well controlled assembly.

### Tension Joints

For tension joints we also have to consider the behavior of the joint materials we are holding together with the preloading action of the fastener. When we tighten the bolt/screw on the joint, we are actually storing up compressive energy in the joint components. We are, in fact, making a portion of the joint (usually barrel shaped) into a compressed spring.

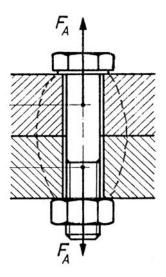
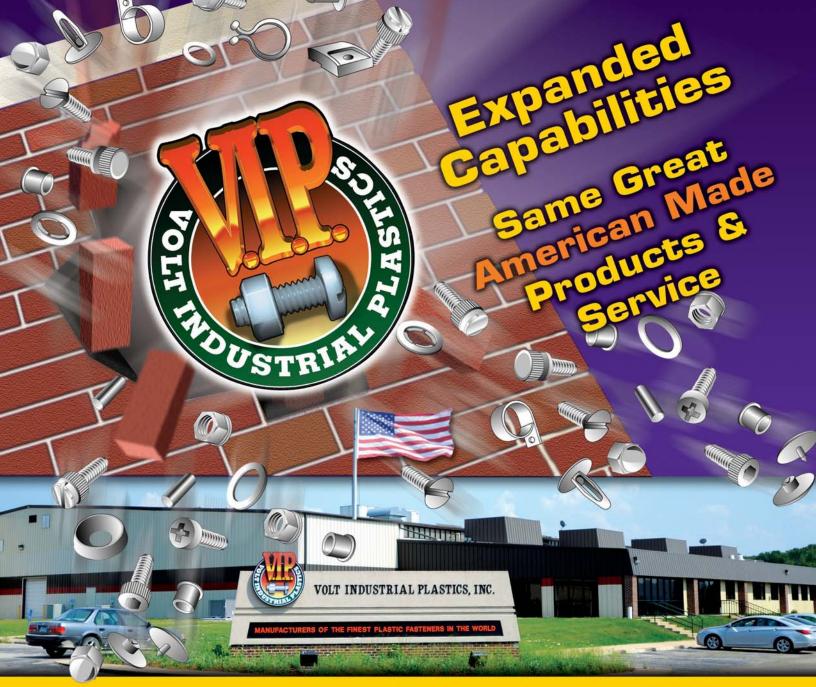


Figure 2 - Tension Joint

The balanced between the two "springs", the fastener (in tension) and the joint materials (in compression) is crucial in tension joints. In order to make the joint materials behave as an effective compressive spring it must have a certain thickness or volume.



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## Robert B. Footlik

Robert B. Footlik is a licensed professional engineer. A graduate of Illinois Institute of Technology, he has worked extensively in the fields of material handling, plant layout. packaging and management systems. The firm of Footlik and Associates serves as staff warehousing and materials consultants to six trade associations. Footlik writes for 12 trade and professional journals. Footlik and Associates is located at 2521 Gross Point Road, Evanston, Illinois 60601; phone 847-328-5644.

## SECURITY CONSIDERATIONS

If you are a devotee of Hollywood and television action films you have probably realized that if real thieves were as ingenious as screenwriters there is absolutely no facility that is secure from outside or inside theft.

External security and break ins are only a relatively minor problem for most Fastener Distributors. Vandalism and internal theft are far more common physical assaults on your facility and assets. Planning

for enhanced security must therefore cover every aspect of the operation and be designed to help keep the honest people (hopefully the majority of the staff) honest. Many of the "tricks" for doing this come from becoming more observant of what is going on everyday. This relies on developing a sense for what is normal and what "just doesn't look right."

Sometimes this is so obvious it's almost painful. In one company the owner realized that his "independently wealthy" warehouse manager who had fancy cars, a boat and multiple homes received his income primarily from his boss's potential profits. In another operation inventory stopped disappearing when the employee who was in drug rehab (and not doing all that well) was transferred to a position where he did not work in an empty building for an hour every morning. Even if you think your fasteners are of limited street value always remember that they are your livelihood and someone with less than honest upbringing is looking to turn them into their gain.

## Neighborhood Deterrence

Many owners and managers have experienced coming to work after someone vandalized the building. The perpetrators might have been children, disgruntled former (or present) staff, relatives, neighbors or strangers but the result is the same...and very demoralizing. If someone wants to create damage for any reason you probably cannot stop them, but you can deter them or limit the extent of their actions.

> Obviously being located in a low crime neighborhood is best, but not always

> > possible. Under most circumstances

recognizing the vulnerabilities and developing a comprehensive plan for the entire area is ideal. Increasing the lighting of streets and parking lots will discourage loitering and automatically force the bad guys to go elsewhere. Coordinating individual improvements can multiply the effects. addition it is far easier for a group

of businesses to get the attention of the

Police and municipal officials. An "Owner's Association" is the best way to do this as a collective action. If a non-profit structure is set up "donations," "contributions," or "dues" can be used to generate funds for lights, security cameras, fences, etc.

Maintaining the common spaces and trimming or eliminating ugly areas is another function of the Owner's Association. In addition to enhancing the resale value of all the properties this will also reduce dumping while getting rid of hiding places for thieves and vandals. Couple this with strategic fencing and a high crime area can become an enclave of safety with a single monitoring service supervising multiple security cameras that blanket the area.





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## Guy Avellon

Guy Avellon has been in the MRO and fastener distribution industry for over 30 years. He began his metallurgical engineering career at Republic Steel Research Center in metal coatings and has since held positions as sales engineer; Chief Engineer; Manager of Product Marketing, Product Engineering and Quality and Director of Quality and Engineering. He founded GT Technical Consultants where he performs failure analysis, presents lectures on fastener safety, worked for law firms and designs and audits Quality systems.

He is a member of SAE and is Vice Chairman of the ASTM F16 Fastener Committee and Chairman of the F16.01 Test Methods Committee, since 1988. He also received the ASTM Award of Merit in 2005.

Guy and his wife, Linda currently reside in Lake Zurich, IL and may be reached at 847-477-5057 or visit his website at http://www.BoltDoc.com.

## INTERPRETING FASTENER FAILURES

Many times customers encounter failures that we know are not always the fault of product quality. However, there are some growing concerns with imported product, especially from new companies, that have caused a few product quality issues. After all, there is nothing worse than to have a salesman go into a customer's shop and have a broken fastener tossed at him with claims of poor quality. This article will help to identify some of these differences as well as providing some help you may offer your customers with their issues, since it may be difficult to obtain timely advice from distant manufacturers.

## Thread Labs

The micro photograph of Figure 1 depicts a thread showing a typical crack appearing defect at the thread crest. No decarburization was observed. The light colored microstructure is the cause of the effect of etching and the defect. The etchant used was 2% Nital.



Figure 1

Small lap defects on rolled threads are not uncommon and some thread laps are allowable, up to a certain depth. These laps may be visible with magnification or without. If there is concern as to its depth, the sample needs to be sectioned and examined.

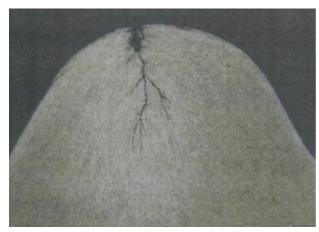


Figure 2

The above sample is at a depth of 250 µm (microns) where the ASTM F837M specifies a maximum depth of only 0.2 mm, or 200 microns. This type of defect on a socket head cap screw may lead to thread strength and shear engagement problems due to its expected high clamp load potential. This could be due to a combination of a lap and cracking resulting from the heat treatment/process control. The lot needs to be returned to the manufacturer for disposition.

#### Incorrect Material

Another interesting type of failure occurs when a manufacturer uses only one type of steel for all fasteners. For instance, the AISI 4140 steel is a versatile composition that can be used for many product grades; from socket head cap screws, Grade 8, 10.9, B7 bolts and studs and even Grade 5 bolts. It became more cost effective for the manufacturer to use the higher grade of steel for all of his product manufacturing, due to high volume discounts, than to stock several types in different diameters.

However, in the following case, the 4140 steel was used for an ASTM A307B fastener.



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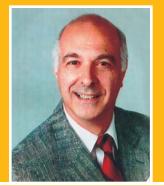
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## Bart Basi

Dr. Bart A. Basi is an expert on closely-held enterprises. He is an attorney, a Certified Public Accountant, and President of The Center for Financial, Legal & Tax Planning, Inc. He is a member of the American Bar Association's Tax Committee on Closely-Held Businesses.

## AFFORDING THE PATIENT PROTECTION AND **AFFORDABLE CARE ACT IN 2014 AND BEYOND**

#### Introduction

As we all know, in 2010 Congress passed The Patient Protection and Affordable Care Act as one of the most sweeping pieces of legislation regarding healthcare in this country. Contained within the PPACA are dozens of provisions including healthcare exchanges, mandates, credits, and rules, rules, rules galore. Of the more well known provisions are the healthcare mandates for both

the employer and the employee. Unfortunately, nothing else in the entire rest of the ACA sparks such controversy and fear as the mandates. It doesn't have to be that way for employees or employers. The following will explain the mandates.

#### Individual Mandate

With the new law comes an obligation for all individuals to be insured. Those individuals who refuse to get coverage will face a fine of up to \$695 per year to a

maximum of \$2,085 per family per year or 2.5% of the household income over the amount subject to income tax. whichever is greater. The penalty is being phased in as follows: 2014 - \$95 or 1%, 2015 - \$325 or 2%, 2016 -\$695 or 2.5%. The penalty then increases after 2016 based on a cost of living adjustment. For some individuals, it may be less expensive to pay the fine as opposed to purchasing health insurance. However, be aware that the \$695 penalty is a penalty by means of The Internal Revenue Code. In other words, the penalty must be paid or such individuals will face the IRS for collection.

#### Government Tax Credits

In order to pay for the individual mandate for insurance, the federal government is offering tax credits to individuals who are not eligible for Medicare, Medicaid, or

are not covered by their employers for health insurance. The tax credits do not become effective until 2014 and are available for individuals and families making between 100% and 400% of the federal poverty guidelines. The current federal poverty level for a family of four is \$23,550, therefore 400% of the federal poverty level is \$94.200.

In the simplest of terms, this credit works as follows:

- 1) the individual purchases insurance from an insurance exchange.
- 2) The individual tells the insurance exchange what his/her income is.
- 3) The IRS issues a credit and pays the insurance exchange a fee; and, finally 4) the individual pays the insurance exchange the difference.



### The Employer Mandate

In the new law, there is a mandate or requirement that

employers provide/offer insurance to employees. There is a dichotomy between employers employing 50 employees or more and those employers employing 49 employees or less. Those employing 50 or more face penalties if their employees elect the government credits for their health insurance purchases. Small businesses employing 49 employees or less are under no such penalties.

Within the law, there are two classes of employers: small and large. Companies such as General Motors, Wal-Mart, and Sears quite easily fall into the large employer designation. Other companies, such as small law firms, dental offices, and medical offices will easily be in the below 50 category. Then, there are companies such as restaurants owned by franchisees that tend to fall between the cracks. These are the firms that face the most confusion and risks.



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# CAY CAVALIER Industrial Specialties



Virginia Beach, Virginia Location

In the late 1990s, Cavalier's market insight led to a focus on quality detailed products. Cavalier implemented a Quality Management System in accordance with MIL-Q-9858A which opened doors to the military and government markets. Cavalier found success servicing these markets with standard and specialty engineered fasteners for many years.

As Cavalier identified new markets, the company's development grew with the manufacturing of machined assembly components and engineered studs requiring custom design expertise and precision quality. Based on customer requirements, quality documentation and procedures were expanded from standard Certification Material Test Reports to full traceability of each line item, beginning with the melt of material through finished product testing. All testing requirements are completed at A2LA, accredited laboratories.

The company with "Passion for Precision" for custom forgings and custom manufactured studs began business in 1980 as a stud bolt manufacturer for the petrochemical and oil and gas industries. Cavalier grew adding threading and manufacturing equipment to service the local area with general purpose fasteners on a quick turnaround basis. The company has continually promoted growth through expansions in raw material inventories and equipment.



Digital System 22 Inspection



Positive Material Identification

## Passion for Precision

ISO 9001: 2008 — Cavalier has successfully achieved its ISO 9001: 2008 accreditation from the Steel Related Industries Registrar to fully service its new customer base. Cavalier's markets consist of the pump and valve, power generation, turbo machinery, military, shipyard and marine industries along with ASME pressure vessel and nuclear requirements.

Today, Cavalier has two manufacturing locations to service customer needs; one is located in Virginia Beach, Virginia and the second is located in Houston, Texas.



Houston, Texas Location

## **Quality in Action**

A documented Quality Management System (QMS) has been maintained for over 20 years for the consistent improvement of our processes and products.

Accreditation of Cavalier's QMS to ISO 9001:2008 - ANSI/ISO/ASQ Q9001-2008 has been certified by the SRI Quality System Registrar. Cavalier's accreditation also includes the Pressure Equipment Directive (PED) 97/23/EC 7/2, Annex I, Paragraph 4.3.

Cavalier products are supplied to the Military / Defense and Nuclear industries manufactured under the current QMS which meets and exceeds the established requirements of MIL-Q-9858, MIL-I-45208A and MIL-C-45662A.

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Federal Supply Class FSC- 5306/5307

Main Product Supply Class PSC - 5307

On the Quality team there are three active members of the American Society of Testing and Materials (ASTM). Two of the three have participated as ASTM members since 1994.

Cavalier's supply chain is capable of meeting all domestic requirements, and the DFARS requirement as it relates to Specialty Metals.

Our Quality System maintains full material traceability to the original melting mill on all materials as well as complete chemical and mechanical certifications, all testing requirements are completed at A2LA, accredited laboratories.

Cavalier can also provide Positive Material Identification (PMI) and Laser Dimension Inspections when requested.



## **Industrial Manufacturing** for Custom Made Studs



**Precision Tolerance Cut Threading** 



Metal Cutting for Stud Production

Cavalier produces precision finishes and close tolerances on cut pieces.

Cavalier's metal cutting service is supported by ten automated band saws and two CNC cold saws that produce precision finishes and close tolerances on cut pieces. Cavalier's shearing capabilities for supplying blank pins for manufacturing range from 1/4" to 1-1/2" in diameter.

Standard rolled threads, annular forms, knurled surfaces and fins on tubes are some of the shapes that Cavalier roll forms on cylindrical surfaces. The thru-feed capacity ranges from 1/4" through 3". In-feed capacity continues through 3" diameter.



continued on page 20

# The BUSINESS EDGE 2.0

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## Machined Parts per Drawing Quality Detailed Fasteners



Machined Parts per Drawing

CNC lathes, CNC milling machines, and conventional lathes are used to perform drilling, grooving, milling, slotting, threading and turning operations on metal parts and components. Cavalier produces fasteners requiring characteristics such as dog points, radius points and machine finished ends that are suited for identification marking.



Long Length Bolts

Cavalier manufactures a variety of assembly components for industrial applications including machined parts per drawing, upset forgings and quality detailed fasteners.

## Assembly Components for the Extremes



Step Studs

Cavalier manufactures long length bolts from 1/4" through 3/4" diameter in lengths up to 40" long in a variety of material grades in standard or custom designed head styles.

continued on page 22



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## **Thread Inspection**

**System 21:** In this standard system the thread Go & No Go functionality is verified by gages Go Ring/Go Plug, No Go Ring/No Go Plug, and a micrometer is used to measure the major diameter of thread. Cavalier carries a whole range of Go & No Go Ring gages for external thread inspection and Go & No Go Plug gages for internal thread inspection.

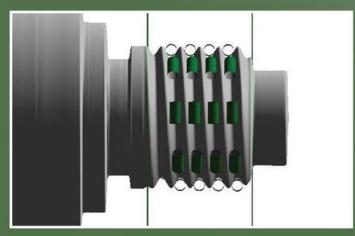
# Precise measurements and high accuracy



3D image of the Inspection by laser

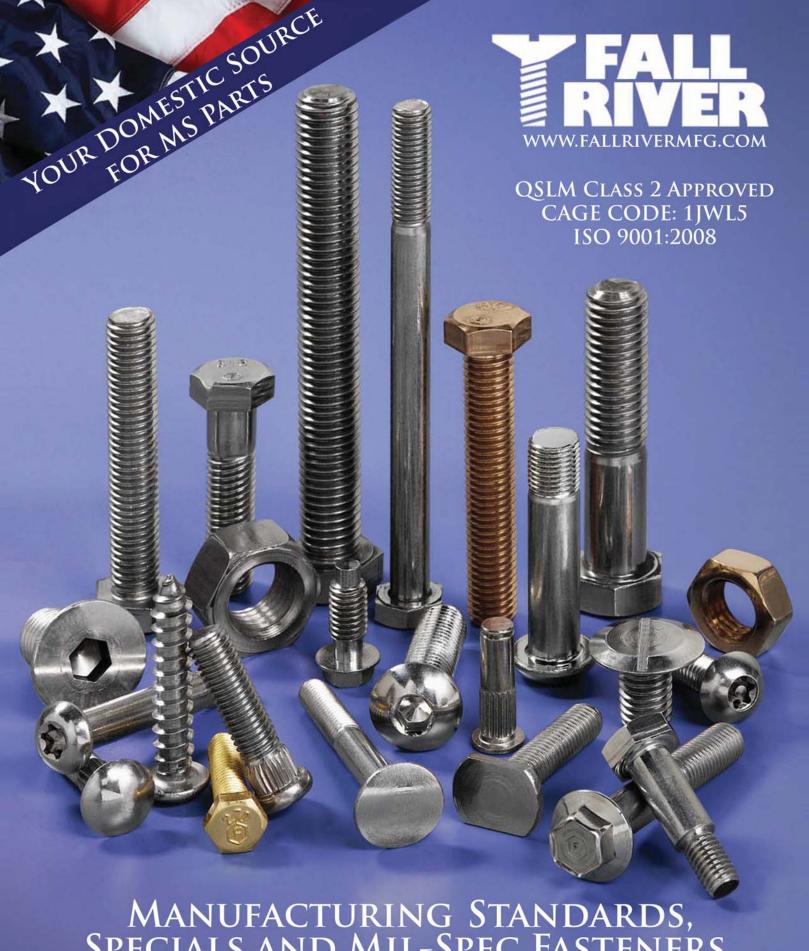
Advanced Technology for measuring external threads: When customers require precision tolerances with precise measurements and high accuracy then Cavalier's advanced inspection system is utilized which uses laser technology as a means to measure the thread attributes such as thread count, thread pitch, pitch diameter, major diameter, functional diameter, lead deviation, root radius, flank and angle.

System 22: This system covers all the requirements in 21 and in addition requires the threads to be measured for pitch diameter, lead, flank angle, minor diameter, and root profile using tri-rolls and optical comparator. Cavalier is equipped with tri-rolls and optical comparator to provide the customers with System 22 requirements.



3D image of the Inspection by laser

continued on page 132



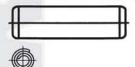
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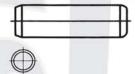
MS51923 MS51987 NAS1407 NAS561

## SLOTTED PINS



**ASME B18.8.2** ASME B18.8.4M MS171431-171790 MS16562 ISO 8752 NAS561

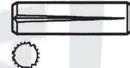
## **DOWEL PINS**



**ASME B18.8.2** MS16555 MS16556 MS9105

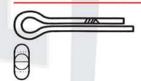
MS9390 M21143/1 M21143/2

## GROOVED PINS



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## **COTTER PINS**



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## **BENGT BLENDULF RECEIVES IFI AND ASTM TECHNOLOGY AWARDS**

by Leo J. Coar Editor/Publisher, Distributor's Link Magazine

At the IFI award ceremony dinner at Marco Island, FL, on March 12, 2013 Bengt Blendulf was presented with the IFI Soaring Eagle Award for "significant contributions to the technological advancement of the fastener industry". This was the ninth time the award was presented, and it is named after Roy P. Trowbridge, a highly respected engineering executive from General Motors.

In May 2006, Bengt was also given the Fred F. Weingruber award from the ASTM International F16 Fastener Committee "in recognition of his outstanding efforts to promote and develop standards for the fastener industry. His leadership and dedication have helped to make the F16 Fastener Committee a premier body for fastener standards."

Bengt was born in Kristianstad, Sweden 1938 in a 9-children family. He went to engineering and language schools in Sundsvall and Stockholm before being drafted into the Swedish Army to get officers training. He eventually reached the rank of captain. In 1961 Bengt was hired by the Swedish Federation of Industries in the Foreign Trade Office, which was responsible to keep a watchful eye on the development of the European Common Market and EFTA (European Free Trade Association).

please turn to page 170





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Joe Dysart

Joe Dysart is an Internet speaker and business consultant based in Thousand Oaks, California. A journalist for 20 years, his articles have appeared in more than 40 publications, including The New York Times and The Financial Times of London. During the past decade, his work has focused exclusively on ecommerce. Voice: (631) 256-6602; web: www.joedysart.com; email: joe@joedysart.com.

## **EASY PREY: NEW HACKER TECHNOLOGY THREATENS** UNSUSPECTING FASTENER BUSINESSES

Already making chump-meat of the most sophisticated of computer defenses, hackers will be unleashing a new wave of malware on unsuspecting fastener distributors and other businesses in the coming year - many of which will be completely

unprepared, according to Sophos, a computer security firm.

"Cybercriminals tend to focus where the weak spots are," says Gerhard Eschelbeck. technology officer at Sophos. "Protecting data in a world where systems are changing rapidly and information flows freely requires a coordinated ecosystem of security technologies."

Perhaps even more disturbing: Hackers will be increasingly targeting small and medium sized businesses, according to Mark Brophy, director of information technology at Rogers Townsend & Thomas. The reason: the defenses of smaller business are generally weaker, he says. Plus, these less-protected systems are often seen by hackers as easy back doors to the much larger clients those businesses trade with.

Essentially, once hackers penetrate the relative weak defenses of a small business,

they can plunder the data on its network to go after their bigger game clients, according to Brophy.

Not surprisingly, many giant and multinational corporations are hip to the trend. And they're responding by performing tough security audits of their

smaller trading partners. If they find a security risk, many decide to simply pull work from the offending business - rather than risk a 'break-in by association,' according to Brophy.

Small and medium sized fastener distributors

looking to pass these hard-nosed audits - or reassure trading partners that their mutual data is safe - will need to convince trading partners they have a hard IT perimeter. And they'll need to show defenses against some of the newest threats looming in the coming year.

High on the list of the new and the brutal is cloud-serversnapshot software. An insidious intruder, snapshot software can infect a cloud sever where a fastener business stores its data. and take a complete snapshot of all the data that's there including passwords, Eschelbeck

Meanwhile, increasing numbers of hackers are also using textmessaging theft software, which is surreptitiously added to the phone of unsuspecting users. Once activated, the software forwards all text messages to the hacker's phone, Eschelbeck says.

"The potential exists for

attacks like these to target Internet banking services," used by scores of businesses. Eschelbeck says. "Many banks send authentication codes to your phone. Malware on your phone is capable of intercepting those

messages."



Above: A Sophos employee at work neutralizing would-be hackers.

Below: Hackers attempt to penetrate systems like this IBM cloud server with snapshot malware.



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## Jim Truesdell

James Truesdell is president of Brauer Supply Company, a distributor of specialty fasteners, insulation, air filtration, and air conditioning with headquarters in St. Louis. Mr. Truesdell is adjunct professor at Saint Louis University and Webster University. An attorney and frequently published writer, he is the author of "Total Quality Management: Reports From the Front Lines".

## TAX REFORM AND SIMPLIFICATION **REMAINS SMALL BUSINESS GOAL**

Individual Americans and the small businesses which proliferate as the bulk of this country's economic engine have just completed another tax year. For many, complying with their obligations as taxpayers has become so complicated that they must "farm out" this once simple activity to professional tax preparers who are schooled in the intricacies of the Tax Code and the

myriad of forms, schedules, and remittance deadlines used to make sure everyone is able to pay what they owe and, hopefully, avoid paying beyond what they are legally required to do. All of this is the result of decade after decade of social engineering in our tax system which has been the product of lobbying and horse trading in our

Congress at the behest of interest groups and those with overriding political philosophies.

Narrow business interests have sought special exemptions or deductions to promote their success. Charitable enterprises have worked for incentives to encourage their donor bases. Politicians have promoted wealth transfer programs to assist large voting blocks which form the core of their ballot support. Proponents of various forms of research and development have sought tax breaks which they feel will help the country move forward in areas like pharmaceuticals, energy conservation, education and community improvement programs, and many others. All of this has contributed

to a tax system which is hard to comprehend, stacked in favor of those with political clout, sometimes confiscatory in nature, and requiring special expertise for compliance.

The National Federation of Independent Business surveyed its membership on taxes during November and December 2012 and found, among other things,

> that ninety-one percent of small businesses hire a professional tax preparer to do their returns. Eighty-five percent think Congress should revise the tax code, and seventy-eight percent want a tax system with fewer preferences. This last is not so surprising, because few of the special break provisions enacted into law are for the



benefit of small business enterprises. It is the megacorporations and capital intensive industries that have had the political leverage and influence to insert narrowly written perks into the Code. Most fastener distribution businesses are family founded enterprises that fit the small business model. This survey was taken just as the fiscal cliff negotiations were heating up and before compromise legislation was enacted in January. That legislation, not surprisingly, consisted of a lot of temporary patchwork and transitional solutions and not the permanent simplification that the public, and particularly the business constituency, seem to be calling for.

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## DISTRIBUTOR NEWS

Brighton Best International Inc. welcomes their newest expansion - 250,000 sq. ft. sales and distribution center in Aurora IL.



This state of the art facility will give Brighton-Best International 250,000 ways to service all distributors in the continental United States. With 30 foot ceilings, the sky is the limit on the amount of inventory that will call Aurora home; and with 36 loading docks, you can trust that what you need from Brighton-Best International will be in stock and shipped the same-day.

Since 1925, Brighton-Best International has been focused on putting customers first. Opening this new distribution center will allow us to triple our on hand inventory, increase our efficiencies and deliver more of the products our customers have been demanding. Our always expanding product line, that now includes screw products and the addition of the new anchor line, offers a comprehensive solution to all your fastener needs. Brighton-Best International is your one stop shop for all things fasteners.

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#### MID-ATLANTIC FASTENER DISTRIBUTORS ASSOCIATION

## MAFDA ANNUAL REP SYMPOSIUM

Seasons 52. King of Prussia PA. USA was the location of the MAFDA Annual Rep Symposium held on April 10th, 2013. Over fifty members and industry professionals gathered for an evening of camaraderie, fine dining, and to participate in the ever popular Rep Symposium series of educational events hosted by the MAFDA.



Jack McGough, Guidon Corporation and Tricia Murty, Murty Associates.

The evening began with a very insightful and extremely educational presentation offered by Nick Panasain of ND Industries, represented by Murty Associates. Since 1955 ND has been serving the automotive, electronics, aerospace, and appliance

industries with proven solutions to many of the most difficult assembly and application industrial concerns. Whether the need is to seal, protect, stabilize, engage, or secure products against vibration – it is likely ND has the proven solution.

Vincent Chiappone of

the Richard Manno Company, represented by Lee S Johnson Associates (Partners for Growth), followed with an equally passionate presentation on the benefits of, and the products manufactured by the company. Investment in equipment, man-power, and quality assurance were reflected hallmarks of this growing

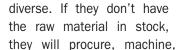
organization. Richard Manno Company remains committed to being THE number one recognized provider of electronic hardware, sold through distribution companies throughout the country, many of which are long

time MAFDA member associations.

Not to be outdone, we were all very excited to hear from the President of Superior Washer Allan Lippolis, along with your other washer and stamping specialty requirements. Clearly the commitment to customer satisfaction remains mission critical to the continued success of Superior Washer. Rounding out the evening's activities was a presentation given by Jackie Ventura for the USA

Fastener Group, represented in the MAFDA region by

Michael Smith and Associates. USA Fastener Group is a leading supplier of ASTM specified hardware, Heavy Hex Bolts and Full Threaded Studs to name a few. Don't however mistake them as a conventional or occasional provider. Their manufacturing capabilities in the structural market remain strong and



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Left: Nick Panasian. ND Industries.

Right: Vincent Chiappone, Richard Manno Company.

**Bottom Left: Mike Smith and** Jackie Ventura, representing **USA Fastener Group.** 

Bottom Right: Chuck Halpin, BBI.



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Richard Hagan

Richard P. Hagan is the president of Pinnacle Capital Corporation, a boutique investment banking firm which specializes in providing merger & acquisition advisory services to the global fastener industry. Hagan has more than twenty-three years of international investment banking experience and has worked on successful domestic and cross-border M&A transactions, corporate restructurings and capital raisings. Hagan earned a B.A. in Economics from the University of North Carolina at Chapel Hill and an M.B.A. in Finance from Fordham University in New York City. Contact: Phone: 212-267-8200 or Email: rphagan@pinnaclecapitalcorp.com.

### **FASTENER COMPANY ACQUISITIONS COMPLETED THUS FAR IN 2013**

In this issue, we will briefly review all the fastener company acquisitions - a total of 12 worldwide completed during the first four months of 2013 (January through April). Of course, it is impossible to track every single fastener company transaction because many deals involving private companies are not publicly disclosed. That said, we believe the following list is the most comprehensive (and detailed) you will find.

The acquisitions of Disco Industrial Screw Corporation and Columbus Fastener Corporation (see below) actually closed on December 31, 2012. These transactions are included in our 2013 deal list because. as a practical matter, there is typically no public announcement of deals involving privately-owned buyers and sellers until after the transaction closes (sometimes ..... well after). For this reason, we were unable to include these two transactions in our previously published deal list for 2012.



On January 1, 2013, Duncan Bolt Company purchased Disco Industrial Screw Corporation ("Disco").

Founded in 1952 and located in Santa Fe Springs. California, Disco is a small value-added fastener distributor providing Vendor Managed Inventory, JIT Delivery and Bin-Stocking services to OEMs in the Western United States. Duncan Bolt, founded in 1953 and also located in Santa Fe Springs, California, is a stocking distributor of brand name fasteners including: AVK Industrial Products; Huck Fasteners; Marson Rivets; Henrob Self-Piercing Rivets and Gesipa Fasteners. Duncan Bolt also has a fastener installation tooling repair / rental division, along with three branches in Phoenix, Arizona; Monterrey, Mexico; and Shanghai, Following the transaction closing, the Disco operations are to be consolidated into the operations of Duncan Bolt and Al Amado, the owner / founder of Disco, plans to retire.

Purchase price: not available



On January 1, 2013, The **Bostwick-Braun** Company purchased Columbus Fastener Corporation. With three Ohio

warehouse locations (two in Columbus and one in Cincinnati), Columbus Fastener is a full-line distributor of fasteners and related construction & industrial supplies. The company supplies both OEMs and MRO end-users across Ohio and the surrounding states. Bostwick-Braun is a wholesale hardware distributor supplying both retail and commercial / industrial customers across the Central and Northeastern United States. Founded in 1855 and headquartered in Toledo, Ohio, Bostwick-Braun has a 280,000 square foot distribution center in Ashley, Indiana and five branches in: Avon, Ohio; Indianapolis, Indiana; West Helena, Arkansas; McKeesport, Pennsylvania; and Providence, Rhode Island. Following the transaction closing, Columbus Fastener will become the primary fastener source for Bostwick-Braun and will have access to the enhanced product range and VMI program expertise offered by Bostwick-Braun.

Purchase price: not available

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# Rick Rudolph Associates

### **Rick Rudolph Associates LLC**

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### RICK RUDOLPH LAUNCHES NEW COMPANY

Longtime fastener industry executive Rick Rudolph has started a manufacturer's representative company, Rick Rudolph Associates.

Based in Melrose, Mass., Rudolph will cover all six New England states and is seeking available lines.

Rudolph built a reputation for integrity, dependability and excellent service through his work in senior

level positions in both distribution and manufacturing.

Rick Rudolph Associates has the reputation of being THE Manufacturer's Representative Agency, representing the highest quality manufacturers, master distributors, and importers of the finest fasteners, hardware, tools, electronic components and related products and services to New



England's distributors.

As a leading provider of Manufacturer's Sales Representative services, Rick Rudolph Associates takes pride in offering personalized face-to-face representation, calling on quality fastener and industrial distributors in New England. Rudolph is dedicated to serving the needs of the customer each and every day.

With over 43 years of industrial sales experience in the New England territory. Rick Rudolph has been the President, Vice-President, Chairman and is the current Treasurer of the New England Fastener Distributor's Association (NEFDA) and Rick was one of the first inductees into the New England Fastener Distributor's Hall of Fame.

### DISTRIBUTOR NEWS

Beacon Fasteners and Components is coordinating both the internal customer service pleased to announce that Kameron Dorsey has been promoted to the position of National Sales Manager.

Kameron joined Beacon in May of 1998 as an Inside Salesperson. He grew the position into a Key Account Sales Manager role during his 15 years with the company. Prior to joining Beacon, Kameron was employed for three years as an Account Representative with AFI Industries.

Kameron has been very active in the fastener industry. He is an active member of the Mid-West Fastener Association and served on

task force.

and external sales efforts for Beacon. He will also be researching additional products complement our current offerings, building on the

> quality and value that you have come to expect from Beacon.

> Founded in 1979 by Bob Wegner and Gary Pavlik, Beacon is a leading supplier of In-Stock Sems, Thread Forming Screws, Thread Cutting Screws, High-Low Self Tapping Screws, Sheet Metal Tapping Screw and Machine Screws, as well as Specialty Cold Headed Fasteners. Beacon Fasteners is located at 198 West Carpenter Avenue in Wheeling, Illinois. To place an order or request

its board of directors from 2002-2005. He is also a quote, call Beacon's sales department at 1-800a member of the National Fastener Distributors 669-2658 or 847-353-2000. You can email your Association and is on their membership committee order to customerservice@beaconfasteners.com or fax to 847-541-1789. You may view their entire Kameron will be focusing his efforts on catalog on-line at www.beaconfasteners.com.





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### DISTRIBUTOR NEWS

Atlantic Fasteners pleased to announce the launch of its new online industrial supplies store, found www.atlanticindustrialsupplies.com with a 44,200 item inventory.

Said President Peterson: "The new website is easy to navigate, letting users search for most items by manufacturer part number. And they can set up shopping carts, wish lists. order pads. departments, and cost centers, while managers can establish spending and buying limits."

Product categories include, items such as abrasives, adhesives, chemicals, power and hand tools, safety and security equipment, electrical/ lighting and much more. Shipping is also free on any Atlantic Industrial Supplies order.

Additionally, Peterson said that each month, starting May 1st, the site will feature 16 sale items on its homepage, which is also accessible through a link in the upper right-hand corner of their commercial website. www.atlanticfasteners.com.

"Of course, we're always accommodate here to customers who are more comfortable phoning in orders," says Peterson who adds that future plans call for adding Atlantic's commercial fastener inventory to the site."

For more information, contact Atlantic Fasteners at 49 Heywood Avenue, P.O. Box 1168, West Springfield, MA 01090. 1-800-800-BOLT (2658) or visit www.atlanticfasteners.com.

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### WHERE TESTING IS BEST...AT A COST THAT'S LESS

Inland Testing Equipment Inc. specializes in the distribution of various Salt Spray Testing Chambers at a cost that's less.

As a family who has been in the fastener industry for over 60 years, we have struggled to find the most qualified, efficient, effective, and economical testing solutions for our components.

Inland Testing Equipment Inc. was established and has since partnered with a highly reputable manufacturer specializing

in sophisticated testing equipment with advanced testing solutions. All testing chambers are imported and currently being sold throughout Europe, South East Asia, South America, North America, and Australia. These units are currently being supplied to Tyco Electronic, Honeywell,

Schneider, BYD, Foxconn, Volex, ANTL and more.

All testing chambers are manufactured and designed to meet the requirements of relevant standards such as

> CNS3627, CNS3885, CNS4159. CNS7669, CNS8866, JIS D-201, JIS H-8502, JIS H-8610, JIS K-5400, JIS Z-2371, IS03768, IS03769, IS03770, ASTM B-117, ASTM B-268, ASTM B-268, GB-T2423, GJB150, and are offered with prompt, efficient delivery and support.

Our intention is to provide our customers

with sophisticated, technologically advanced testing solutions to determine how long their products will last. With the quality products offered by Inland Testing Equipment, our customers can save thousands of dollars and better reach their ultimate goal for quality products.





### Addison Packaging, Inc.

752 W Hawthorne Lane, West Chicago, IL 60185 Tel: 630-293-4600 Fax: 630-293-4916 www.addisonpackaging.com

### 'THE LEADER IN THE PACKAGING INDUSTRY'

Addison Packaging Inc. is known as "The Leader in the Packaging Industry," specializing in packaging of hardware into poly bags, cartons, and blister boxes.

Addison Packaging currently packages over 30 million bags per year and continues to hold the reputation as the industry leader by offering their customers exceptional quality, delivery, and top notch customer service. As a family owned and operated company for over 20 years, Addison Packaging offers

decades of experience, knowledge, and commitment to each customer which distinguishes them from the rest.

Addison Packaging is proud to announce the new additions added to their packaging machinery and printing technology. The company has expanded to 7 high speed, state of the art packaging lines with 10+ electronic counters per line providing the ability to package multiple components with various counts per poly bag. New printers have also been added to each line providing the capability to print logos, artwork and

> barcodes directly on each bag. most exciting announcement from Addison Packaging is the ability to offer link style poly kits. Several bags (links) can be sealed together to create one kit however each bag (link) is sealed and can contain different components and various counts per bag (link).

Addison Packaging also offers services such as a boxing line, hand counting, assembly line, instruction sheets, custom labels, custom cartons, weigh scaling and warehousing. Accuracy at Addison Packaging is top priority and is accomplished by having an experienced, seasoned staff, state of the art machinery and high quality materials.



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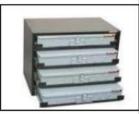
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### distributor news

Birmingham **Fastener** pleased to announce the promotion of Brad Tinney to President of Birmingham Fastener and its family of companies. Brad brings to the position a strong background for the role having spent his entire life in the fastener business. His previous position was Vice-President - Manufacturing Operations.

The Fastener Birmingham Group is a manufacturer and distributor of T-head bolts, anchor Jacksonville, Dallas bolts, cross brace rods and structural and non-structural components for the metal building, construction, utilities, aerospace, OEM and industrial markets. With 9 regional operations located throughout the country, Birmingham Fastener and its subsidiaries: the



Distribution Center. Alabama Aerospace, Huntsville Fastener, B-Fast Mobile. ProSouth Fastener. Omaha Fastener. and A-A Bridgeport offer strategically located service centers that provide sales, VMI managed inventory programs, and technical support.

For further information call 1-800-695-3511 or visit their website Hanceville at www.bhamfast.com.

### DISTRIBUTOR NEWS

**Cardinal Fastener** a Cleveland based manufacturer of competitively priced hot formed large diameter quality fasteners, is pleased to announce that Bill Boak has been named to serve as the company's new president.

Marc Strandquist, Cardinal Fastener's Managing Director said that "Bill came to our attention because of his strong execution skills, his proven ability to lead top performing teams and his track record in contributing to the bottom line. He has demonstrated these skills by innovating new processes and products, turning around complex organizations with multiple business segments. We are very pleased and excited that Bill has joined our organization."

Mr. Boak began his duties at Cardinal Fastener on March 18, 2013.

Cardinal Fastener is a manufacturer of competitively priced hot formed, short lead time, large diameter quality fasteners to industry standards and customer blueprints.

Their ISO 9001:2008 certification and in-house A2LA accredited lab insure that their parts always meet customer procurement standards.

For more information on Cardinal Fastener visit www.cardinalfastener.com. Mr. Boak may be reached at 216-831-3800, or email him at billb@cardinalfastener.com.





WIFI - Pam Berry • Tel: 617-962-3355 • Email: pberry@advancecomponents.com • Web: www.fastenerwomen.com

**WOMEN IN THE FASTENER INDUSTRY** 

### WIFI HONORS, SCHOLARSHIPS & EVENTS

Women in the Fastener Industry (WIFI) has had a busy summer with events and honors all around.

WIFI is proud to have one of our members, Susan Davis of Southwest Distributor Sales, receive the coveted Mickey McClure Award from the Southwestern Fastener Association. The merit-based award is only given to SFA members who personify excellence and stellar achievement in the industry. Susan has been president of SFA twice and currently is the chairwoman of the organization. Congrats to Susan!

WIFI awarded the Ann Bisgyer-Wolz Scholarship to Sirena Trevino of Timberline Fasteners. Sirena attended classes at the Fastener Training Institute, which works in conjunction with WIFI to educate recipients of the scholarship award.

Fastener Tech '13 was a great event with the WIFI Connect Speaker Series featuring Linda McCabe of Optimal Level. WIFI members and guests were motivated and inspired by Linda's presentation, "Seven Things You Need to Succeed Right Now."

WIFI is now gearing up for its 4th Annual WIFI IN THE FASTENER Event at the National Industrial Fastener & Mill

Supply Expo in Las Vegas from 2-4 p.m. on Oct. 24. The event will feature a dynamite panel and networking event. WIFI will also be hosting booth 1504 at the Expo.

August 1st is the application deadline for WIFI's Edith Cameron Scholarship. The \$1,500 scholarship award will cover travel expenses to bring a WIFI member to the NIFMS Expo.

WIFI is now accepting corporate sponsorships for scholarships and events. For more information visit our website at fastenerwomen.com, follow us on Twitter @fastenerwomen, join WIFI on LinkedIn or friend us on Facebook.

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MPG

Excitement is building for the National Industrial Fastener & Mill Supply Expo set for October 23-25, 2013 at the Sands Expo & Convention Center, Las Vegas, Nevada USA; it was reported today by Expo

Management.

"We have already sold 689 booths to 520 companies and continue to receive new contracts and inquiries daily. Exhibit space sales are running well ahead of the same period last year and we expect the Expo to be close to 80,000 net sq. ft.", says Susan A. Hurley, CEM, General Manager. "We are excited that 48 of these companies are either new to the Expo or returning after an absence of at least three years.

The Expo will continue to have a major domestic and international presence with exhibiting companies from throughout the U.S. and 14 other countries around the world including Brazil, Canada, China, Germany, Hong Kong, India, Italy, Japan, Mexico, Spain, Taiwan, Turkey, United Kingdom and Vietnam", adds Ms. Hurley.

In addition to the broad array of industrial fasteners, fastener production machinery and tooling, inspection, testing and packaging machinery, hand and power tools, plant & safety supplies, wire, software systems and other industry products and services on

display at "North America's Largest Fastener Expo", the 3-day event also features an entertaining and informative line-up of educational meetings, programs, training and social events.

Wednesday, October 23 - Education, Training, Meetings – Expo NOT Open 7:30 AM - 4:30 PM - Registration Open in Hall A Foyer at Sands Expo & Convention Center

8:30 AM - 4:30 PM - Fastening Technology Workshop

presented by the Fastener Training Institute. Instructor: Bengt Blendulf, President and Principal Lecturer, EduPro US, Inc. Invest in your professional development, Using Bengt Blendulf's fastening technology manual (included with registration), this seminar will be a fact and fun-filled day with one of the most experienced and dynamic fastener instructors in the U.S. and Europe.

Registration Fee: **Fastener Association Members** \$299 before September 1st/\$399 after September 1st. Non-members \$399 before September 1st/\$499 after September 1st.





Exhibitors at the 2012 NIFMSE AMPG [top], Greenslade & Company [middle] and Brikksen [bottom]

9:00 AM - 3:00 PM - Industrial Fastener & Mill Supply Industry CFO, Controllers, Credit Accounting Managers Meeting. Presented by the National Fastener Industry Financial Manager Network together with the Business Credit Management Association. Financial managers and staff are encouraged to attend this free meeting. Managing and maximizing cash flow, financial implications of sales agreements,

customer contracts and assessing sales risk while extending open account credit to customers, has become very challenging. To register and/or for more information contact Darryl Rowinski, President of BCMA at (262) 827-2880 or email darrylr@wcacreditorg.

FREE to all 2013 Expo registrants wearing their badge.

Continued on page 174

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### DISTRIBUTOR NEWS

Frank Peszka of Erdenheim, PA has been promoted to the newly created position of Director of Quality at Laboratory Testing Inc. (LTI).

He most recently held the position of Quality Assurance Manager for the past six years. During this time LTI has expanded its scope of testing and calibration accreditations with A2LA and



PRI/Nadcap and company approvals to comply with the rigorous requirements of its customers in the aerospace, nuclear, medical and automotive industries.

Director of Quality is a new position at Laboratory Testing Inc., created to oversee the expanding operations of the Quality Assurance and Certification Department due to continued growth in sales, services and number of employees. In his new position, Peszka will continue to implement and maintain the Quality Management System, oversee the preparation of Certified Test Reports and Certificates of Calibration, and administer LTI's new program designed to manage industry specifications for testing and calibration. Emphasis will be placed on continuing improvement projects and employee training to achieve LTI's goal of Error Free Results On Time.

Peszka joined Laboratory Testing Inc. in October 2004 as Quality Assurance Specialist with over 30 years of experience as a quality assurance professional. He was promoted to LTI's Quality Assurance Manager in February 2006.

For more information visit Laboratory Testing at www.labtesting.com or contact them at sales@labtesting.com or call 1-800-219-9095.

### DISTRIBUTOR NEWS

**Drillco Cutting Tools Inc.,** of Baton Rouge, LA, is excited to announce the appointment of Mr. Scott Wilson as Vice President of Sales, Canada.

Scott brings with him several decades of experience in the cutting tool industry in various roles, most recently as the National Sales Manager (Canada) for Precision Dormer. In close collaboration with our distributor partners, Scott will be tasked with the responsibility of increasing Drillco's sales and market share in Canada.

Mark Wilcox, President of Drillco Cutting Tools, Inc. comments, "Given his proven track record of implementation and execution, we are confident that Scott will accomplish his and the company's goals for the future."

For further information about Drilllco's product line, contact them at 13011 S. Choctaw Drive, Baton Rouge, LA 70815. Toll-Free: 1-800-851-3821, Tel: 225-272-8251, Fax: 225-273-9201, email: sales@drillco-inc.com or visit their website at www.drillco-inc.com.





### **Cardinal Fastener Inc.**

5185 Richmond Road, Cleveland, OH 44146 Tel: 1-800-237-3477 Fax: 216-831-3651

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www.cardinalfastener.com

### A LEADING MANUFACTURER OF LARGE DIAMETER HOT FORGED FASTENERS

When leading fastener distributors look for fast turnaround on large diameter hot forged fasteners, they look to Cardinal Fastener.

Founded in 1983, Cardinal Fastener is a leading U.S. manufacturer of hex bolts, heavy hex structural bolts, socket head capscrews, square head and 12 pt fasteners, hex flange, shoulder screws, studs, and specialty parts ranging from 1/2" to 3" dia. (M16 to M72 metric).

### "When It's Critical... It's Cardinal"

Cardinal's business centers on speed and flexibility, as leading fastener distributors have come to rely on Cardinal

Fastener for incredibly short lead times on high strength, hot forged fasteners, often requesting same-day or next day delivery. To address these needs, Cardinal stocks the fastener industry's largest inventory of

forged blanks, which includes a new metric stocking program (8.8, 10.9 and 12.9). Their fasteners are available in a variety of materials and grades to meet SAE, ASTM and ISO standards, including all grades of steel, high temperature alloys such as B16 and A286, 300 and 400 Series stainless, and exotic alloys such

as Monel, Inconel, and Hastelloy®, which are available upon request.

In addition to quick-ship programs, Cardinal also manufactures 'forged-to-order' fasteners in 3 to 5 business days utilizing its in house tooling department equipped with hundreds of stock dies. The tooling department can also create custom dies in a fraction of the time and expense of an equivalent cold forming die, making Cardinal's hot forging technology ideal for large runs as well as for small-run MRO requirements. Cardinal's CNC capabilities allow for a wide range of custom machining to be performed to meet nontraditional fastener design specifications. Cardinal also offers cut threading on-demand, enabling the company to achieve a remarkable 97% on-time performance rate for same-day or next-day shipments.

### ISO 9001:2008 Manufacturing

In 2010, Cardinal became the first U.S. fastener manufacturer to attain ISO 9001:2008 certification,

> providing prestigious third party validation of the continual enhancements that have been made to Cardinal's manufacturing and quality systems.

> Highly skilled and experienced operators manage the entire manufacturing process, taking full ownership of the process as they manufacture parts to extremely close tolerances. The manufacturing technologies employed include single blow open die

> > and two-strike closed die bolt hot forging presses, induction units with optical pyrometers, CNC turning centers, cut-threading and roll-threading (before or after heat treating), as well as coating and plating to customer specifications.

Cardinal also operates an on-site A2LA accredited mechanical test lab to ensure that all products meet and exceed ASTM, SAE and ISO standards. In house capabilities include full size tensile strength tests, as well as for hardness, carburization, de-carburization, and magnetic particle testing. Third-party Charpy testing is also routinely performed. please turn to page 184





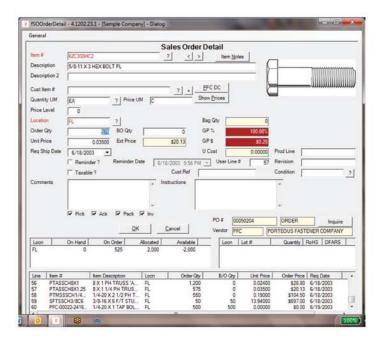
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### DISTRIBUTOR NEWS

**North East Fasteners Corporation** (NEF), very pleased to announce that Erin Dumonski has joined NEF and has taken the position of Director of Quality. Erin will be heading NEF's Quality Department along with Quality Manager Joseph Longo, where she



will assist the company in enhancing their military and aerospace quality capabilities. NEF is currently a leading supplier of commercial and military fasteners and is steadily moving into the aerospace arena. NEF is an AS9100C certified manufacturer.

Erin was recently the quality assurance manager at B/E Aerospace Consumables, managing a quality department of twenty three employees and was also responsible for maintaining the facilities ISO 9001/AS9102 certification.

Prior to B/E Aerospace she was employed at Pratt and Whitney, Middletown CT. She began there in the Manufacturing Engineering Development Program which consisted of both quality and manufacturing engineering rotations. As quality engineer she was responsible for the commercial production line aiding in assembly quality issues, Materials Corrective Action review Board, nondestructive testing, quality requirements for engineering, supplier quality, supplier metallurgical control lab, customer support, product recall, and metallurgical/mechanical testing. She was responsible for Identifying cost reduction opportunities for military engine assembly and testing using lean and Six-Sigma tools as well as process improvements and production flow.

Some of her certificates and awards include; Lean Manufacturing Certificate University of Michigan; Supplier Quality Assurance Certification (Pratt and Whitney); Laboratory Control At Source Certification (Pratt and Whitney); Engineer in Training Certificate; Phalanx Honorary Society -Commendable Leadership Award.

For more information contact North East Fasteners at P.O. Box 322, 8 Tremco Drive, Terryville, CT 06786-0322. Tel: 860-589-3242, Fax: 860-589-6969. email: nef@nef1.com or online at www.nef1.com.

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### **Industrial Fasteners Institute**

636 Oak Tree Blvd. • Independence Ohio 44131 Phone: 216.241.1482 • Fax: 216.241.5901 www.indfast.org

### IFI RELEASES TWO NEW PUBLICATIONS FOR THE FASTENER INDUSTRY

by Joe Greenslade Director of Engineering Technology, IFI

Industrial Fasteners Institute released two new critical handbooks, one authored and compiled by Bengt Blendulf on mechanical fastening and joining, and the other by Joe Greenslade on how to correctly tighten fasteners. Every engineer and all assembly installation people will want to know the information contained in these publications.

Because of the immediate value of this information to everyone involved in fastener & bolted joint design and fastener & joint assembly, these books have been priced very low to promote their acquisition and use in the field and in plants everywhere



Mechanical Fastening and Joining

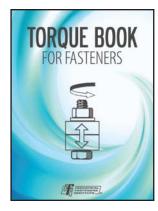
by Bengt Blendulf

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### **Key Features**

- all the engineering data in one place to calculate the correct tightening torque for all types of inch and metric fasteners
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**NORTH COAST FASTENER ASSOCIATION** 

### NORTH COAST NEWS! by Marty Nolan, NCFA President

### NCFA Hosts Ohio Oil & Gas Energy Education Program by Marty Nolan, NCFA President

On Thursday, February 28th, the North Coast Fastener Association (NCFA) hosted Rhonda Reda form the Ohio Oil & Gas Energy Education Program (OOGEEP). The meeting took place at J. Bella Restaurant in Strongsville, Ohio and was attended by many NCFA Members and guests.



Rhonda has been in the energy industry for over 25 years and offered a unique perspective on the growing Oil and Gas industry that has brought thousands of jobs to Ohio and the surrounding states.



She discussed topics such as Hydraulic Fracturing, new the drilling techniques, the various natural gas sources (Marcellus and Utica Shale) and the vast potential surrounding this growing industry. She also offered her perspective on all of the other sources of energy being harnessed throughout our nation including coal, wind and solar. Rhonda was very knowledgeable, she was a straight shooter and she was a terrific guest

for an industry related group like the NCFA.

The NCFA continually strives to bring its members a variety of networking and informative events, such as the OOGEEP Dinner Meeting.



### NCFA, MWFA and NFDA join together for **Nucor Tour**

On Thursday, April 25, the North Coast Fastener Association (NCFA) along with the Midwest Fastener Association (MWFA) and the National Fasteners Distributor Associations (NFDA) conducted a tour of the Nucor manufacturing facility in St. Joe, Indiana. Over 75 people attended the Nucor tour. After the tour, a dinner meeting was held at The Auburn Cord Duesenberg Automobile Museum in Auburn, Indiana, where attendees were free to roam the museum and then join industry peers for dinner right at the museum.

This is the first time the three associations partnered to hold a joint meeting and the attendance was terrific and the networking even better. Guests from California, Texas, Ohio and Illinois all converged on St. Joe, Indiana to make this joint meeting a resounding success. Much thanks to Bob Fawcett of Nucor for coordinating the tour and to Nucor for opening up their doors for us.

### Upcoming NCFA Events:

June 21st Night at the Races

September 12th Screw Open Golf Outing

October 3rd Ohio Nut & Bolt Tour



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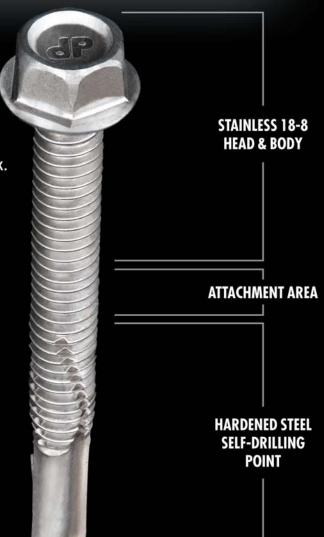
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## Barnaby Myhrum

Barnaby Myhrum is an Applications Engineer at Applied Bolting Technology in Bellows Falls, VT. He has over 25 years of experience in engineering and manufacturing companies in roles as an engineer, manager, executive and consultant. He earned a Bachelor of Science in Mechanical Engineering from the University of Vermont, and a Masters of Business Administration from Carnegie Mellon University. He can be reached by email at barnabym@appliedbolting.com.

### **LESSONS FROM THE FIELD:** TRUST BUT VERIFY!

In large structural steel projects, high-strength bolting can consume up to 35% of the field construction Problems of any kind can cause schedule delays and have a major impact on labor costs. Therefore it is critical to verify the quality of your fastener assemblies and to make sure the ironworkers are well acquainted with the pretensioning method being used. That's why experienced bolting crews rely upon the Pre-Installation Verification as stipulated by the Research Council on Structural Connections (RCSC) Specification for Structural Joints Using High-Strength Bolts. Copies are available for free at www.boltcouncil.org.

### The Pre-Installation Verification Explained

It's actually very straight forward. Paraphrasing the spec:

Using a tension calibrator where the bolts are to be installed in pretensioned and slip-critical joints, the fastener assemblies shall be tested to:

- 1) Confirm the suitability of the complete fastener assembly, including lubrication, for pretensioned installation; and,
- 2) Confrim the procedure and proper use by the bolting crew of the pretensioning method to be used.

A representative sample of each combination of diameter, length, grade and lot to be used in the work shall be tested to verify that the pretensioning method develops a pretension equal to or greater than a tabulated value. If they don't, the cause shall be determined and resolved before the fastener assemblies are used in the work.

The actual wording in the spec is lengthier (four pages) and includes valuable commentary. But that's the gist of it: test the stuff beforehand, and if it doesn't work, figure out why not.

### So...Why Didn't You Do The Pre-**Installation Verification?**

While performing the Pre-Installation Verification seems like a no-brainer, occasionally we get calls from bolt-up crews that clearly haven't done it. They're breaking bolts in the steel or they can't squash the bumps on the DTI, the boss is mad, and they're looking for answers. Fortunately, we are pretty good at troubleshooting and we get them up and running. But this is the point: 90% of the time, the problems causing the delays could have been detected and addressed during the Pre-Installation Verification. Typical examples include insufficient lubrication, inadequate wrench capacity, and discrepant hardware.

### Now More Than Ever...

We sell our DTIs and Squirter™ DTIs all over the world. I don't think anyone will find the following statement controversial: There is an awful lot of poor quality hardware out there. In 2011, ENR magazine reported that fasteners were the second-most counterfeited construction material. This makes it even more critical to verify the quality of high-strength fasteners using the Pre-Installation Verification, particularly when using material sourced from overseas.

Next are a couple of eye-opening examples of substandard fastener assemblies we have found.

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### **NEW ENGLAND FASTENER DISTRIBUTORS ASSOCIATION**

# NEW ENGLAND FASTENER DISTRIBUTOR'S TABLE TOP SHOW EXCEEDS EXPECTATIONS!

### by Joe Soja

NEFDA held its 4th biannual table top show on April 30, 2013 at the Sturbridge Host Hotel & Conference Center in Sturbridge, MA. All the exhibiting tables were sold out with companies coming from throughout the United States displaying their product lines of fasteners and services.

The show started with a lineup of technical seminars at 9:30 A.M. :

### **Cold Heading**

Crescent Manufacturing

### **Self Locking Elements**

**ND** Industries

### **Plating & Coating Types**

F.M. Callahan & Son, Inc.

### **Metric Material Grades & Markings**

Metric & Multistandard Components Corp.

### Flange Form Fasteners & Clinching Studs

**PSM** International

### **Heat Treating Process**

Holo-Krome Manufacturing

At noon a panel discussion moderated by John Wolz, Editor / Publisher of Global Fastener News on "How to buy" was a huge success. Panelists included: Steve Wilson, Chairman – Crescent Manufacturing; Ed Werner, President, EZ Sockets; Doug Swain, Vice President – Atlantic Fasteners brought their own perspectives on how to buy. The experiences and tips they shared were immeasurable.

The exhibits opened at 1P.M. NEFDA distributor members gave full support to this event and brought a contingent of employees.

STAFDA distributors were invited and attended as well. The feedback from both attendees and exhibitors was very positive and appreciated.

A continual raffle of prizes was held all afternoon which was of course well received. The prizes were generous and varied from electronic gadgets, water bottles, golf shirts, tools to gift cards.

Special thanks to our raffle sponsors: Aerodyne Alloys, Allegheny Coatings, Holo-Krome Manufacturing, Kanebridge Corp., Mantec / INDUSCO, Metropolitan Fastener Distributors Association, NEFDA, ND Industries, Star Stainless Screw, and Superior Washer & Gasket.

The exhibits ended at 5:30 P.M. followed by a hospitalitality hour and networking.

Special thanks to our hospitality sponsors: Aerospace Nylok, Callahan & Moynihan Associates, Distribution One, Inc. EZ Sockets, Fall River Manufacturing, North East Fastener Corp., Northeast Fasteners Co., Inc., Rotor Clip Company, Smith Associates, Star Stainless Screw, Stelfast, Inc., and The Coating House.

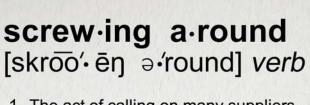
A delicious buffet dinner followed in the grand ballroom lighted with table candles which provided a nice ambiance and made it a festive occasion. It was wonderful to see everyone enjoying themselves and renewing old acquaintances and making new ones.



Left to right: John Wolz, Globalfastenernews.com; Doug Swain, Atlantic Fasteners; Ed Werner, EZ Sockets and Steven Wilson, Crescent Manufacturing

To top off the evening Steve Wilson, President of NEFDA, and Rick Ferenchick, Hall of Fame Chair inducted Barry Carpe, President – All-Tech Specialty Fasteners, LLC into NEFDA's Hall of Fame. Barry joined by his lovely wife Deb and family thanked the Hall of Fame Committee and expressed how much he enjoys being a part of NEFDA. 

See photos on page 182



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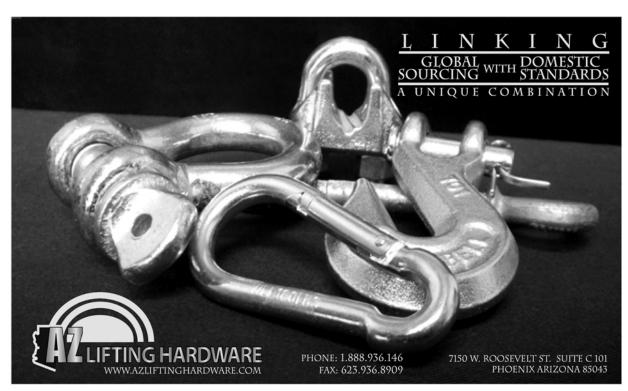
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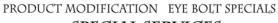
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### MAR-BRO'S NEW 10-20

After a year of construction, Mar-Bro Manufacturing's new headquarters is complete. At 40,000 square feet, the custom-designed building expands and enhances every department of the fastener manufacturer.

A much larger and redesigned manufacturing floor optimizes process flow while providing ample space for the acquisition of new equipment and technologies. substantially increased warehouse bolsters raw material storage expediting delivery times. Mar-Bro's in-house accredited laboratory has doubled in size and its tool crib quadrupled its

capacity.

Future growth has been considered with two acres of buildable land still available on Mar-Bro's four acre lot.

Mar-Bro's COO, Frederick Martinez, lead the construction process from design to completion. His goal was to

incorporate technology, efficiency, organization, and comfort into every aspect of the building. The outcome is a stunning, state-of-the-art facility that will propel Mar-Bro to its next level of success.

> As a specialty cold former and manufacturer of socket head fasteners, Mar-Bro produces standards, specials, and military-spec fasteners with diameters from #00 - 5/8" (M1.6 -M16) and lengths from .050" - 8" (1.5mm - 200mm). The company's product line of standards includes button head cap screws, flat head cap screws, hex head bolts, low head cap screws, socket head cap screws,

socket head shoulder screws, and 12 point flange screws.

Though relocating was a significant undertaking, the distance of the move was mere miles. The address has changed but all other contact info remains the same.



### TAX REFORM AND SIMPLIFICATION REMAINS SMALL BUSINESS GOAL continued from page 30

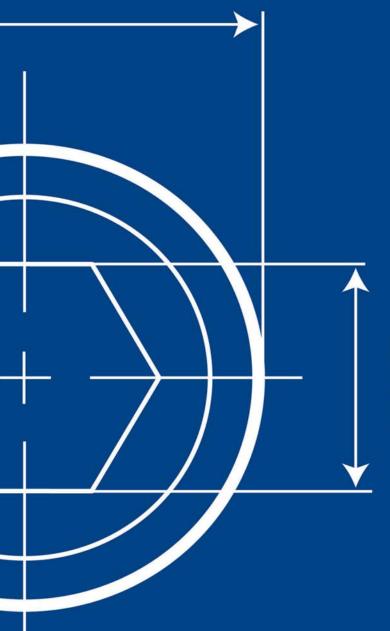
Given our burgeoning debt, a package of tax reforms would need to be revenue neutral at best, and provide for more revenue in and of itself, but preferably be bound up with comprehensive spending cuts. The package of extensions of the Bush tax cuts did not address the need business people have for permanently lower rates with elimination of special interest deductions. A permanent reform program would seem to be the best way to set entrepreneurs and family businesses on a path of growth and investment which will lead to more jobs, more building, and eventually higher revenues which will result in more proceeds for the IRS to help the government reduce debt.

The National Association of Wholesaler-Distributors has warned that the recently enacted law will force us to deal with these same questions again at the end of 2013 and 2014. This constant pushing of the problem down the street leads to taxpayer uncertainty and risks of more tax avoidance. NAW argues that this can be eliminated by enactment of comprehensive tax reform.

What are some of the things small business would like to see in such a reform package? NFIB has listed a number of these needed reforms which include permanent estate tax repeal (to prevent family businesses from dying at the time of generational transfer), clearer definitions of independent contractors versus employees, easing of 1099 reporting burdens, increasing of small business expensing limits, more equity in health care deductibility for self-employed people, and repeal of the Alternative Minimum Tax which has increasingly taken a bite out of the income of middle income small business people as opposed to the truly wealthy the AMT was designed to affect. Overall, a main goal is to remove the complications of the tax code so that people could get a better handle on how to comply and more easily meet their filing obligations.

Nobody believes that such a comprehensive reform will be simple. But maybe that is the problem. Perhaps a simple rewriting of the tax code without worrying about preserving all the special perks would be easier and, in the end, more effective at increasing government revenue while offering fairness to small business and individual taxpayers!

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**SOUTHEASTERN FASTENER ASSOCIATION** 

### **SEFA 2013 ANNUAL SPRING CONFERENCE A HUGE SUCCESS!**

Evergreen Marriott in Stone Mountain, GA proved to be a great venue for this year's spring conference. Besides the many activities provided for the SEFA membership, Stone Mountain Park offered several additional activities for

attendees to enjoy. awesome scenery was enjoyed by many first timers to Stone Mountain Park.

The SEFA Membership enjoyed three busy days of events including an Opening Reception, Golf, Awards Dinner, Informational Sessions and

Table Top Show. These events saw an increased attendance from recent years indicating the strong bond of the SEFA as well as improved business conditions. The Opening

Reception was a great gathering after travels from various areas. The Golf was so popular that its increase, to 48 golfers, demanded a change from tee times to a shot gun start. The weather was great, the course was fun and golfers had a great time.

The Awards Dinner was quite an event, attendance exceeded expectations. Between the mulligan sales, raffles for prizes, silent auction and

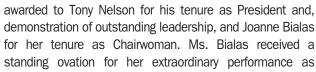
a 50/50 raffle, the association was able to raise almost \$3,000 for the SEFA Scholarship Fund. Thanks

to everyone for their generosity and support.

As always, awards were a special part of the evening. The first place golf team was awarded special blue bolt trophies created by Solution Industries.

Congrats to our skilled first place team: Ernie Pine/USA Fastener Group Inc., Reynolds/INxSQL Software, Matt Mullane/Mullane Sales & Management and Ryan Gautreaux/Metric Fasteners Corp. Congrats also to the second place golf team: Frank Male/F.R. Male, Mark Klosek and Gary Todd/Vertex Distribution and Tony Nelson/ Birmingham Fastener Inc. Solution Industries also graciously

donated a regulation inscribed bat for the longest drive contest. Ted Neiman/Stelfast Inc. won the longest drive and closest to the pin awards. Appreciation awards were



President and Chairman over the last three years. She expressed her appreciation for all the membership support and her true enjoyment of these roles as she enjoyed the fastener industry for 25 years and wanted to give back to the industry. The SEFA will forever be grateful for Ms. Bialas' successful efforts in building a stronger SEFA.

While the social events and golf are

always an enjoyment, the group especially enjoyed the learning opportunity presented by speakers Brian Christianson/South Holland Metal Finishing, Matt

Delawder/SWD Inc. and Tom Pennington/ND Industries. These gentlemen added insight into the importance of understanding Heat Treating. Plating. Sorting and Patching. They explained the many options, differences, applications,

and do's and don'ts of secondary processes. Sharing their extensive knowledge emphasized a clear understanding of

secondary processes to successful sales and customer relations. As customers have grown more demanding in turnaround times, it is important to be sure customers understand the processes and times involved to produce the quality results vendors pride themselves in.

Following this presentation, Tom Cunningham, Vice President-Senior Economist and Regional Executive from the Federal Reserve Bank of Atlanta addressed the



group. His presentation was light and entertaining, unusual for an Economist, but honest. He offered no sunny guaranteed forecasts but reminded the audience you need to look at the industry. Some industries see downturn because of the

nature of the industry. Printing is down because printing is not used due to technology. When automotive and construction are up, the related industries will be up. please turn to page 199

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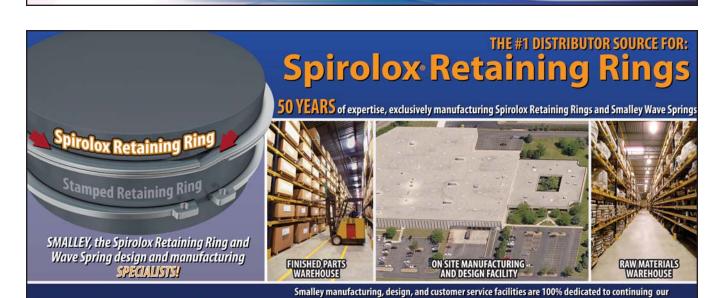
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### **MID-WEST FASTENER ASSOCIATION**

### **MWFA NEWS AND EVENTS UPDATE**

### Lakeside Brewery Hosts MWFA Meeting

On March 21st, the MWFA held their annual Milwaukee meeting at Lakeside Brewery. The concept was the trials and tribulations of starting and building a successful business. Whether it be beer or fasteners, there are challenges. Perhaps sometimes beer has the advantage in a down economy but the reality is, success has to be built to withstand the bad times.

The group toured the brewery, did some quality control checks on the beers, determined quality was

excellent and moved on to dinner. The whole event took place at the Brewery allowing guests to enjoy the historic ambiance of the building. Russ Klisch, cofounder of Lakeside, spoke to



attendees sharing his story starting and building the business. It started as simply as him buying his brother,

Jim, a home brewing book for his birthday. The beer turned out pretty well, thus challenging Russ to see if he couldn't make a better beer than his brother. Bbrothers Russ and Jim continued to make beers, enter contests, and win awards. Soon they were encouraged to start producing beer to sell.

In 1987 they began in a small building and have since grown into their current building which formerly housed the Milwaukee Electric Railway and Light Company's power plant. Unless a local business was interested in the building, it was to be torn down by contract with a nearby apartment complex. The Klisch brothers purchased the building, restored

it and began production in their new facility in 1999. Even the light fixtures contain history as they hung in the Plankinton hotel built in 1916. They hung there until 1982 when the building was demolished. The city of Milwaukee removed and store the lights with other Milwaukee artifacts in a warehouse and later sold them, at auction, to the Klisch brothers. They brothers then restored the light fixtures to their original state.

The brothers faced challenges breaking into the market including building their own machines, purchasing old used machinery and fighting the obstacles of obtaining financing. Like any other business they had to continue to prove they have a great product. They also realized they had to be innovative and became the first producer of a gluten free beer certified by the U. S. Government and originated organic beers. Their hard work has brought them to now producing over 33,000 barrels of beer a year, over 200 awards in 25 years, and the second largest producer of gluten free beer.

### **Nucor Hosts Fastener Association Tour**

North Coast Fastener Association, Mid-West Fastener Association and National Fastener Distributors Association hold joint meeting

April 25th became a "road tour' day for many fastener industry personnel as they headed to St. Joe Indiana to visit Nucor. In 1985 Nucor decided to build a state of the art manufacturing operation

and has continued to succeed ever since. They have repeatedly been acclaimed as one of the top companies

in the world including making the Fortune 500 list since 1980. They control their manufacturing process from start to finish including wire processing (annealing/pickling), forming, heat treat, inspection, packaging and warehousing.

Nucor graciously hosted lunch and plant tours throughout the afternoon allowing an excellent learning experience for many. Attendees were able to see

production, at all stages, and view state of the art equipment. Nucor's 500,000 sq. ft. facility located on 200 acres features several major pieces of equipment including one cold nut former, two hot nut formers, four heat treat furnaces, and twenty nine bolt formers (two of Five S1

furnaces, and twenty nine beformers (two of Five National machines in the world are housed at Nucor).

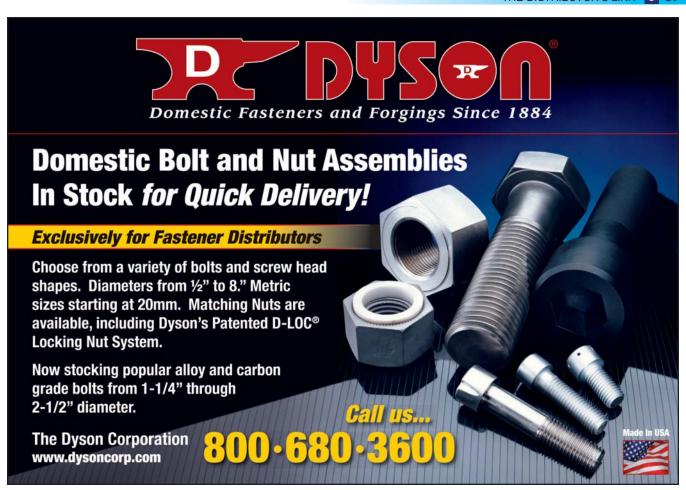
Following the tour, a dinner was held at the Auburn Cord Duesenberg Automobile Museum featuring 150 Auburn, Cord and Duesenberg automobiles ranging in age from 1894 to 1999. The museum was open to the group, the whole evening, allowing tours at their leisure. Between the Nucor tour and the evening, the NCFA, MWFA and NFDA enjoyed great industry networking.





please turn to page 67





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### **MID-WEST FASTENER ASSOCIATION**

### MWFA NEWS & EVENTS continued from 66

### Thank you to all who participated in Fastener Tech '13

We appreciate the support and participation by all who exhibited and attended Fastener Tech '13.

A special thank you to the Show & Event sponsors: Distributor's Link www.linkmagazine.com Fully Threaded Radio www.fullythreaded.com Global Fastener News www.globalfastenernews.com North Coast Fastener Association www.ncfaonline.com Fastener Training Institute www.fastenertraininginstitute.com Fastener Technology International www.fastenertech.com Mid-West Fastener Association www.mwfa.net National Fastener Distributors Association www.nfda-fastener.org Pacific-West Fastener Association www.pac-west.org Women in the Fastener Industry (WIFI) www.fastenerwomen.com

Thank you also to the All Industry Reception Sponsors: Brighton-Best Int'l **Dynapower Company** Fall River Manufacturing Fastener Technology Int'l Integrated Packaging & Fasteners **KDS** Imports Ken Forging

Metric & Multistandard Components Corp.

Mid-West Fastener Association SWD Inc. Sems & Specials

XL Screw Corp.

### **Upcoming MWFA Events**

June 27th 61st Annual Golf Outing

Eaglewood Resort/Itasca, IL

September 12th Introduction to Fasteners Seminar

Elk Grove, IL

Arlington Park Track Outing September 19th

with CASMI

October 27th Class C Seminar

November 7th Scholarship Awards, Elections

and Dinner Meeting with Guest Speaker: Chef Peter Balodimas

### MWFA Welcomes New Members

Fasco Inc. of Alsip, IL

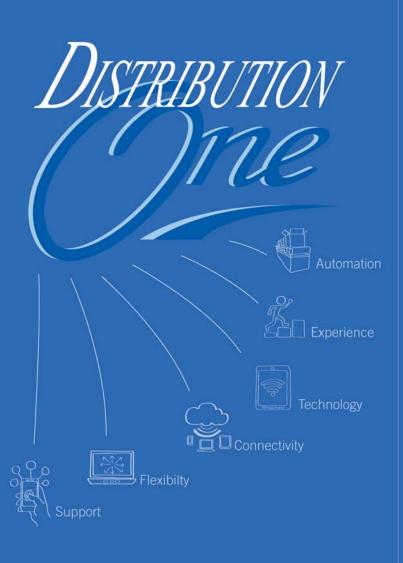
Hi-Tech Fastener Corp. of South Chicago Heights, IL Hill Holdings, Inc. of Rock Falls, IL Inland Fastener Inc. of West Chicago, IL International Fasteners Inc. of Tampa, FL SA&R Sales & Marketing Inc. of Lake Zurich, IL

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### DISTRIBUTOR NEWS

**Birmingham Fastener** is proud to announce that on April 26. 2013 our Manufacturing Division was awarded their certification for ISO 9001:2008.

With this achievement both their distribution and their manufacturing operations are now operating under guidelines set forth by the International Organization for Standardization, which provides them with guidelines for excellence for all aspects of their business. Their distribution operations received their official certificate in 2010.

Birmingham Fastener's Manufacturing Division was established in 1985 and now has 300.000 square feet production, packaging, assembly and distribution on a 37 acre campus. Thev manufacture standard and special fasteners and steel components for the structural steel fabrication, OEM, heavy equipment, metal building, transportation, water works and utilities industries.

Their Distribution Division supplies a complete line of fasteners and assembly components to customers throughout the U.S., Canada, South and Central America. Services include; kitting, job packing, assembly, powder coating, engineering support and product supply, through both standard order methods and custom tailored VMI programs.

further information For contact them by calling 1-800-695-3511 or visit their website at www.bhamfast.com.



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NATIONAL FASTENERS DISTRIBUTORS ASSOCIATION

### NEW BOARD MEMBERS AT NFDA AND IMPORTANT EVENTS ANNOUNCED

### New Board Members at NFDA

Giovanni Cespedes (Falcon Metal Corporation, Charlotte NC), Kameron Dorsey (Beacon Fasteners and Components, Wheeling IL), Casey McIlhon (Assembled Products, Des Moines IA), Pieter van Kalmthout (Metric Fasteners Corporation, Columbus OH) were welcomed as new members of the NFDA Board of Directors at the association's Annual Meeting, June 12-13, 2013, held at the InterContinental Hotel, Rosemont, Illinois. They fill vacancies left by the retirement of Tom Buddenbohn (Technology Components Southwest, Fort Worth TX), (Steen Hansen (Bossard North America, Cedar Falls IA), Bob Porteous (Porteous Fastener Company, Santa Fe Springs CA), and Matt Ulrich (Assembled Products, Des Moines IA).

Kevin Reidl (Hodell-Natco Industries, Valley View OH) is the new NFDA president, Paul Tiffany (Copper State Bolt & Nut, Phoenix AZ) is the vice president, Sara Mallo (Rotor Clip Company, Somerset NJ) is associate chair, and Jay Queenin (Specialty Bolt & Screw, Agawam MA) is the immediate past president.

Also on the NFDA Board are Marty Goeree (Elgin Fastener Group, Batesville IN) and Bob Luzum (Accurate Components Sales, New Brighton MN).

### Conference Dates for 2014

NFDA and the Pacific-West Fastener Association will hold a joint conference February 12-15, 2014 at the Renaissance Esmeralda Resort in Indian Wells, California. This will be the first time the two associations have held an event together, and the partnership supports NFDA's goal to work more closely with other fastener associations to advance the industry.

Also in 2014 NFDA will hold its Annual Meeting and

Executive Sales Planning Sessions at the Embassy Suites New Orleans, June 17-19.

### **Executive Summit**

Coming up later this year is NFDA's inaugural Executive Summit, November 5-7, at the Ritz-Carlton Kapalua on the island of Maui, Hawaii.

Our focus for this event will be fastener distribution best practices in the areas of

- · Sales and marketing initiatives
- · Human resources practices
- · Warehouse operation
- · Lean training

Fellow NFDA members will make presentations and facilitate discussions based on proven approaches that will be applicable to companies of all sizes.

- Benefits the company has experienced
- Factors to consider to determine if this will work in your company
- Description of the implementation process

We promise this will be a thought-provoking, interactive and creative dialogue, facilitated by

- Bill Derry
- Skip Gallo
- · Steen Hansen
- · Ed McIlhon
- · Tim O'Keefe
- · Jay Queenin
- Jim Ruetz

For information about this and other NFDA events visit www.nfda-fastener.org or call 714-484-7858.



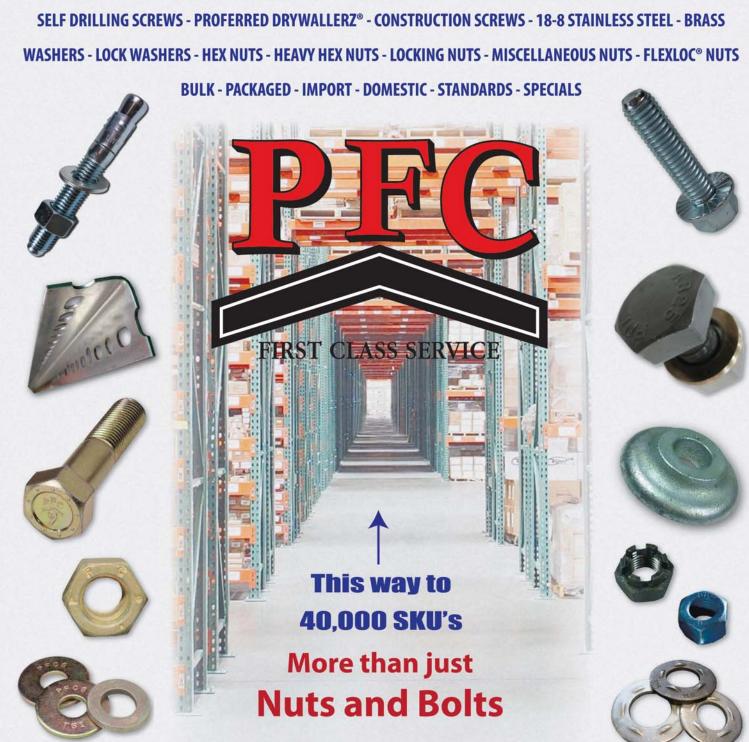
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By John Wolz editor@globalfastenernews.com

#### McMANUS: PROMPT MEASURING KEY TO **CREATING A LEAN COMPANY**

"You can't improve without measuring," lean consultant Kevin McManus of Great Systems told the Pacific-West Fastener Association.

Lean requires "100% customer focus," McManus said. "Make what customers want, when they want it."

Speaking to Pac-West on "The Real Upside of Lean: Strategies for Sustaining Process Excellence," Oregon-based McManus recommended developing scorecards to track daily errors.

"Don't wait for the accounting report at the end of the month."

Measuring isn't just to increase efficiency. There are limits to efficiency, McManus pointed out. "At some level service begins to decline as efficiency continues to increase."

Many companies fail to define points where service slips away due to emphasis on efficiency.

Measuring is vital because "behaviors will change with tracking and reviewing. Feedback is motivation."

#### Excerpts from McManus' advice to Pac-West members:

- · Conduct daily error and defect tracking: "Don't wait until the end of the quarter to determine the top five errors. Don't live with problems."
- "Can you imagine waiting until the end of the month to check sports scores?"
- "Human error is rarely a root cause," he observed. "Faulty systems account for 90% or more of errors. Few people really want to make mistakes. At a minimum, all errors result in time loss, yet too frequently error rates are unknown for most processes."

McManus urged tracking errors, assigning cause codes to each error and "fixing the root causes of errors."

- "Design out defects, don't just design detection."
- Employees spotting a production problem should be able to stop the line and fix the problem rather than defects continuing until management can step in.
- · Provide rewards such as lunch for hitting goals.
- · Change from a reactive process to proactive, but realize that it takes training for employees to change. "No one can convert to proactive overnight."
- · After working 50 hours in one week, an employee may be functional, "but how functional?" Studies show cognitive skills drop after a human is awake for 20 hours, he added.
- "Every process owner should be responsible for tracking and trending process performance and process errors and defects on a regular basis, and for using that information to improve those processes," McManus said.

The opposite is "waiting for bad things to happen before changing things," he added. McManus said scorecards and dashboards are vital to lean thinking.

- · A lean layout design will include such details as the forklift routes in the plant.
- · Have employees watch a NASCAR pit crew in action as a demonstration of quick changeover.
- "You can't be excellent unless you get rid of waste,"
- · McManus disagrees with managing by budget. Budget numbers come in lagging and improvements need to be made earlier.
- One goal is to "mistake proof key work systems."
- · Don't rely on memory too much. "Give people memory joggers."
- · Sales people should be on profit sharing rather than commissions based on total sales.
- · Give daily feedback. Create "green days, yellow days and



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#### **LEADING EDGE VMI TECHNOLOGY AT CLASS C COMPONENTS**

Class C Components, Inc. Ramsey, Minnesota has implemented a new App that utilizes iPhone /Apple hardware to scan fasteners and industrial products on VMI Programs. This award winning App, VMI Mobile™, created by Computer Insights, Inc., streamlines data, reduces training and speeds

up the order transmission and transaction process for VMI Programs.

#### **Beta Test Only Required 2** Weeks

Class C Components began beta testing in December 2012 and fully implemeted the new process in 2 weeks. Initially Class C Components thought it would be months for a full transition to all of their VMI customers using the iPhone /

scanner lanyard . The benefits quickly offset any transition delays.

#### 85% Cost Savings

Jill Zoschke, Vice President / Owner, listed some of the benefits of the new system:

- Hardware and program costs were reduced by 85% over traditional hand held data collection devices. The new systems are \$500 vs. \$3,000 for the old ones.
- · Error free transmissions and transactions
- · Data transmissions are real time. There is no waiting to access wifi or to get access to a wifi.
- Training was greatly simplified and human errors on data entry were reduced as well.
- Orders scanned are directly transmitted into our, operating system The BUSINESS EDGE 2.0™, by Computer Insights.

- · This eliminated re-entering orders coming in from the field
- · We just review the data and send the orders to the warehouse to fill.
- · This keeps the workflow steady all day.
- This is a huge advantage compared to the data dump at

the end of the day required by the older technolgy data collection devices.

 VMI Mobile™ data is sent directly into our operating system as quickly as you can send a text.

#### Computer Insights is a Great Partner

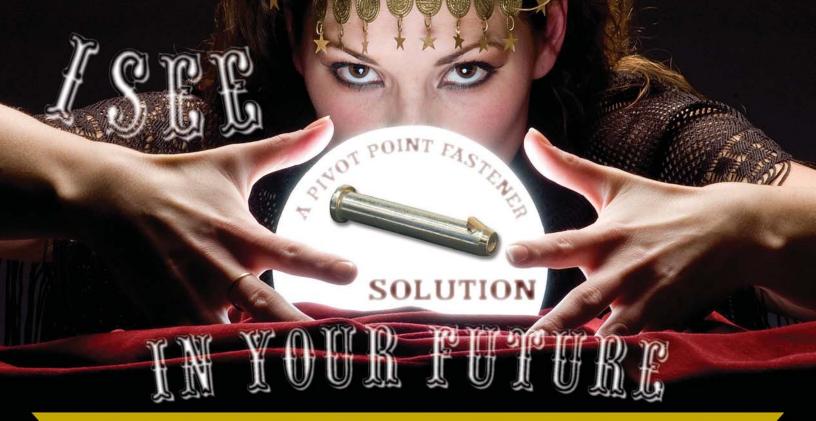
Computer Insights has been a collaborative business partner

> of Class C's for over 10 years.

> Jill Zoschke said. "They know the latest trends in technology and supplement it with user friendly business savvy software/applications that are easy

implement and train at all levels of the organization. I look forward to continuing our mutually beneficial relationship by expanding the software / apps to CRM and linking data collected in the field to our operating system populating contact fields, retreiving sales data and entering follow up actions via iPads. Class C Components has taken another step to further reduce costs in getting product into their customer's inventory thanks to Computer Insights VMI Mobile™." please turn to page 198





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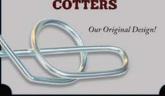
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Trinity offers other value-added services such as kitting and packaging of parts, drop shipping to your customer, and third party logistics (3PL) services. Trinity's sourcing service can help you find exactly what you need as well as provide custom parts produced to your drawing's specifications.

In addition to fasteners, Trinity Hardware Headquarters provides its new Measure Mate® thread checking system. Available in both Inch and Metric, the Measure Mate® thread checkers are the

perfect tool for use in retail, manufacturing shops and tool cribs. Measure Mate can also be customized with your own company logo. Unique Measure Mate is its exclusive, stand alone design, which allows it to be conveniently

placed on a parts counter or at a point-of-purchase area. The Measure Mate thread checking system measures 24" long by 7 1/2" tall. Thread sizes for bolts and nuts and bolt diameters can easily be determined for both coarse and fine thread in inch sizes from #6 thru 3/4" and metric sizes from 4mm to 20mm.

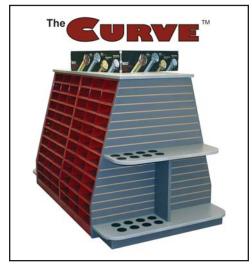
If you are looking to stock, store, display, and organize bulk hardware and maximize retail, shop floor or other work space: the CURVE Merchandising System is the answer. Please see our web site for ALL your merchandising and storage options. Blending modern design with space-saving efficiency, the Curve is the

> next generation of Trinity's merchandising units. Used as an aisle or island unit, the Curve transforms showrooms destinations for hardware buying customers. The Curve's functional design is sure to grab customer attention. Standing 5' tall, the Curve sits at the perfect height for shoppers and is available in unit lengths of 4', 8', 12, or 16'. Make the most of additional retail space with a slot wall and optional rod rack. Each 4' section of the Curve holds 144 Sure-Lok storage

pans offering nearly 3,000 lbs. of product capacity. The Curve's durable metal shelving cabinets are available in gray, green and red.

Trinity's multiple distribution centers across North America allows shipping to the majority of the United

States within one to two days utilizing its ERP Oracle operating system. Trinity is ISO 9001:2008 registered and has a rich history of experience and management in the fastener industry. Trinity has created a business strategy that provides world class customer service so customers can focus their resources on their primary tasks and improving the bottom line.





#### DISTRIBUTOR NEWS

Elgin Fastener Group (EFG) announced it has completed the acquisition of Vegas Fastener Manufacturing of Las Vegas, Nevada.

Jeff Liter, EFG CEO, commented "The acquisition of Vegas Fastener Manufacturing represents a major advancement in EFG's goal to become the premier North American supplier of specialty fasteners. The experience and reputation that Vegas Fastener has developed in the production of high quality fasteners from exotic materials, for some of the most demanding applications in our industry, takes us to a new level of supplier recognition in the specialty fastener market."

Founded in November, 1998, Vegas Fastener Manufacturing operates an extensive variety of forging presses, computercontrolled turning centers, vertical CNC mills, and CNC bar Vegas Fastener serves industries including power feeders. generation, marine/naval transportation, oil and gas, diesel engine, food processing, power turbine, water works and other general industrial markets.

Elgin Fastener Group is now comprised of nine leading domestic specialty fastener manufacturers (Ohio Rod Products, Leland Powell Fasteners, Chandler Products, Silo Fasteners, Landreth Fastener, Quality Bolt & Screw, Northern Wire, Telefast Industries, and Vegas Fastener Manufacturing), offering an extensive range of special, semi-standard, and custom fasteners in a wide variety of sizes, materials, and finishes, as well as a metal finishing company (Best Metal Finishing). Elgin Fastener Group is a portfolio company of Audax Group.

For more information, contact Elgin Fastener Group LLC, 4 South Park Ave., Suite #203, Box 5, Batesville, IN 47006. Telephone: 812-689-8917, Fax: 812-689-1825. Email: quotes@elginfasteners.com. Website: www.elginfasteners.com. You can also find Elgin Fastener Group on Facebook and Twitter.

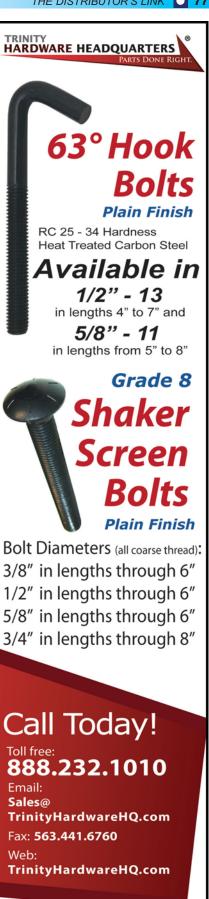
#### DISTRIBUTOR NEWS

**Brighton Best International Inc.** is pleased to announce the promotion of Kim Wylie to Branch Sales Manager for the Texas Sales Region. Kim will now be able to share her deep customer knowledge with the inside sales team and strengthen her relationships with our customers.



Kim has been with BBI for over 11 years and in the industry for over 25 years. Please join us and congratulate Kim on her new position with BBI and wish her continued success. Kim can be reached at 1-800-275-0056 or kwylie@brightonbest.com

For more information contact BBI at 562-808-8000 or visit them on the web at www.brightonbest.com.



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**SOUTHWESTERN FASTENER ASSOCIATION** 

#### McDANIEL, GROSS & FRAZIER **ELECTED TO SFA BOARD OF DIRECTORS**

Three new Directors of the Southwestern Fastener Association were introduced at the 2013 Spring Conference during the General Business Meeting of the association at Lowes Ventana Canyon, Tucson, Arizona, April 25 – 28. Dick McDaniel, Porteous Fastener Company, Tony Gross, Greenslade and Company and Bill Frazier, The Linus Company will begin three year terms in the Fall of 2013. They will replace Don Carr, Porteous Fastener Company, John Longyear, Metric and

Multistandard Components and Chambers, Assembly Products and Sales whose terms expire this year. In addition, during the General Business Meeting, Megan Bartelli, Beacon Fasteners and Components was presented with her Membership Certificate by Tom Stocking, Stelfast, Inc. and SFA President.

The GBM was followed by titled, seminar Technology To Help Your Bottom Line". Michael Rodriguez, The Fastener Connection, Houston, Texas moderated the panel that consisted of Jodie Jeffrey, Brooks-Jeffrey Marketing, Inc., Jason Kuhn, Vice President of 3Coast, Cory Bray, Managing Director of Ateli Consulting LLC and Eric Dudas, managing partner of Fastener Clearing

House. Jason Kuhn from 3coast and Cory Bray from Ateli Consulting discussed how companies can utilize technology to maintain and grow their business. They began by discussing how the proper setup and maintenance of networks, servers, PCs, and backups enables companies to ensure that critical systems are running as expected, and at the same time provide for continuity in the event of disaster. The next step discussed was to determine how to automate processes

and applications with the use of technology. This step involves the installation of various computer systems that can perform the work historically done by humans. Finally, they discussed how data analysis and business intelligence solutions can be used to discover value within the company's data and drive better decision making. They showcased their business intelligence product and demonstrated how companies can have all the information they need, in the required format, at their



Photos from the SFA Spring Conference in Tucson



fingertips at all times. Jodie Jeffrey with BJM suggested companies invest in a CMS (Content Management System) Website where they update content and inventory themselves, thus improving efficiency. It is also beneficial to have your website serve as a 24/7 sales force by creating an e-commerce solution online, allowing customers to search products and place orders anytime. Responsive Designs optimize your site for viewing at different display sizes smartphone, tablet, laptop, desktop; this makes it easy for customers to find what they are searching for no matter what type of device they use to access your website.

SFA rolled out a new and more

informative association website during the conference. The upgrades and enhancements include: New signup for news and announcements under the "Members Only" feature; New CMS page for Conferences & Events with ecommerce functionality; New CMS resources page; New Calendar of Events Module and a new Member Portal Interface with password-protected access to many of the pages on the web site. Check out the improvements at www.sfa-fastener.org.

please turn to page 95

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Since 1900, the HEICO-GROUP of Germany has provided customers with dependable, high-quality solutions for a multitude of fastening applications. Heico is one of the leading suppliers of industrial fasteners in the world, with nine subsidiaries around the globe. The company and its 350 customer-oriented employees concentrate on continuous development and innovation with an unbending attention to quality and service.

Today, Heico's focus is on a unique locking washer system that delivers superior anti-vibration performance. This certified bolt-fastening system works safely in a variety of conditions, can be reused, and costs up to 50% less than identical fasteners.

Wedge-lock washer design is a paradigm shift in technology with its function based on the physics of tension instead of friction to maintain clamp load. The fastener system consists a series of cams on the inside surfaces of the washer pair and radial teeth on the outside surfaces. When the bolted joint is tightened, the

> radial teeth embed in their respective mating surface. After embedment, movement is only possible between the cam surfaces. Operating with the bolt in tension, the system is not a passive, friction based fastener like a metal lock nut but an active, dynamic mechanism. HEICO-LOCK washers provide consistent clamping force with superior safety even in the most extreme applications.

The washers are supplied as a preassembled pair for ease of installation. Removal is accomplished with the same force or less force than the original tightening torque. They are suitable for use with high-tensile nuts and bolts including Grade 8 and 12.9. Carbon and stainless steel versions are stocked in standard diameters and enlarged diameters. Sizes range from M3 to M130 with materials such as Inconel and SMO also available upon request.

HEICO-LOCK washers are distributed worldwide and along with extensive inventory, Heico provides engineering support.



#### DISTRIBUTOR NEWS

The NAW Institute for Distribution **Excellence of the National Association of** Wholesaler-Distributors (NAW) has announced the election of Ronald E. Calhoun, President and CEO. The Palmer-Donavin Mfg. Co.; and Larry J. Stoddard, President and CEO, RelaDyne, Inc., to the NAW Institute Board of Directors.

The Palmer-Donavin Mfg. Co., headquartered in Columbus, Ohio, is a wholesaler-distributor of residential building supplies and heating and cooling equipment. The firm also operates Ohio branch offices in Cincinnati, Delphos, Lima, and Masury, and has one operation in Fort Wayne, Indiana. Calhoun's other industry involvement includes two past presidencies of the North American Building Material Distribution Association (NBMDA) and an associate Board membership of Ohio Lumbermen's Association.

Prior to joining Palmer-Donavin in 1981, Calhoun was an outside salesperson for the Gold Bond Building Products and Heatilator Company.

RelaDyne, Inc., headquartered in Cincinnati, Ohio, is a supplier of comprehensive equipment reliability products and value-added services in the lubricant sales, distribution, and equipment reliability services industry and serving the automotive, commercial, and industrial markets. On November 4, 2010, these four businesses, namely: Mid-Town Petroleum, Inc. (Bridgeview, Illinois); Oil Distributing Company (Cincinnati, Ohio); The Hurt Company, Inc. (Houston, Texas), and Pumpelly Oil Company (Sulphur, Louisiana) joined forces to form RelaDyne.

Prior to joining RelaDyne, Stoddard served as CEO of Bradco Supply Corporation, a roofing supply company. Stoddard also served as COO of Wolseley, a \$34 billion distributor of construction supplies throughout North America and Europe. He also currently serves as Chairman of a privately held family-owned business, Crescent Electric Supply, a large regional electrical distribution company in East Dubuque, Illinois.

For more information, contact The NAW at 1325 G Street, NW, Suite 1000, Washington, DC 20005-3134, Tel: 202.872.0885 Fax: 202.785.058. Visit their website at www.naw.org.

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Capital Marketing is headed by Robbie Gilchrist, a 30-year veteran of the fastener business and a lifetime member of NFDA—the National Fastener Distributors Association.

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#### THE TORQUE BOOK IS FINALLY HERE!

by Joe Greenslade Director of Engineering Technology, IFI



About 40 years ago I learned about the torque calculating formula T = KdP to determine how much torque to apply to a fastener to properly tighten it. I will admit even after learning the formula it took me some time to learn where to find the variables to use in the formula for making the calculation correctly.

I finally got it down. I learned I could get the "d" value by looking in ASME B1.1 for inch fasteners and ISO 724 for

metric. I learned to look in the John Bickford book entitled "An Introduction to the Design and Behavior of Bolted Joints" to find the most common "K" values. I also learned to calculate the "P" value I needed to multiple the yield strength times the tensile stress area of the fastener thread, and multiply that value by 75%.

I figured to find "P" I needed to look up the yield strength (YS) and tensile stress area (TSA) in SAE J429, SAE J82, ASTM A193, ASTM A307, ASTM A320, ASTM A325, ASTM A354, ASTM A449, ASTM A490, ASTM A574, ASTM F593, ASTM F835, F837, F839, or F1554. For metric fasteners I learned to look in ISO 898-1 or

ISO 3506-1 for the "P" variables (tensile stress area and vield strength).

Then I had to learn that for converting inch pounds to foot pounds I had to divide "KdP" by 12 and to convert the product of "KdP" to newton meters (Nm) I had to divide by 1000.

I have gotten pretty darn fast at looking all of this up because I have done it thousands of times and I have all of the needed resource materials at my fingertips. I have taught this valuable lesson to hundreds if not thousands of people and have written several articles about it over the last 42 years.

After teaching the tightening formula T = KdP and how to derive a torque value at a Fastener Training Institute Fastener Training Week program in July of 2012, I was thinking about the session on the airplane going back

suppliers and end users to do.

The result of that revelation is the **TORQUE Book for** Fasteners published by the Industrial Fasteners Institute (IFI). This single book contains all of the variables' values needed to calculate screw and bolt tightening for all inch and metric in a series of five tables.

#### The TORQUE Book for Fasteners

has made determining a tighten value as simple as possible. In the back of the book there are several pages of worksheets. At the top of every sheet are the formulas for calculating inch pounds, foot pounds, and newton meters. The worksheets have a series of columns with headings identifying the variable name and the table number in which the needed data is found.

The user simply fills in the columns on a row with the needed variables that are determined by the fastener description and then each variable column is multiplied in succession. The last operation is to divide the final value

derived from the multiplications by 1 if the answer is needed in inch pounds, by 12 if the answer is needed in foot pounds or by 1000 for metric fasteners to get the answer in newton meters.

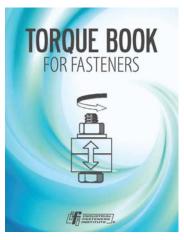
After developing the book content described above, it was realized that there are several fastener types that the T = KdP does not properly address.

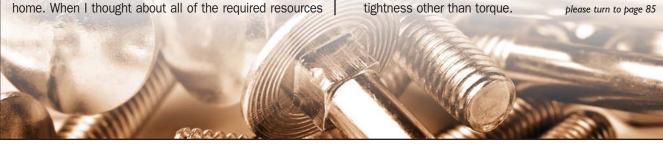
For those, a short section was added:

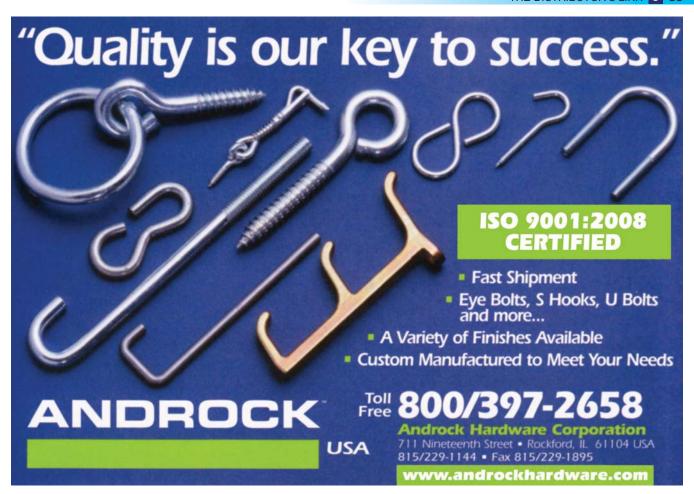
- Tightening stainless fasteners
- Tightening tapping screws
- · Tightening set screws

Additional sections were included on:

- A tightening audit procedure
- A list of alternative means of determining fastener tightness other than torque.







#### THE TORQUE BOOK IS FINALLY HERE! continued from page 84

Fastener Size Range	Formula	Torque Units Inch pounds (in.lb.)		
Inch screws under 1/4 inch nominal diameter	T = KdP			
Inch screw or bolts 1/4 nominal diameter and larger	T = KdP/12	Foot pounds (ft.lb.)		
Metric screws of all sizes	T = KdP/1000	newton meters (Nm)		

Description	K (Table 1)	d (Table 2 or 3)	TSA (Table 2 or 3)	YS (Table 4 or 5)	0.75	Divider	Torque
1/2-13, SAE Gd 5, zinc & clear	0.22	0.5	0.142	92000	0.75	12	90 ft.lb.

The following is the simple process for calculating a screw or bolt tightening torque value:

- 1. Go to the worksheet in the back of the book.
- 2. Enter the fastener description in the first column example: 1/2-13 Hex Cap Screw, SAE J429 Grade 5, zinc and clear finish
- 3. Look up the K factor for "zinc and clear" in Table 1 and enter 0.22 in the next column in the worksheet.
- 4. Look up "d" for 1/2-13 in Table 2 and enter 0.50 in the next column.
- 5. Look up the tensile stress area (TSA) in Table 2 for 1/2-13 and enter 0.142 in the next column.
- 6. Look up the yield strength for SAE J429, Grade 5 in Table 4 and enter 92,000 in the next column.
- 7. Multiply 0.22 X 0.50 X 0.142 X 92,000
- 8. Multiply that product by 0.75 (75% of yield strength)

- 9. Divide that product by 12 to convert inch pounds to foot pounds.
- 10. The resulting value is rounded to the closest foot pound giving 90 foot pounds as the suggested torque tightening value for a 1/2-13 Hex Cap Screw, SAE J429, Grade 5, zinc and clear.

The TORQUE Book for Fasteners is the most comprehensive resource document on the subject of tightening fasteners. The subject has been made so simple anyone can calculate a suitable tightening value. This document is truly a "must have" for all fastener suppliers and end users.

The **TORQUE Book for Fasteners** is available at the IFI online store at www.indfast.org under "reference books."

# SEFA 2013 ANNUAL SPRING CONFERENCE STONE MOUNTAIN, GA - APRIL 16-19, 2013



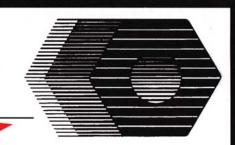
more photos on page 104





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#### **FASTENER TECHNOLOGY HELPS FULFILL** THE PROMISE OF EV AND HYBRID VEHICLES

by **Del Williams** Technical Writer



To improve conductivity, connectivity, and battery life, an innovative locking thread form may be key

With the federal government nearly doubling car and light-duty truck fuel economy standards to the equivalent of 54.5 MPG by 2025, electric vehicle (EV) and hybrid electric vehicle technology is set to play a vital role - if lingering battery life and overheating issues can be resolved.

While automakers are using a range of technologies to improve fuel economy, EV and hybrid technology appeals to a growing number of ecoconscious consumers who want to eliminate or limit the need to "fill the tank".

But with battery packs on EV and hybrid vehicles only storing the energy of about 1-2 gallons of gasoline, more needs to be done to safely harness every milliamp of their electricity without overheating. To fulfill the promise of EV and hybrid technology for automakers, electrical conductivity, connectivity, and battery life must be improved, and an innovative locking thread form may be key to achieving this.

"The challenge is, 'What is your EMPG, or electric miles per gallon?'" says Kevin Peacock, an application engineer for Stanley Engineered Fastening in Madison Heights, Michigan. "How far can you drive without gas assist? Any losses in getting battery energy to the motor will compromise EV or hybrid range and viability."

Yet traditional fasteners have difficulty maintaining electrical conductivity and connectivity with EV and hybrid battery terminals because they tend to lose clamp load. After extended car vibration and thermal cycling, traditional fasteners typically lose about half of their original clamp load, according to Peacock.

> "Inside EV and hybrid batteries, whether lithium or acid-based, several packs are typically linked to each other If a connection is in a series. weakened by losing clamp load, you lose not just one battery cell but the whole series of battery cells," cautions Peacock.

Another serious problem: when EV and hybrid fasteners lose clamp load, their batteries lose electrical conductivity. Heat can build up due to the battery's live current, and electric arcing can occur, which is a potential fire or explosion hazard.

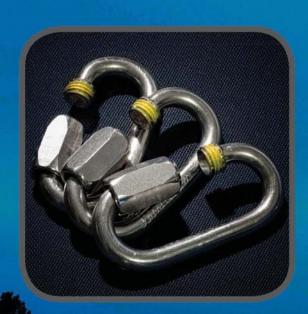
To assure adequate clamp load and joint integrity in critical areas from the battery pack and battery terminals to the battery box itself, while improving connectivity and battery life, automotive engineers are finding a solution in a unique fastener called Spiralock. Spiralock is a brand of Stanley Engineered Fastening which provides innovative fastening and assembly technologies to all market segments around the globe.

please turn to page 190

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Use of military imagery does not imply or constitute Department of Defense endorsement.



#### DISTRIBUTOR NEWS

**Spirol International Corp.** is pleased to announce that our Board of Directors has elected

Pam Cinami to serve as a Director for the North American Operational Board.

Pam has been with SPIROL for 27 years: 11 of these years were in Operational roles such as Production

Scheduling, Production Planning, Inventory Planning, and Production Manager. She has а firm understanding of our Business Vision. Strategies and Philosophies and has been a contributor and responsible for many of the system advancements, which have allowed SPIROL to continue to excel as we have grown globally.

In addition to Pam's role as Business Systems Manager, she has also been appointed by

the Spirol Executive Committee as the Chairperson for the Global ΙT Council. Spirol's IT department is a service group to the operating business functions. Our IT must allow us to perform our

iob efficiently and effectively and help us achieve our global vision. Information Technology is a critical internal partner to SPIROL's functional groups. SPIROL is embarking on the development of a long term IT plan to significantly enhance systems. As Chairperson of the IT Council, Pam's leadership is critical to our effectiveness and long term growth plans.

Spirol International Corp. is pleased announce the release of a new highly versatile Pin Installation Machine.

The Model PMH is ideally suited for low to moderate volume levels of production that require high insertion force. This exceptionally flexible machine easily accommodates for quick changeovers through simply changing the pin driving chuck and replacing the fixture at the base of the machine to accommodate the specific application and pin size to be installed.

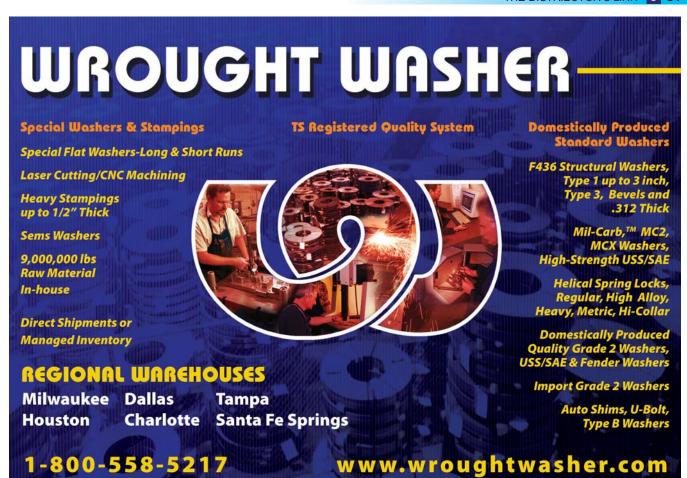
The machine is simple to operate and easily adjustable. The precisely machined rack and casting results in smooth operation in addition to precise positioning, repeatability and durability.

data sheet that highlights the features and benefits of The Model PMH is available on SPIROL's website.

SPIROL has more automated machines that utilize bowl feeding technology higher for volume applications and/or for assemblies that use small pins that are difficult to handle.

For more information, contact Spirol International at Tel: 1-860-774-8571, Fax: 1-860-774-2048, Emai them at: info@spirol.com or you can visit their website at www.spirol.com.





#### DISTRIBUTOR NEWS

**Smalley Steel Ring Company,** the world leader in the manufacturing and development of Spirolox® Retaining Rings, Constant Section Rings and Wave Springs announces the release of the new 50th

Anniversary Parts and Engineering Catalog for 2013.

The new catalog combines previously existing Spirolox® Retaining Ring and Wave Spring series with newly released series. Smalley's recently released Metric Hoopster and Laminar Seal Rings catalog have been incorporated into the new catalog, offering a comprehensive look at all of Smalley's 10,000 standard parts.

Smalley has manufactured Laminar

Seal Rings for years, however, the increased popularity in metal seals allowed for the series to be incorporated into the catalog for the first time. Smalley Laminar Seal Rings are an alternative means of sealing components in assemblies from contamination. Laminar Rings can withstand higher temperatures and more corrosive environments than common O-rings or conventional rubber seals.

Smalley is pleased to offer the new catalog to its customers. George Nisbet, Smalley's Vice President of Operations says, "The 50th Anniversary catalog

celebrates 50 years of Smalley Steel Ring Company's commitment to excellence in quality, service and products that offer extreme value. For over 50 years Smalley Steel Ring Company has been the industry leader, setting the standard for on time delivery and product innovation."

The company meets international standards of excellence, including ISO 9001, ISO/TS16949, AS9100 and ISO 14001.

Smalley Steel Ring Company is the market leader in the manufacturing and development Spirolox® Retaining Rings, Constant Section Rings, Snap Rings and Smalley Wave Springs.

For more information contact Smalley by phone at 847-719-5900, Fax: 847-719-5999, or send them an email to info@smalley.com or visit www.smalley.com.





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#### **SMALL BUSINESS OWNER ROLLER COASTER CONTINUES: AFTER MARCH'S DEADLINE, CONFIDENCE IS UP IN APRIL**

After March's disappointing drop in small-business confidence, April's Index of Small Business Optimism rose 2.6 points to 92.1, just above the recovery average of 90.7. In April's report, four Index components rose, two fell and four were unchanged. Yet pessimism abounds within the sector, as still far more of those surveyed expect business conditions to be worse in six months than those who think they will be better.

"Small-business confidence saw an uptick this last

month, but it was a ho hum, yawn, at-least-itdidn't-go-down reading. The sub-par recovery persists for the small business sector," said NFIB chief economist Bill Dunkelberg. "Economic performance is contradictory—corporate profits are at record levels and the stock market hits new highs, yet GDP growth for the past six months has averaged about 1.5 percent and the unemployment rate is 7.5 percent. Nothing in the NFIB data suggests that the small business

half of the economy is expanding other than by an amount driven by population growth and associated new business starts now in excess of terminations. The lack of leadership in Washington and the resulting uncertainty depresses consumers' and business owners' willingness to spend and invest, and make bets on the future."

Owners were asked to identify their top business problem: 23 percent cited taxes, 21 percent cited regulations and red tape and 16 percent still cited weak sales. Only 2 percent reported financing as their top business problem. A quarterly break-out of top business problems by sector will be released next Tuesday.

#### **lob Creation**

April was another positive, albeit lackluster month for job creation. Small employers reported increasing employment an average of 0.14 workers per firm in April.

> This is a bit lower than March's reading, but still the fifth positive sequential monthly gain. Job creation plans rose 6 points to a net six percent planning to increase total employment.

#### **Small Business Optimism Index** May 2013 Report Change from Last Index Component Net % Month Plans to Increase Employment 6% **▲** 6 Plans to Make Capital Outlays 23% W -2 Plans to Increase Inventories 0% Expect Economy to Improve -15% **1**3 Expect Real Sales Higher 4% Current Inventory -1% Current Job Openings 18% **Expected Credit Conditions** -6% **V** -2 Now a Good Time to Expand 4% -23% Earnings Trends nfib.com/sbet

#### 1313

#### Hard to Fill lob **Openings**

Forty-nine (49) percent of owners surveyed hired or tried to hire in the last three months and 38 percent (78 percent of those trying to hire or hiring) reported few or no qualified applicants for open positions.

#### Sales

The net percent of all owners\* reporting higher nominal sales in the first quarter of 2013 compared to the fourth quarter of 2012 rose 3 points to a negative four percent, the best reading in 10 months, although there are still more firms reporting declines than those reporting gains. Sales expectations improved 8 points from March to a net four percent. please turn to page 208



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#### **SOUTHWESTERN FASTENER ASSOCIATION**

#### McDANIEL, GROSS & FRAZIER ELECTED TO SFA BOARD OF DIRECTORS continued from 78

Bobby Salome, El Paso Bolt & Screw Company and SFA Golf Committee Chairman led a field of fourteen around the Lowes Ventana Canyon Championship Golf Course on Friday afternoon. All players enjoyed their experience on the course and the only complaint heard was that they didn't have enough golf balls because of the challenging desert course. If you were out of the fairway you took your life in your own hands trying to find an errant golf ball in the cactus that lined each hole. Everyone liked the challenge so much that they returned Saturday afternoon to test their skill after resupplying their golf ball inventory

Susan Davis, Southwest Distributor Sales and Past President and Chairman of SFA, was presented with the Mickey McClure award during the closing dinner on Saturday evening. The Mickey McClure award is presented to an individual in recognition and appreciation for outstanding dedication, achievement and overall contribution to the fastener industry. Davis has been extremely active in SFA functions and has been

the guiding force of the SFA scholarship program over the past years, helping to make it one of the strongest programs in the fastener industry. During her career, Davis displayed the utmost of character, enthusiasm and integrity befitting the awarding of the Mickey McClure Award.

Currently, the Board of Directors are in the process of grading the Scholarship Applications received this Spring. SFA will award eleven (11) scholarships to deserving students in 2013. In addition to the ten (10) Gene Petty scholarships, the Will Rodriguez scholarship will also be awarded to a deserving student. Winners of 2013/14 scholarships will be announced in the SFA Summer Newsletter.

For information on the next SFA Conference and EXPO, Fall Dinner Meetings and/or Membership in the Southwestern Fastener Association, contact John Elsner, Executive Director, 292 Sugarberry Circle, Houston, Texas, 77024. Phone: 713.952.5472, Fax: 713.952.7488 and/or email at swfa@swbell.net.



#### **Rotor Clip Company Inc.**

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#### WAVE SPRINGS USED ON DIESEL ENGINE WATER PUMP DESIGN by Vincent E. Rodgers

These pumps (classified as "centrifugal impeller") are used for large diesel engines such as locomotives. The pump is connected to a motor which delivers rotational kinetic energy to a shaft. At the end of the shaft is an impeller. In general, an impeller is

the opposite of a propeller. Instead of providing thrust, an impeller sucks in. If the pump was reversed, you would create hydraulic thrust. The liquid or in this case water is sucked in and pushed outwards by the "blades" of the

The main purpose on improving these kinds of pumps is to increase life time and cut down on maintenance in a costly manner.

impeller exiting the

pump. Hence the name,

centrifugal impeller pumps.

One way the new design accomplishes this is by utilizing wave springs. Wave springs are an effective and easy way to maintain the bearings and the pump's quality of life.

The wave springs are mounted into the housing of the pump, around the shaft and engages the housing and the drive end of the outer race bearing of the impeller. The preloaded wave springs will cut down on

> the already large thrust loads that the tapered roller bearings are under by absorbing some of the reverse thrusts. The wave springs will also help keep the bearings in place to cut down vibrations which could damage the bearings, and the pump. By doing so, the wave springs will save the bearings from wear increasing the pumps over all life.

> > Single Turn Wave Spring

A Rotor Clip single turn wave spring provides a preload on the bearing in this centrifugal pump.

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**NORTH COAST FASTENER ASSOCIATION** 

### NCFA's DISTRIBUTOR SOCIAL: FIVE YEARS AND STILL GOING STRONG by Marty Nolan, NCFA President

The 2013 North Coast Fastener Association's I you" to our panel speakers and moderator for taking the (NCFA) Distributor Social was the biggest one yet with | time to participate in the panel discussion.

approximately 250 people in attendance! It started off with outstanding Panel an Discussion followed by a night of networking and socializing. The topic of this year's Panel Discussion was "Challenges of the Current Fastener Business Climate" and the panel included Simmi Sakhuja (Stelfast, Inc.), Bob Fawcett (Nucor), Dan Zehnder (Trinity Logistics), Don Shan (Solution Industries) and Steve Andrasik



The individuals in this picture are the guest speakers that participated in the panel discussion (prior to the Distributor Social) on "Challenges of the Current Fastener Business Climate" which was moderated by Eric Dudas. Looking at the picture from left to right: Steve Andrasik (Brighton Best), Dan Zehnder (Trinity Logistics), Bob Fawcett (Nucor), Eric Dudas (Fully Threaded Radio), Simmi Sakhuja (Stelfast), Don Shan (Solution Industries)

This was the 5th year the NCFA has hosted the Distributor Social. with attendance growing each year. Plans are already underway for the 2014 NCFA Distributor Social, with tours and open houses being determined. This event has been noticed by other regional fastener associations and has become one of our best attended and most popular events. Many thanks to all the suppliers who

(Brighton Best). The moderator for the discussion was Eric Dudas of Fully Threaded Radio. A special "thank I to attend.

support the event and the distributors who take the time

#### NCFA DISTRIBUTOR SOCIAL **INDEPENDENCE, OH - MAY 2, 2013**



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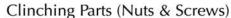




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Thread #8-32. Length 1/8"-6". Other sizes available. Material: Aluminum, Brass.





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#### DISTRIBUTOR NEWS

**Nucor Fastener.** a division of Nucor Corporation is pleased to announce the appointment of Christopher Gasser as Sales Manager.

Mr. Gasser began his career with Nucor in 2010 and has been the Marketing Manager at Nucor Steel Berkeley with responsibilities for automotive, agricultural/industrial equipment, onhighway truck and other large manufacturing applications. Prior to Nucor, he spent four and a half years in the steel industry as a customer service representative and district sales manager for various geographical regions across the country.

Mr. Gasser has a Bachelor of Science degree with concentrations in marketing and operations management from Indiana University. He will begin his new duties effective June 3, 2013.

For more information contact Nucor Fastener at 6730 County Road 60, St. Joe, IN 46785. Tel: 260-337-1600 or visit their website at www.nucor-fastener.com.

#### DISTRIBUTOR NEWS

**Sherex Fastening Solutions,** the world leader in the manufacture and distribution of blind rivet nuts and specialty fasteners has launched something BIG, the first line of large thread Rivet Nuts ranging in sizes from 1/2-13 to 3/4-10 (M12 to M20).

After three years of product development, the Sherex engineering & sales team was able to perfect the design and bring these specialized rivet nuts to market. These large thread rivet nuts were developed for heavy duty applications in the Heavy Truck/Trailer Industry, Ag/Construction Industry, Rail Industry & Heavy Equipment Industry. "Large thread rivet nuts are the best fastening solution when it comes to attaching thin sheet materials," says Adam Pratt, President of Sherex Fastening Solutions.

Many companies currently use weld fasteners in these applications but with green initiatives and cost reduction requirements these companies would like to remove weld fasteners from their manufacturing process. Rivet nuts are superior to weld fasteners in that installing rivet nuts requires much less energy and can streamline the manufacturing process (parts installed post paint, powder coat, or galvanizing) producing a much lower "total installed cost." Rivet nuts also have a better aesthetic value when compared to weld fasteners.

The full line of large thread Rivet Nuts will include sizes 1/2-13, 5/8-11, 3/4-10, M12, M16 & M20. Large thread rivet nuts are available in either a round body or a hex body for increased spin-out resistance. These fasteners are all compatible with Grade 5 Class 8.8 bolts & are all plated with a RoHS Compliant, Zinc Trivalent Clear plating. A Zinc Nickel, high corrosion resistance finish, is also available upon request.

All Sherex Large Thread Rivet Nuts are installed with the Sherex FLEX-18, one of the strongest tools on the market with 18,000 lbs. of pulling force & 15mm of available stroke.

All Sherex Large Thread Rivet Nuts are manufactured by our own TS16949 production facility and we provide unsurpassed customer service and support before and after the sale.

For additional information on any of the Sherex Large Thread Rivet Nuts & the FLEX-18 Tool please visit www.sherex.com or contact Sherex at 1-866-474-3739.



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Specials are standard at Willie Washer. You can find over 40,000 different special washers available for same day shipments from Willie's stock. If a special run is what you need, Willie gives you a head start on production with an in-house tool room that has the latest in CNC and EDM machines and a separate short-run division for prototypes and low volume needs. Cap it off with presses that can stamp materials thinner than a sheet of paper, or up to a 1/2" thick, and you'll find the source for your special needs. Look to Willie Washer for quality craftsmanship and flexible production capabilities to make the right size at the right price... right on time!



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#### TOP TEN REASONS TO ATTEND **FASTENER TRAINING WEEK - CLEVELAND**

by John Wachman Director of the Fastener Training Institute®

- 10. The Rock and Roll Hall of Fame is really cool!
- 9. Dennis Kucinich might give you his autograph.
- 8. You'll learn why manufacturers' head-markings are important.
- Discover why torque/tension is critical to understanding and designing bolted joints.
- 6. RoHS and REACH are important, especially if you don't know what they are.
- 5. Who else offers a five-day tax deductible vacation in Cleveland?
- 4. Learn how to read specifications and order fasteners correctly.
- 3. Joe Greenslade, Salim Brahimi and Carmen Vertullo are really fun to hang with.
- 2. Future savings by not making mistakes are incalculable.

#### And the number 1 reason to attend Fastener **Training Week - Cleveland: Your competitors will** be attending

Yes, Fastener Training Week is returning to Cleveland, Ohio! This five-day intensive version of the Fastener Training Institute®'s acclaimed Certified Fastener Specialist™ advanced technical training program will be presented July 22-26 and again November 18-22 at the Industrial Fasteners Institute. Fastener Training Week includes everything that a student would experience in the regular seven-course CFS™ training, but all on consecutive days.

Fastener Training Week features learning labs taught by leading industry experts Joe Greenslade (IFI), Carmen Vertullo CFS (CarVer Consulting), and Salim Brahimi (IBECA Technologies). This program also includes interactive exercises, guizzes to reinforce learning, and plant tours of manufacturing, secondary processes and testing facilities.

#### The curriculum includes:

Thread and material specifications

- Dimensional and process specifications
- Quality systems and specifications
- Lot traceability and test reports
- Print reading and tolerances
- Thread gaging and dimensional inspection
- Torque tension
- Acquiring specifications
- Consensus standards organizations

Upon completion of this training and passing a final exam, attendees will be eligible to receive the Certified Fastener Specialist™ (CFS) designation.

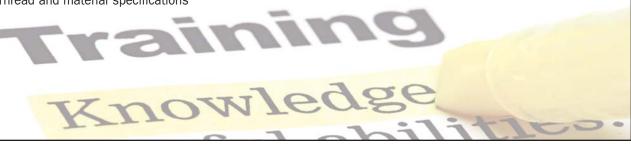
Joe Greenslade, IFI director of engineering technology, notes that "employees who are more knowledgeable make fewer errors. In the fastener industry one error can easily exceed the cost of training. You will never know the value of the errors that do not happen, but the more people you employ who are well trained, the fewer costly errors your company will need to absorb over time."

The difference between you and your competition is employee skill, knowledge and productivity. Your return on investment will be:

- Added value to your company and your customers
- Increased efficiencies in processes, resulting in financial gain and sustainability
- Increased innovation in strategies and products
- Enhanced company image
- Risk management

The Fastener Training Institute® offers technical training for the entire fastener industry. The Certified Fastener Specialist™ program was originally founded in Today more than 800 individuals have participated in the CFS™ program with more than 300 graduates. FTI's core purpose is to enhance fastener use, reliability and safety.

John Wachman is Director of the Fastener Training Institute® and the head of Desert Distribution Sales LLC, a manufacturer's representative company located in Scottsdale, AZ, USA.







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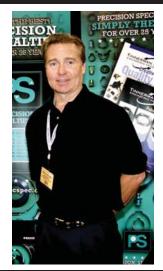
www.precspec.com

#### PRECISION SPECIALTIES ADDS SOUTHERN O SALES TEAM COMPONENTS T

Precision Specialties, LLC is pleased to announce the appointment of Southern Components as sales representatives to develop its specialty fastener business in Tennessee and Alabama.

Southern Components, Inc. is headquartered in Franklin, Tennessee. Larry Nichols, President of Southern Components, and Dale Bartholomew have over 60 years of combined experience in fastener sales and market development.

Roger Szafranski, President of Precision Specialties, welcomes the support Southern Components will offer customers in the area



while developing new specialty fastener business. "Dale and Larry bring the energy and industry experience to Precision Specialties that will continue our sales growth and product line expansion" says Roger Szafranski.

Precision Specialties is headquartered in Collierville, TN and is ISO 9001 certified. They are a master distributor for notable US manufacturers such as AVK, ARaymond Tinnerman, Oetiker, Rotor Clip and for critical engineered components such as spring washers, belleville washers, clevis pins, grease fittings, bearing lock nuts and washers.



#### DISTRIBUTOR NEWS

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For more information, or to order a new catalog, call 1-800-685-4665, email: sales@guantumstorage.com or go to www.quantumstorage.com.

#### DISTRIBUTOR NEWS

All American Washer Werks is an industry leader in both quality and customer satisfaction. Their 65,000 square foot manufacturing facility is located in Mundelein Illinois.

All American has millions of parts available for immediate shipment and millions of pounds of raw material available for quick "turn-around" production of the part you need. At a time when many businesses are out sourcing overseas they have stayed true to their roots, and can boast the label of made in the U.S.A. The company has recently gone through a moderate expansion, increasing production and warehouse space by 33%, adding four new employees, and adding three punch presses.

These new additions are vital to their ever growing business. Unlike traditional punch presses, these machines are equipped with feeds that maximize speed and efficiency by increasing material yield and decreasing press down time. All American Washer Werks clients will benefit from this addition with quicker lead times for the American made quality washers and stampings.

All American proudly welcomes new employees in addition to these punch presses. Some of the new faces include Marc Levinson and Kevin Singh.

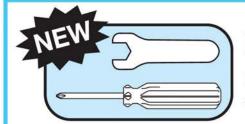
Marc brings considerable washer and stamping experience to All American in Quality Assurance. Prior to joining All American Washer Werks in January 2012, Marc Levinson had been involved in manufacturing, heat treating, and plating washers for over 35 years. He is actively involved on the American Society of Mechanical Engineers fastener standards contributing to such standards as the ASME B18.21.1 "Washers: Helical Spring-Lock, Tooth Lock, and Plain Washers."

Kevin's responsibility includes meeting sales targets, cultivating new customers and meeting the requirements of the customer. He states, "I am thrilled to be part of the All American Washer Werks team. My entire career has been spent in Sales and Customer Service and I look forward to continuing to grow by providing excellent service to AAWW current and future customers."

For more informations, contact All American Washer Werks at 912 High Street, Mundelein, IL 60060. Tel: 847-566-9091, email: sales@washerwerks.com or visit their website at www.washerwerks.com.

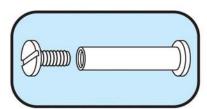
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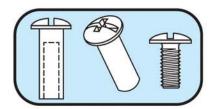
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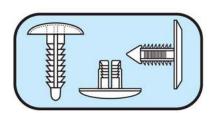
### SEX SCREWS (Male & Female)

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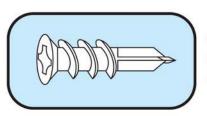
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### **BARRY MACLEAN RECEIVES THE** IFI SOARING EAGLE AWARD

by Rob Harris, IFI

Every industry has its icons. The fastener industry has more than a few. One that stands out, however, because of its longevity and the fact that it is in its fourth generation of single family leadership, is MacLean-Fogg.

Privately owned, it has grown from a few hundred thousand dollars in sales to a billion dollar giant in the industry.

The company was founded in Chicago in 1925 by John A. MacLean, who was succeeded as President by his son John Jr. in 1930, followed by his son Barry MacLean, the current Chairman and CEO who joined the company in 1961. That was a year before John MacLean III was killed in a tragic plane crash. Somewhat in parallel the Industrial Fasteners Institute (IFI) was founded in 1931

to represent the fastener industry to its customers, the public and the government. The IFI-MacLean-Fogg interaction really solidified in 1956 when John A. MacLean. Jr. became the 17th Chairman of the Institute. The relationship continued after Barry MacLean became president of the company in 1972 and he continues as Chairman and CEO today. Barry's son, Duncan, the great grandson of the founder, became President of the company's MacLean Vehicle Systems in 2008. Duncan's predecessor, in that position, Tim Taylor, also served as IFI Chairman and Dave Lomasaney, President

> of MacLean Fastener Components, currently serves on the IFI Board of Directors. Barry followed in his father's footsteps and became the 44th IFI Chairman in 1988, the first father-son set of Chairmen, in the IFI, and the MacLean's leadership of the IFI and in the industry continues today.

> Another unique aspect of the story is that son Duncan and Barry are both Dartmouth College BS and MS graduates. Barry's daughter, Margaret, is the Vice President of the company's Global Procurement and **Business** Development

operations in another of the MacLean family's many industrial enterprises, and also is a Dartmouth alumni.

The fastener industry may seem like simply nuts and bolts to many people, but its products hold together everything we drive, fly, sail, live and work in, work with, sit and work on, and use as the tools needed to live our lives. please turn to page 117



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#### **ALL AMERICAN FASTENER SHOW**

### 2013 ALL AMERICAN FASTENER SHOW: SUCCESS IN KANSAS CITY!

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The InterContinental Hotel at the Plaza in Kansas City, Missouri hosted the 2013 All American Fastener Show. In alternate years, All American Fastener Show provides an opportunity for industry professionals from

around the world to network with United States fastener companies and to learn more about new products and technology available from the American market.

In previous years, the show was held in Branson, Missouri. The 2012 All American Fastener Show was cancelled due to a devastating tornado which severely damaged the host hotel and convention center in Branson along with many other

venues in the area.

"Our decision to move to a large mid-west metropolitan area made it easy for industry professionals to attend the 2013 show. Kansas City's central location within the U.S. is easily accessible by car or plane," stated Heidi Volltrauer-Skiver, All American Fastener Show Organizer.

Volltrauer-Skiver continued, "Each All American Fastener Show is a cost effective way for exhibitors to generate sales

leads, introduce new products, and build brand recognition within the fastener industry. This year, attendees had the opportunity to meet American fastener industry professionals and to see the latest in United States fastener products and technology.

The conference golf tournament and annual Fastener Bash reception were a huge success. In addition to dozens of exhibits from fastener professionals,

Brooks Jeffrey Marketing presented a seminar on Social Media & Internet Marketing at lunch.

We greatly appreciate the 2013 show sponsors: Volt Industrial Plastics, Brooks Jeffrey Marketing Inc.,

Richard Manno & Co., Cable Tie Express, McCormick Associates Inc., Kevin Booth Sales, Inc., R.L. English Co., Specialty Sales, MKH Sales & Associates, and Western Wire. We encourage all industry professionals to consider a sponsorship for the 2015 show."

THE MIDDLE

AllAmericanFastenerShow.com website visitors submitted votes for the 2015 All American Fastener Show location using the online poll on the website. Nashville, Tennessee won the 2015

Show location. The 2015 show location was announced at the 2013 All American Show Fastener Bash.

Volltrauer-Skiver commented "We already have 30 exhibitors tentatively attending in 2015, so we will select a venue and date this fall so that first quarter 2014 the All American Fastener Show website will begin to feature details on the 2015 show dates, venue, exhibit and golf tournament details, as well as the 2015 seminar information. As with past shows, early registration allows exhibit space discounts."

For complete information on the 2015 All American Fastener Show, to register online or

for event sponsorship opportunities, visit www.AllAmericanFastenerShow.com or contact Heidi Volltrauer-Skiver toll-free at 1-877-865-8237.



### **ALL AMERICAN FASTENER SHOW KANSAS CITY, MO - MAY 9, 2013**



### **FASTENER CROSSWORD PUZZLE**

### Test Your Knowledge!

#### **ACROSS**

- Fastener surface defect
- Flat-headed nail
- Quiet mouse
- 11. Thin wire nail
- 15. Ms. Tennille
- To be, in Latin \_ stands
- alone, Hi-ho, the derry-o...
- 19. Like some fastener heads
- 22. This keeps a nut from turning
- 23. Beast of burden
- 24. Caesar's 107 Dos
- Mexican beer
- 27. Rocky
- 28. Grow canines 30. 1 of the Beatles
- 33. UCLA or MIT
- 35 1975 Wimbledon
- champ 36. Screws with oval tops
- 42. Consumer
- 44. Social division
- Pours out the contents of
- 47. Shape
- bolts
- ESE plus 90°
- 54. Florence's place 55. Poe's "
- 57. Clock numeral 60. Trojans' home,
- for short 61. Of the eye
- 62. Wet
- 63. Tramples
- Jump
- 67. New immigrants' class: abbr.
- 68. Fasteners with domed tops
- nuts
- 75. Lansing univ.
- 76. Charles de 77. Demean
- St. Lawrence.
- for one 84. Female animal
- 86. School carnival planner: abbr.
- 87. Unfinished fasteners

88. Group of

- plotters Gun the engine
- 90. Stat. for Sosa
- Catch some Zs Different form of an element
- 95. Actor John
- 100. Pain
- 102. One of the outside helical screw ridges

- 105. Lawn trees
- Suffix for eight or velvet
- 109 Affirmatives
- 110. Soaring
- 112. Frightened hysteria
- hoot; care
- 119. Wraparound garment
- Soak up 122. In \_\_; at a great
- age 124. Fasteners used to connect wooden parts with blind
- holes 128. Fastener held in place with a cotter pin
- 129. Name for a French boy
- 130. Like meringue
- 131. Mr. Preminger 132. Brit. sports cars
- 133 Gambles
- 134. Actress Myrna

- \_\_ up; mishandles
- Landers, for one
- 3. Throws
- Garr or Hatcher Francis' home
- Fort Collins sch.
- Barbie's beau
- 8. Big as \_

- 9. Fastener used to lock something onto a shaft
- 10. Perform
- 11. Parks or Reynolds
- 12. Item taken back bv the seller, for
- short 13. A \_\_ apple... 14. Declare untrue
- 'The owl and the pussycat went
- 17. Fort Worth sch. got the whole
- world in His...
- 19. House pet 20. First lady
- 21. Actress Russell and others
- **UV** forerunners
- 29. All \_\_; clumsy
- Cable network letters
- 32. So. state 34. Author Munro's
- initials
- Cook in oil
- Actress Harper
- 38. Heroic story 39. Aleutian island
- 40. Laid up?
- Ward
- 43. Sushi bar offering
- 46. Isr.'s neighbor

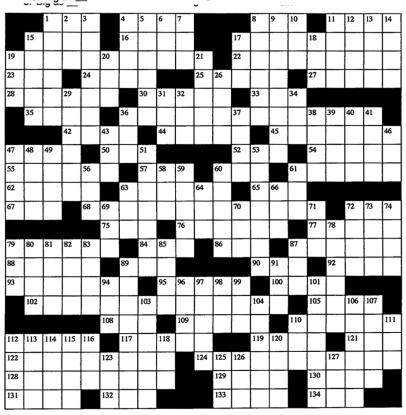
- 47. Renown
- 48. Yoko & others
- 49. Metal bar
- 51. Use pressure to force material through a die
- 53. Studious kid
- 56. List-shortening abbr.
- 58. Number of dogs in a 1961 Disney flick
- 59. Picture
- 60. Spend for; choose 61.
- Yrbk. section 63.
- 64. Open sponsor: abbr.
- 66. Vaudevillian Olsen
- 69. Grant or Carter
- 70. Lunch order, for short
- Mineo
- 72. Piece of glass
- 73. Requests
- 74. In case that
- 78 Just
- 79. Chem. or zool.
- 80. Relaxation ...I do not like them in \_\_. I do not like them with
- a fox..." ("Green Eggs and Ham")
- 82. Electrical unit 83. Lotion ingredient
- head screw

- 87. Pen name
- 89. Failing to carry out a promise
- 91. Evil
- \_-load
- Eye problem 97. Type of bolt
- 98. Apr.
- addressee Originally
- 101. Spirally coiled
- 103. Hostility
- 104. Agree
- 106. Woe
- 107. Weather forecast
- 110. Flanagan and
- Damien: abbr.
- 111. Family docs 112. A little bit for
- Juan 113. Med. sch.
- course
- 114. Robin's home 115. Ratio words
- 116. Maxwell Klinger's title:
- abbr.
- 118. Boxer's doc 120. Guinness and
- others 123. Sleep stage,

location

- for short 125. Sphere
- 126. Minute 127. Carnival

Crossword Solution turn to **Page** 



185

### **AMERICAN IMPERIAL SCREW CORP.**

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### HARDLOCK NUTS NOW AVAILABLE IN INCH SIZES

Innovatively designed to withstand loosening from vibration longer than any other fastener on the market, HARDLOCK Nuts are now available in inch sizes. Previously only sold in metric sizes, the makers of the HARDLOCK Nut have responded to North American manufacturer demands for an identical inch-sized version. The HARDLOCK Nut is now available in UNC threads with sizes ranging from 1/4" - 1" (in 1/16" increments).

Loosening occurs in any fastener assembly from repeated vibration and shock because there is a gap between the thread of the bolt and nut. Many self-locking nut systems have been developed worldwide to prevent this

loosening (by narrowing the pitch of the screw or inserting nylon in the nut, etc.), but the problem of loosening has not been completely solved by these systems. In contrast, the HARDLOCK Nut is the only self-locking nut incorporate the wedge principle used in ancient Japan to almost completely eliminate the loosening of the thread.



Thanks to the simple design and all-metal construction of the HARDLOCK Nut, it can be used repeatedly while maintaining a strong loosening prevention effect with minimal damage to the thread due to wear.

The powerful anti-loosening effect and reusability of the HARDLOCK Nut can significantly reduce maintenance costs associated with frequent inspection and retightening.

The HARDLOCK Nut can be positioned at any desired point on a bolt and can maintain a strong anti-loosening effect simply by maintaining the torque of the concave nut in accordance to the designated tightening torque. This allows the nut to be fixed strongly in the desired position on the bolt and in places where strong tightening was not previously possible, such as rail joints and rotating and moving parts.

The HARDLOCK Nut it widely used and respected worldwide in various industries including railroad (rail cars and track), building construction, industrial machinery, heavy equipment, and plants (such as oil/gas/energy).

> The HARDLOCK Nut is now available for sale in the following materials and surface finishes:

> **-LOW CARBON STEEL** Class4/5 equivalent to SAE Grade2. Surface finish CR3 (Zinc plated trivalent chromate coating)

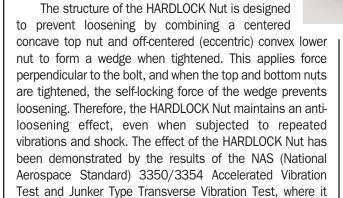
> -MEDIUM CARBON STEEL ISO

Class8 equivalent to SAE Grade5. Surface finish Phosphate coating

-STAINLESS STEEL ISO A2 equivalent to AISI/SAE 304. **Surface finish** Unplated

Other materials, finishes and custom orders are available by request.

HARDLOCK Industry Co., Ltd. is an IAQG9100/AS9100 certified company (quality management systems requirements for aviation, space and defense organizations). HARDLOCK Nuts are represented in the U.S.A. by A-Lex International Marketing.





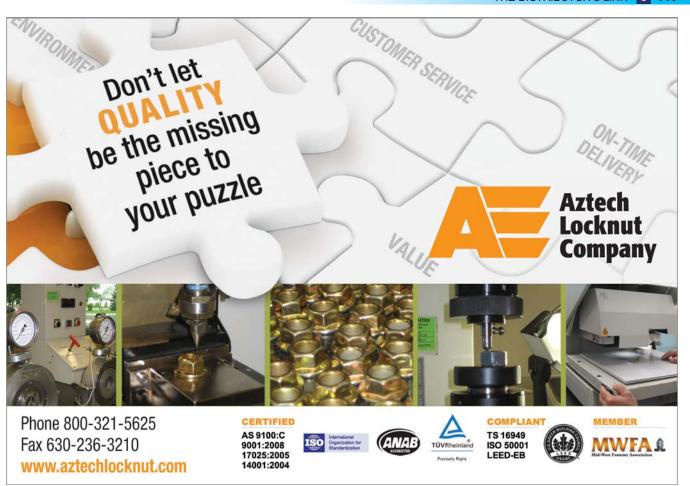




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# ALL AMERICAN FASTENER SHOW KANSAS CITY, MO - MAY 9, 2013





#### BARRY MACLEAN RECEIVES IFI SOARING EAGLE AWARD continued from page 108

The success of companies such as MacLean-Fogg comes from their own initiative, vision, and hard work as well as their willingness to give back and guide the industry through good times and bad. The IFI's strength is its strong technical orientation, willingness to engage with the industry's customers and to engage proactively with the government to ensure that its members have their interests well represented in matters of concern. Among manufacturing associations, the IFI is known as "scrappy" and very well funded allowing its members to collectively take on the work the industry wants and needs done. How could it not be that type of organization with members and leaders such as the MacLean family?

MacLean-Fogg operates plants, sales and service operations around the world. It has thirty North American manufacturing operations, and currently employs about 4,500 people worldwide. Barry's philanthropy and the donation of his time is spread well beyond things business related as he holds trusteeships, board positions, and leadership roles at the Chicago Museum of Science and Industry, the University of Chicago Hospitals, the U.S. Ski and Snowboard Association, the Chicago Art Institute and its Art School and has served as the mayor of the Village of Mettawa for 14 years. The MacLean-Fogg corporate headquarters is also uniquely located for a company its size in the 128 year old "Allanson Farmhouse" located in Mundelein, Illinois.

These sons of Scotland, the MacLean's, bring significant value to the industry and to our association. They work hard, play hard, and have been known to enjoy a wee dram at the end of the day. They have been and are a driving force in the success the IFI has had in serving this unique and enduring industry.





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# WIRELESS TECHNOLOGY SAVES IN THE WAREHOUSE

The combination of using a Wireless Warehouse and identifying products with Lot Control is a system that can't be beaten. It will enable a company to increase customer satisfaction by eliminating errors and reducing order fulfillment time.

It also results in better inventory management and cost savings in the warehouse operation. With this type of system, each carton of fasteners gets its own unique identifying number. Each transaction affecting that carton is controlled by a single scan of that unique number.

### System Components

The BUSINESS EDGE 2.0 Wireless Warehouse system is fully integrated into The BUSINESS EDGE 2.0 ERP (Enterprise Resource Planning) system of the company.

### There are several components that make up the complete system:

- · Bar code technology.
- · Wireless networking.
- · Hand-held wireless scanners with keyboards and screens.
- · Wireless printers.
- · Wireless warehouse software.

All these work together to reduce costs and improve productivity.

Complete integration into The BUSINESS EDGE 2.0 system means that all users on the system know the upto-the-second status of the inventory balances and order picking function.

### Many Types of Bar Codes

The system can support many types of bar codes.

The accuracy of warehouse operations will be increased regardless of the type of bar codes used.

The system can be used with multiple scanning options for product verification including the following:

 Tag Bar Code, which identifies the product, quantity, location, lot number, PO number and weight of a particular quantity of a product. The Tag Bar Code is by far the best approach. Product that is received, is counted, weighed and checked for quality. A label is affixed to the box and from then on, every time that box is touched, it is under the complete control of the

system. This method also requires only a single scan for all the different types of transactions.



### Other Bar Code Methods Also Work

There are advantages and disadvantages of using other bar codes. One big advantage is that some of these bar codes are already on the

package when it comes in. Each of these methods involves compromises, because they require more scans to complete a transaction and they allow for the possibility of human error, however slight. Some of the other alternatives are:

- · Combined Tag Bar Code, which assigns the same Combined Tag Bar Code to multiple packages. It includes the package quantity of each of the packages that are marked with it.
- · UPC code for verification, which includes UPC-A, UPC-E, and prefixes for multiple quantities.
- Product Bar Code, which identifies product only, not the lot/location or quantity.

please turn to page 206

The BUSINESS EDGE 2.0





These RoHS compliant shoulder screws are cost-saving construction components for a wide variety of different uses. They are made of blackened steel with a tensile strength of 1200 N/mm2 (strength class 12.9). Shoulder dimension is ground. Shoulder screws are offered in a range of head sizes from 6 to 24 mm diameter, threads from M5 to M20, and shoulder lengths from 10 to 100 mm.

J.W. Winco offers an extensive selection of inch and metric size adjustable levers, cabinet U-handles, plastic and steel hinges and locking mechanisms, revolving and retractable handles, hand wheels, hand cranks, tube connection and conveyor components, inch and metric construction tubing, shock absorption mounts, leveling mounts, hand knobs, spring, ball and indexing plungers, jig, fixture and fastening components, retaining magnet assemblies, toggle clamps, metric casters and wheels, universal joints, oil sight glasses, and metric tools for the industrial and commercial equipment industries. J.W. Winco's Web site catalog, with 3D CAD and online buying, is viewable at www.jwwinco.com.

For more information, contact J.W. Winco at 1-800-877-8351, by fax at 800-472-0670, on the web at www.jwwinco.com, and via email at sales@iwwinco.com.

### DISTRIBUTOR NEWS

I.S.C. Sales, the One Stop Shop has recently changed its contact information - our phone numbers have changed! Please make a note of their new numbers so that you may continue to enjoy unrivalled customer service from all of our locations.

For your records, I.S.C. Sales' new telephone number is 954-943-1939 and additionally, their new fax number is 954-943-6662. Please update your records as these are effective immediately and they would hate to miss your call!

For more information, contact I.S.C. Sales at 910 SW 12th Avenue, Pompano Beach, FL 33069. You can email them at info@isc-sales.com or visit their website at www.isc-sales.com.



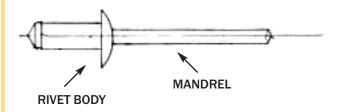


Anthony Di Maio

Anthony E. Di Maio attended Wentworth Institute and Northeastern University. In 1962 he started working with Blind Fasteners as Vice-President of Engineering & Manufacturing for two blind rivet manufacturers. He has been Chairman of the Technical Committee of the Industrial Fasteners Institute (IFI) and is still involved in the writing of IFI specifications. In 1991, he started ADM Engineering and is working with Fastener Manufacturers developing new fasteners and special machinery. He can be reached at ADM Engineering, 6 Hermon Ave., Haverhill, MA 01832; phone and fax 978-521-0277; e-mail: tdimaio@verizon.net.

### **BLIND RIVETS HAVE CRITICAL DIMENSIONS**

The Blind Rivet is a much more technical fastener then you would think. The Raw-Material specifications are critical and have very tight dimensional tolerances.



Wire alloys for the most popular OPEN-END blind rivets (Industrial **Fasteners** Institute) IFI-114 specification

#### **RIVET BODY MATERIAL MANDREL MATERIAL**

Aluminum alloy 5050 Aluminum alloy 2024, 5056, 7178 Aluminum alloy 5052 Aluminum alloy 2024, 5056, 7178 Aluminum alloy 5052 Carbon steel 1006 to 1022 Aluminum alloy 5056 Carbon steel 1006 to 1026 Low carbon steel 1008 Carbon steel 1020 to 1038 Stainless steel 300 series Carbon steel 1038 Stainless steel 300 series Stainless steel 300 series

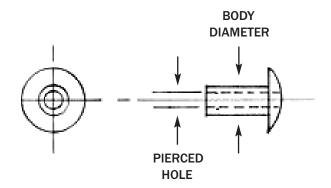
The diameter requirement for both rivet body and mandrel are critical. Rivet body wire diameter tolerance is  $\pm$ -.001 steel and  $\pm$ -.0005 for aluminum.

Both the aluminum and steel wire for rivet bodies must have no folds, seams and have a smooth finish. The steel wire must be free of welds.

There are even further wire requirements. The aluminum wire coils for rivet bodies and mandrels must be wrapped for shipping to protect the wire surface and the wire c coils cannot have strands of wire overlapping each other. These overlap strands will cause tangle problems when the wire is being feed to the forming machines.

The steel wire for mandrels must be phosphate coated and be annealed in process when the wire is being drawn.

The wire must be within the tensile range specified by the blind rivet manufacturer. The tensile strength of the mandrel is the setting force of the blind rivet. The mandrel has a pre-determined break point where the mandrel will break when it is pulled to its maximum tensile breaking strength.



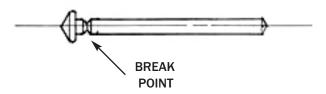
The body diameter has a tolerance of -.004 and the pierced hole tolerance is +/- .001.

Example, 3/16 diameter blind rivet has a body diameter of .185 to .189. The recommended hole size for the blind rivet is .192 to .196.



#### **BLIND RIVETS HAVE CRITICAL DIMENSIONS** continued from page 120

Mandrel diameters have a tolerance of +/- .0005 for aluminum and +/- .001 for steel and stainless steel.



The break point has a dimensional tolerance of +/-.002. The tensile strength of the mandrel for a 1/8 diameter steel blind rivet is 600 to 800 lbs.

The straightness of the mandrel must be within .008 T.I.R ( Total indicator reading). The straightness is required to ensure good entry into the setting tool and good ejection of the spent mandrel from the setting tool when the blind rivet is set.

We have covered some of the raw material and dimensional requirements necessary to produce quality blind rivets. There are still more requirements to adhere to. Such as heat treatment, polishing. Blind rivets depend on dimensions and tensile strength to give the user a good rivet assembly. The blind rivet is a two-part fastener and both components of the blind rivet must have to work in unison to adhere good end results.

Many companies attempted to manufacture blind rivets and failed to achieve consistent quality. These companies learnt very quickly that a blind rivet is a highly technical fastener and the manufacturing process must be carefully supervised The blind rivet appears to be a simple fastener having a rivet body and a mandrel, but the complexity of the blind rivet becomes evident when companies try to manufacture quality blind rivets.

The blind rivet has extended it's usage and capabilities from the most popular type 'Open-End" IFI-114 specification to Structural, Closed-End, "T" blind rivets, Multi-Grip, Bulb Type etc. Sealants are being applied to Closed-End blind rivets making them 100% watertight.



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### **OBITUARY**



**Howard P. Tinney** 

Birmingham Fastener Inc. announces the passing of our founder and CEO Howard P. Tinney.

Mr. Tinney started his career at Southeastern Bolt and Screw. working his way up to sales in the late seventies. In October of 1980 he started his own company, Birmingham Fastener & Supply. Adding nine additional locations along the way, including a manufacturing operation, Mr. Tinney dedicated his working life to the fastener industry.

A keen sportsman, cattleman and deer breeder, his solid reputation and friendships were far reaching and he will be missed by many. A supporting member of numerous industry organizations as well as a member of the Board of Directors for Wallace State Community College, he was an unselfish supporter of his church and his community.

Son, Brad Tinney, will continue his current role as President, seeking to follow the vision his father had cast to create and sustain organization based upon sound ethics, loyalty and integrity, seeking to; "Always do what is right just because it is the right thing to do."



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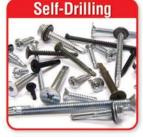
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### **BURN YOUR BOAT**

I believe that the great NFL Hall of Fame coach, Vince Lombardi, had it right when he said, "The quality of a person's life is in direct proportion to their commitment to excellence, regardless of their chosen field of endeavor." Do you agree with Coach Lombardi, or are you the type of person who has difficulty staying focused and keeping commitments? Do you allow the negative influences of fear, anxiety, self-doubt and worry to

dominate your thinking and sabotage your results?

Sadly, most people fail to achieve their goals, not because they're lazy or lack self-motivation, but because they were never "fully committed" to succeed! I can't think of a single great achievement that has ever been attained without first a plan of action and then an unshakable commitment to its accomplishment. Walt Disney was arguably one of the most creative dreamers and determined men of the twentieth century. Walt understood the power of commitment and would frequently tell those around him, "When you believe in a thing, believe in it all the way, implicitly and unquestionably."

The ancient Greek warriors were both feared and respected by their enemies. In battle, the Greeks established a well-deserved reputation for their unsurpassed bravery and unshakable commitment to victory. The key to their overwhelming success on the battlefield had far more to do with how the Greek commanders motivated the warriors than it did with issues of tactics or training. The Greeks were master motivators who understood how to use a "dramatic demonstration" to infuse a spirit of commitment into the heart of every warrior.

Once the warriors had been offloaded from their boats onto their enemy's shore, the Greek commanders would shout out their first order, "burn the boats!" The sight of burning boats removed any notion of retreat from

their hearts and any thoughts of surrender from their heads. Imagine the tremendous psychological impact on the soldiers as they watched their boats being set to the torch. As the boats turned to ash and slipped quietly out of sight into the water, each man understood there was no turning back and the only way home was through victory.

The true underlying motivation for all success is a

deep and unwavering commitment to the task at hand. The sales profession is a demanding and challenging career, but it is also personally rewarding and financially lucrative for those who are committed to becoming successful. If you are being pushed around mentally by thoughts of fear. anxiety, self-doubt and worry, it's time to "burn your boat" and become fully committed to your sales career!

"Until one is committed, there is hesitancy, the chance to draw back, always ineffectiveness. Concerning all acts of initiative and creation, there is one elementary truth the ignorance of which kills countless ideas and splendid plans: that the moment one definitely commits oneself, and then

providence moves too. All sorts of things occur to help one that would never otherwise have occurred. A whole stream of events issues from the decision, raising in one's favor all manner of unforeseen incidents, meetings and material assistance which no man could have dreamed would have come his way. Whatever you can do or dream you can, begin it. Boldness has genius, power and magic in it. Begin it now." - Johann Wolfgang von Goethe

In your sales career, battles are not fought with weapons on foreigh shores, but within the confines of your own mind. A truly committed salesperson does not have the luxury or the time for the selfindulgence of negative thinking... so I suggest that you Burn Your Boat!







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### **FASTENER** WORDSEARCH

Can you find and circle in the grid above, the terms listed below?

Oval point Actual fit Seam Alloy Shank Anchors Beveled washer Solid rivet Swell neck Button head Teks Clevis pin Void Cone point Weld nut Crack Zinc Cross drilled Dowel pin Drill bit Fitting up bolt Gimlet point Gouge Hole fill Key stock Lap

Lock screw

Solution on Page 185



### Jennifer FitzPatrick

Jennifer FitzPatrick, MSW, LCSW-C is an author, speaker and educator. Founder of Jenerations Health Education, Inc., she has more than 20 years' experience in healthcare. Jennifer is a frequent speaker at national and regional conferences and was an Adjunct Instructor at Johns Hopkins University. Her new book, "Your 24/7 Older Parent" answers the prayers of those dealing with the care of an elderly parent. For more information on Jennifer FitzPatrick's speaking, please visit www.jenerationshealth.com

### **INTERGENERATIONAL WORKFORCES: KEEP UP AT WORK AS YOU AGE**

Do you ever marvel at how fast the new college graduates in your office seem to move? Have you heard them chatting about watching late night television or having sipped martinis at the latest hip club into the wee hours of the morning? Despite this lifestyle they still seem to have unlimited energy at work the next day. Do you remember when you used to be like that? It's not your imagination; you probably are moving a bit slower. As we get older, the body has less "bounce back" than it did when we were younger.

Often as we age we feel tired more often at work. Even older workaholics in love with their jobs may remember a time when they could work 18 hours every day and not feel the effects. These same driven career-oriented professionals are often surprised by their fatigue which often leads to burnout. How do we keep up with younger colleagues,

subordinates, customers and even managers with seemingly unlimited energy, fresh ideas and appear to require little sleep?

Most people don't realize that some of the natural aging process begins around age 30. The need for sufficient sleep, good nutrition, and exercise becomes more important every year once the aging process starts. Unfortunately for many of us, our responsibilities multiply in our middle age and older years which increases stress, just during the time when we should be reducing it. Taking care of children, assisting older parents, buying homes, and increased career obligation often pushes good self-care to the lowest priority.

So how do we maintain excellent work performance, meeting our career goals while feeling good and being healthy? Consider these 10 tips for feeling younger and healthier at work:

### 1. Treat Your Body Better Every Year

Would you skip routine maintenance for your older vehicle and expect it to continue running reliably? It's startling how many responsible older workers wouldn't dream of missing an oil change appointment for their car but don't take time for lunch. Eating healthfully, exercising regularly, minimizing alcohol and caffeine consumption, drinking plenty of water and getting sufficient sleep is essential to keeping energy up. Treat

> your body at least as well as you treat your car.



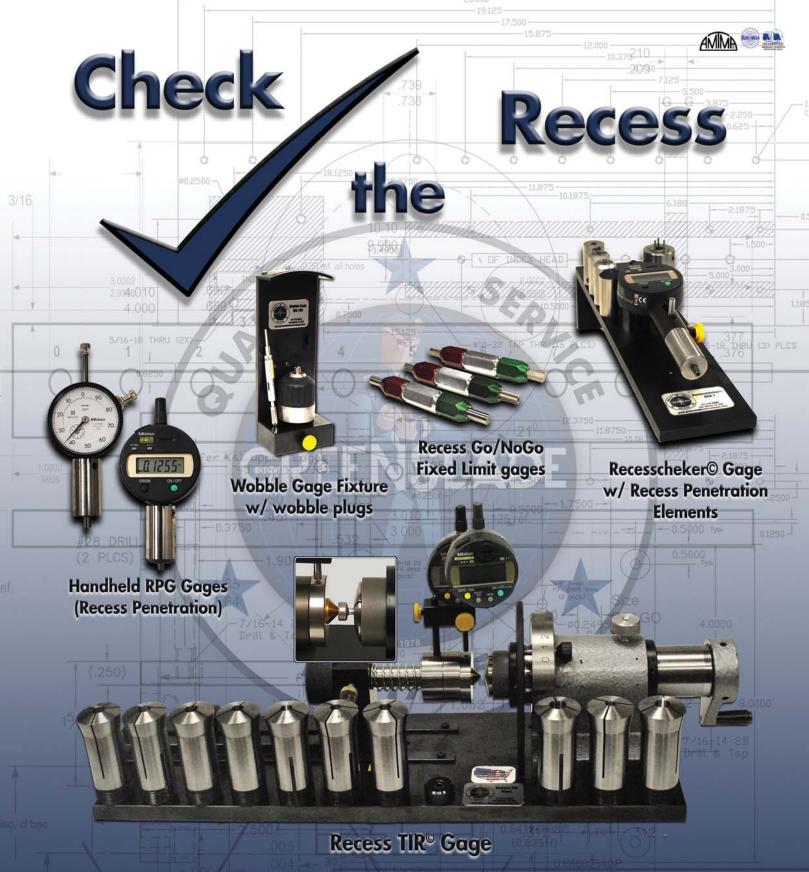
### 2. Travel Smart

Travel often becomes more challenging on our bodies as we get older. If you are a road warrior, have a suitcase and toiletry case prepared at all times with items you will need such as toothpaste.

toothbrush, hairbrush and makeup. Try to pad crosscountry and cross-continental trips with an extra day or two to reduce the strain of jet lag. Stop regularly to stretch muscles during long car trips.

### 3. If You Are III, Take A Sick Day

Even if you just have a cold, your immune system will thank you if you coddle yourself a little bit. Take a day to drink tea in bed while watching an old movie. If you truly have unavoidable deadlines, at least work from home. The older workforce tends to see calling in sick as a sign of weakness, wanting to persevere even while under the weather. Taking a day or two off when you begin to feel sick often decreases the length of an illness because the rest allows your body to recover more quickly.



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#### **DACO Precision-Tool**

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### **DACO PRECISION - COMMUNITY AND** INDUSTRY SUPPORT by Stan Lockhart



President of DACO Precision, Randy Weber, is putting his money where his mouth is. Faced with the potential resale of a piece of equipment, he decided instead to donate the company's old wire EDM machine to the local high schools in West Bend, Wisconsin.

"As a manufacturer, we know how important is it to have industrial arts programs in our schools" said Randy Weber.

The machine which uses electrical discharges to cut metal will be used by the students in technical education courses.

DACO Precision, located in neighboring Kewaskum, Wisconsin designs builds tooling and stamping dies for use in parts forming including special washers and many more complex

components. It's a win-win situation as far as Weber is concerned. Students will get hands-on experience in using a piece of equipment that is critical in a production environment and hopefully in turn will consider manufacturing as a career.

"Manufacturers need to change the perception among students and their parents about what such jobs entail. Manufacturing jobs are very different today than they were in the past as many companies offer high-quality, well paying jobs in modern, state-of-the

> art, high-tech facilities where employees can learn and grow, with opportunities for advancement."

> Local town leaders and school officials applauded DACO's progressive thinking in their help to educate and influence students at a young age about some of the career opportunities that are quite often overlooked. After the machine is wire EDM delivered, students will have an opportunity to create parts on it according to DACO specifications and test them against actual parts made at



Lloyd Kanzenbach, vice president of DACO Precision-Tool of Kewaskum, left; company President Randy Weber; and Austin Weber, DACO supply chain manager, will donate the machine behind them to the West Bend high schools for use by students in technical education classes. The wire EDM machine cuts metal using electrical discharges, or sparks. DACO uses such machinery for tool and die making.

the company in Kewaskum for production purposes.

Hopefully, other manufacturers will follow our lead and work with local high schools and technical trade schools to continue to develop the next generation of workers.

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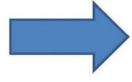




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continued on page 134

### DISTRIBUTOR NEWS

Smalley Steel Ring Company, the world leader in the manufacturing and development of Spirolox® Retaining Rings, Constant Section Rings and Wave Springs announces the release of the new Linear Spring Series.



The new Linear Springs offer a selection of spring loads that react along a straight line, as opposed to a conventional spring that fits in a circular cavity. This means a linear spring may be located in an axial direction but providing a radial force.

Smalley Linear Springs are a continuous wave formed wire length produced from spring tempered materials. Linear Springs act as a load bearing device having approximately the same load/deflection characteristics as a wave spring. Axial pressure is obtained by laying the linear spring flat in a straight line.

Linear Springs are now available as a standard part from Smalley. Over 200 standard sizes are available from stock in both carbon and stainless steel. Smalley offers No-Tooling-Charges™ on special Linear Spring designs. Exotic alloys are available upon request. Smalley engineers are readily available to assist with your spring design. Smalley offers complete information on the Linear Springs including a new catalog supplement featuring several series of standard springs that have varying loads but fit the same cavity. The Linear Springs are produced in a wide variety of materials to withstand most environments.

For more information contact Smalley at 555 Oakwood Road, Lake Zurich, IL 60047. Tel: 847-719-5900, Fax: 847-719-5999, email: info@smalley.com or visit www.smalley.com.





### **Industrial Studs**



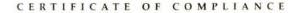
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e conditions for maintaining this certificate of registration are set forth in the SRI registration agreem R20.3 and R20.4. Further clarifications regarding the scope of this certificate and the applicability or ISO 9001:2005 requirements may be obtained by consuling the organization.

Scope of ISO 9001:2008 registration. "Manufacture and supply of industrial fasteners. Exclusions Design and Development, Service Provision, Validation of Processes for Service Provision

Initial SRI registration date: January 8, 2013

Current registration period: January 8, 2013 through January 7, 2016

Signed for SRt: Christopher H, Lake, President & COO





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A legal entity within the United States and European Union with competence demonstrated via ANAB and RNA accreditation as an ISO 9001 certification body with a scope of accreditation for the assessment of quality management systems of organizations which include the manufacture of materials and in the technology of the materials concerned, as specified in the scope below

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has implemented, operates and maintains a Management System in accordance with the requirements of

Pressure Equipment Directive (PED) 97/23/EC 7/2, Annex I, Paragraph 4.3

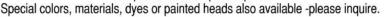
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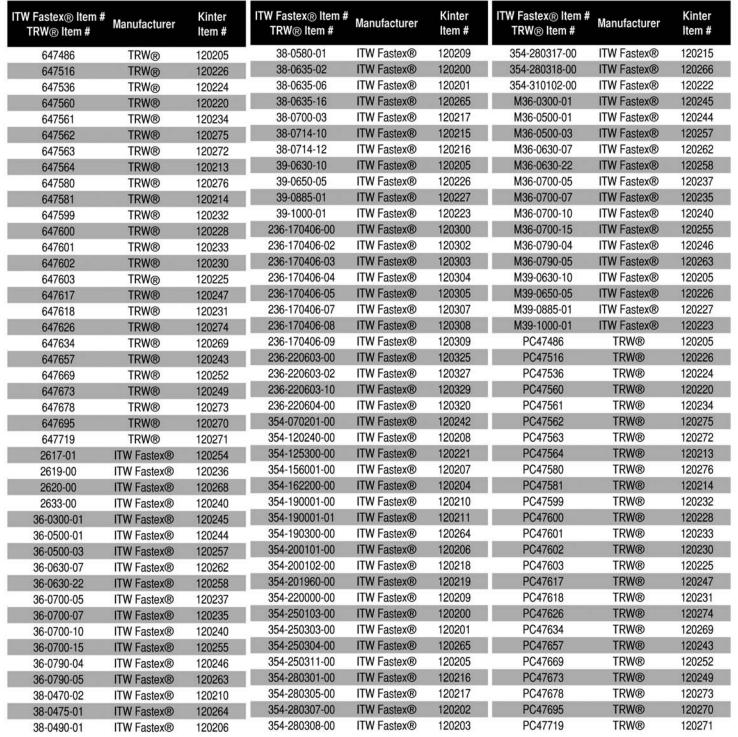
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#### METROPOLITAN FASTENER DISTRIBUTORS ASSOCIATION, INC

### MFDA HOLDS 34th ANNUAL SCHOLARSHIP AWARDS MEETING

By Barbara Traum

The Metropolitan Fastener Distributors Association held their 34th annual scholarship awards meeting on June 4th at Al Di La Restaurant in East Rutherford, New Jersey awarding \$12,500 in scholarships to deserving

students in the industry and welcoming their newest member, EFC International. Guenter Retkowski, Sales Manager for EFC International was presented with a new member plaque.

The Board of Director's Scholarship in the amount of \$3500 was awarded to Russel Licht, son of Bob Licht, Sales Manager at Fastbolt Corp. Daniel Delitto, son of Robert Delitto, Sales for Columbia Nut & Bolt, was awarded the Columbia

Nut and Bolt Scholarship in the amount of \$2500.

The Metric & Multistandard Scholarship in the amount of \$2500 was awarded to Afra Ali, daughter of Mahamad Ali, a supervisor at Baco

Enterprises, Inc. Anthony Ferrer, son of Luis Ferrer, Inside Sales at Captive Fasteners, was awarded the Tanzman Family Scholarship in the amount of \$1250.

The ND Industries Scholarship in the amount of \$1250 was awarded to Nicole Fudrini, daughter of Tina Fudrini, a Clerk at Weinstock Brothers. Ileana Burgos, daughter of Miguel Burgos, a machine operator at Captive Fasteners, was awarded a MFDA Scholarship in the amount of \$750. Tim Vath, a part-time warehouse worker at Solutions Industries was also awarded a MFDA Scholarship in the amount of \$750.

The MFDA Scholarships are possible thanks to the generosity of the members, especially Aerospace Nylok Corp, Baco Enterprises, BMB Fasteners, Brighton Best

International, Captive Fastener Corp, Century Fasteners Corp., Columbia Nut & Bolt Corp, Continental/Aero, Crescent Manufacturing, Delta Secondary, EZ Sockets Inv., EFC International, Fall River Manufacturing, Ford

> **GKY** Fasteners, Industries, Hardware Specialty Company., Kanebridge Corp, Ken Forging Inc., Lee S. Johnson Associates, McCormick Accociates. Metric & Multistandard. Mutual Screw Supply, N D Industries, Prestige Stamping,

RAB Components, Safety Socket, Smith Associates, Solution Industries, Star Stainless Screw, Swiss Stainless, Uneeda Bolt & Screw, Weinstock Brothers Corp, Yellow Woods, the Tanzman family, Steve Matthews, Jhonna VanDunk, and Marilynn & James Effron.







### Upcoming Events: **September 22, 2013**

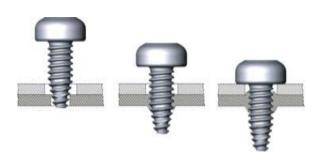
18th Annual Golf Outing Wild Turkey Golf Course, Hardyston, NJ

#### **September 23, 2013**

Table Top Show
The Fiesta in Wood Ridge, NJ

### DISTRIBUTOR NEWS

**Semblex Corporation** is pleased to announce the addition of SHEETtracs® to our licensed product offerings. SHEETtracs® from EJOT Verbindungstechnik GmbH & Co. KG is a self tapping screw designed for joining thin sheet metal into a pilot hole.



A reduced screw flank angle of 45° helps to create a more stable female thread as compared to the common 60° thread sheet metal screw. The special flank angle aids in achieving higher stripping torque and pull-out A circular cross section body is forces. designed to maximize thread engagement. Coupled with a non-circular thread forming point. ergonomic alignment and low installation torque are realized.

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As today's manufacturing looks for ways to reduce cost and weight through the use of thinner materials, SHEETtracs® helps to break through those barriers.

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For more information, contact Semblex Corporation at 199 W. Diversey Ave., Elmhurst IL 60126. Tel: 1-800-323-1736 or visit their website at www.semblex.com.



### DISTRIBUTOR NEWS

**EFC International,** is pleased to announce the addition of Jim Self, Business Unit Manager for Clamps. Jim joins EFC gathered from over 25 years of sales and engineering experience in the marine, automotive and distribution marketplaces. He comes with a strong track record of business development and executing strategies. Jim's responsibilities will be the development and strategic planning for continued growth for the clamp business unit and support to OEM's, distributors and suppliers.

Matt Dudenhoeffer, Vice President of EFC, states "As EFC continues to grow, it is imperative we invest in talented people like Jim to support its growth. Jim fills a critical role and offers the 'best in class' management. The addition of Jim further expands upon EFC's technical expertise our ability to grow the Clamp business unit. His experience and knowledge will be appreciated by customers and suppliers. We are excited to have him as part of Team EFC."

For more information contact EFC International at 1940 Craigshire Road, St. Louis MO 63146. Tel: 314-434-2888 or visit the website at www.efc-intl.com.

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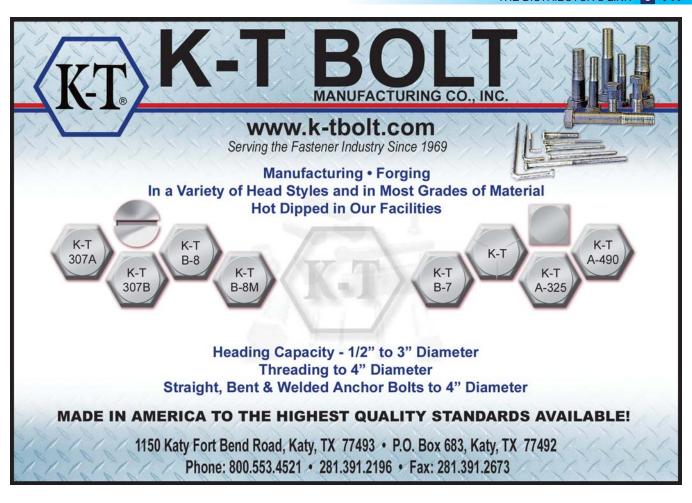
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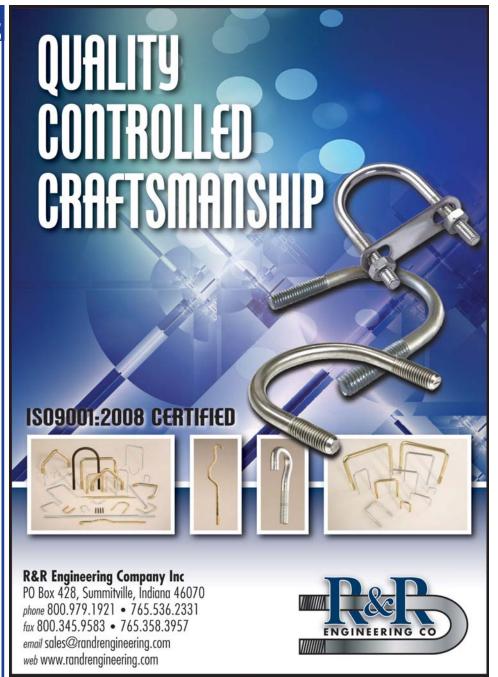
## Laboratory Testing Inc.

(LTI) is pleased to announce the launch of the new company website. The updated website provides easier access to frequently used materials, as well as all of the information and tools found on the previous site.

Calibration customers will now find a tabbed section dedicated to the capabilities and services provided by LTI Metrology, the calibration and dimensional inspection division of the company. The Quick Service Form, which can be accessed under the Contact tab or with the Contact Us button, provides a convenient way to request information on materials testing, calibration, quality assurance, billing, pick- up and delivery service, and other topics. In addition, the new LTI website provides easy navigation and access through the homepage to information targeted specific customers, including those Quality Professionals, Purchasing Professionals and New Customers.

LTI recently updated the company look on social media sites and with new Metrology and **Testing** brochures and a redesigned tradeshow display. The new theme, based on the red and black colors of the company's logo.

Visit Laboratory Testing at www.labtesting.com, email sales@labtesting.com or call 1-800-219-9095. for more information.



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### SOUTHEASTERN FASTENER ASSOCIATION

## SEFA 2013 SCHOLARSHIP WINNERS

Southeastern Fastener The Association Scholarship Committee selected four scholarship winners this year. Annually Robbie and Gina Gilchrist award a \$1,000 scholarship to a SEFA member and the SEFA will award three \$1,000 scholarships this year.

## Congratulations to our 2013 Winners **Gilchrist Foundation \$1.000 Scholarship**

Matthew Mullane Jr. sponsored by Mullane Sales & Mgmt.

## \$1.000 Em Webb Memorial **Scholarship**

Ashleigh Pittman sponsored by AmeriBolt

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Daniel Musselwhite sponsored by Hercules Bolt Co. and Kennedy Hall sponsored by Trio Fasteners



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Scholarship winners: Matthew Mullane, Jr. (top), Ashleigh Pittman (middle left), Daniel Musselwhite (middle right), Kennedy Hall (bottom).



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## DORKEN INTRODUCES NEW COATING SYSTEM

Dörken MKS-Systeme GmbH & Co. KG, Herdecke, Germany and parent company of Dörken Corporation USA located here has introduced DELTA-PROTEKT® KL 105, a new coating that provides a two-in-one approach for coating a range of fastener materials such as nuts, bolts and screws.

The coating provides anti-corrosion properties and with its integrated lubricant, a low coefficient of friction. Anticorrosion coatings must achieve high levels of quality with thinner coat thickness or reduced number of coats. Process costs, in particular, are becoming increasingly important and represent the highest cost factor in the entire coating process. DELTA-PROTEKT KL 105 was developed with this in mind. The capability of reduced coefficient of friction was added to comply with the specifications of OEMs in mind. Up until its introduction a multifaceted approach was only possible with cost-intensive multi-coat systems.

The coating is applied using either the dip spin, dip coat, spray immerse or spin coat process and dries at a temperature of 190° C and 235° C. Further processing and

corresponding energy consumption are avoided and there is no time-consuming material change and handling necessary.



**DELTA-PROTEKT** has achieved more than 1000 hours without rust in the salt spray test (DIN EN ISO 9227) and has a coating thickness between 8-10 um. The coefficient of friction has achieved a mean value of  $0.15~\mu$  tot depending on the coating The coating was awarded the German Material Efficiency Prize by the Federal Ministry and has been approved by a variety of automotive, construction and agricultural OEMs.

Dörken's global coating solutions are approved for use by and meet the standards and specifications for corrosion protection, sealants, and lubricity performance of fasteners of vehicle manufacturers and Tier One suppliers worldwide yet are environmentally friendly. Its product development programs and manufacturing operations are certified with DIN EN ISO 9001:2000 and to ISO 14001.

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## DISTRIBUTOR NEWS

Elgin **Fastener** Group (EFG) has named Jeff Hepner as Director of Distributor



Sales. Hepner is a well-known veteran of the fastener industry. most recently having served as President of Telefast Industries, Berea, OH from 2008 to 2013. Telefast was acquired by EFG in late March. In his new role, Hepner will assume responsibility for business growth at the distributor level and will report to EFG Vice President of Sales & Marketing, Marty Goeree. Goeree commented, "We are very pleased to have Jeff accept this assignment. He is known and respected throughout the fastener industry and brings a wealth of knowledge to our company."

Hepner has extensive experience in cold heading from his previous association with Lake Erie Screw Corp. and subsequent positions with Telefast. He has been an active participant in the National Fastener Distributors Association (NFDA) for many years, having served terms as a board member, associate chair, and as chairman of the Education and Training Committee. He received a BBA in Sales and Marketing from the University of Toledo School of Business.

For more information, contact Elgin Fastener Group LLC, Tel: 812-689-8917, Fax: 812-689-6635. Website: www.elginfasteners.com, Email: quotes@elginfasteners.com. Also find Elgin Fastener Group on Facebook and Twitter.





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## Pac-West Fall Conference in Vancouver offers unique content

The Pacific-West Fastener Association will hold its 2013 Fall Conference September 18-22 at the Hyatt Regency in Vancouver, British Columbia.

Back by popular demand is management consultant Vicki Merrill, who will offer concrete tips on how to define your business goals and develop a process to make it happen.

Also on tap for the meeting is a session on disaster planning for fastener companies, featuring members who have experienced the good, the bad, and the ugly of this situation. Attendees will leave with a template for a disaster preparedness manual for their own businesses.

The always-popular Business Owners Forum and Business Executives Forum also will be featured at the Fall Conference.

And, what's a Pac-West meeting without a fun activity? This time, we have a uniquely Canadian experience for you: curling! We've rented eight sheets of ice at the North Shore Curling Club and will offer instruction and a chance to compete against other members. If you don't want to get on the ice, you can view the antics from the club lounge.

For this special event, we are extending an introductory discount to non-members: register by July 15 and enjoy the member rate. We're confident you will be applying for membership after experiencing the tremendous value in the event and the Pacific-West Fastener Association.

For more Information about the Pac-West Fall Conference and what you can expect, visit the website at www.pac-west.org

## Pac-West and NFDA to hold joint conference in 2014

Pac-West and the National Fastener Distributors Association will hold a joint conference February 12-15, 2014 at the Renaissance Esmeralda Resort in Indian Wells, California. This will be the first time the two associations have held an event together.

A task force of representatives from both associations will begin working soon on developing the conference content.



## Ann marie Houghtailing returns to Las Vegas

Pac-West is pleased to bring back our favorite sales guru, Ann marie

Houghtailing, to the National Industrial and Mill Supply Expo in Las Vegas this year.

In addition to a pre-show seminar on "How to Create a Sales Process for Your Fastener Business," she also will be available for 30-minute consultations (by appointment) on the show floor. All Pac-West members are eligible for one free 30-minute consultation with Houghtailing each year.

Ann marie Houghtailing, principal of The Houghtailing Group, a boutique sales consulting and business development firm dedicated to empowering its clients to create opportunities and generate revenue in every economic climate.

In addition to live seminars, workshops and private consultations, Houghtailing also produces six sales enewsletters and six webinars for Pac-West members each year.

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## THE 3 MAJOR BOLTED/SCREWED JOINT TYPES continued from page 8

A good starting point is to have the clamping length,  $L_{\text{C}}$ , being at least four times the nominal diameter of the fastener. That way we can achieve favorable spring rates, so that any external force ( $F_{\text{A}}$ ), is primarily absorbed by the stored-up energy in the joint materials. A good rule of thumb here is that the fastener should "see" no more than 10-15 % of the external joint load. Let's keep in mind that a lot of the loading capacity of the fastener is already "busy", utilized by the clamping/preload activity.

External loads ( $F_A$ ) are not always (in fact, rather seldom) concentric to the fastener axis. That means that the "springs" we developed by tightening will not be pulled in a straight fashion by the external loads. But, if we have a sturdy joint geometry or using some stiffening measures we can keep bending to a controllable level.

For tension joints it is a good practice to use a high portion of the fastener strength for the initial preloading, in many cases as high as proofing load (about 90 % of Rp0.2 or yield). But it is equally important to also maintain most of the high preload level in service. There will always be some load losses initially due to embedment and relaxation, but the amount of these losses can reasonably well be predicted and factored in to our design calculations.

In a tension joint, the fastener must be able to absorb those additional forces that are not absorbed by the stored-up compressive energy in the joint materials. To keep the additional forces in the fasteners to a low and safe level has everything to do with a good, stiff joint geometry. This is why I always recommend a ratio between the fastener diameter and the joint thickness (clamping length) of 1 to 4 (or higher).

## Friction Joints

When design materials are relatively thin and external loads  $(F_E)$  are applied perpendicular to the fastener axis we may consider friction joints. This is a method often used in steel structures like bridges, high rise steel buildings, etc.

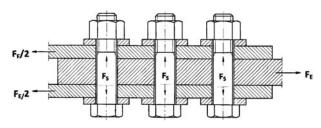


Figure 3 - Friction Joint

The key here is very high preload levels, which means using up not only the yield capacity of the fasteners, but even going a little beyond that level. Since the fasteners are not getting any external loads along their axes, all they see are the preload forces  $(F_S)$ . To make friction joints work we must consider:

- 1. Friction coefficients between all joint members must be high to get a high slip resistance. Sand blasting is one of several ways to accomplish this.
- 2. Embedment and joint relaxation must be avoided. Washer in these types of joints must be hardened. For example, ASTM F 436 specifies HRC 38-45 for structural bolting types A325 and A490. You may want to use Vickers units for hardness instead.
- 3. Bolting pattern should be optimized to develop maximum slip resistance.

Failure to prevent friction joint from slipping is likely to put the assembly in a shear mode. This is why this design type should avoid having threads in the shear planes.

## Shear Joints

When design materials are either very thin or have low strength, preloading to a high level like as with tensionand friction joints is not possible. The aluminium skin on an airplane is not a very good candidate for traditional high strength fastening. So, when hard clamping is not practical we may be forced to use a shear joint approach.

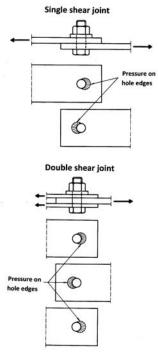


Figure 4 - Shear Joints



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## THE 3 MAJOR BOLTED/SCREWED JOINT TYPES continued from page 156

If the joints in fig. 4 are not held together by sufficient friction, the components will experience a sliding motion. This is called bearing-type joints. This will put stress on the joint members, and the hole edges will take up most of the external forces. In those cases, the fasteners will act as pins and function as stops for further motion between the joint members.

For single shear joints, a softer joint material will see a bending which must also be taken into account. Double (or more) shear will not be subjected to bending of members and will take up the loads as seen in figure 4.

The fasteners used in shear joints should not fail if the joints are over-loaded. Instead, the holes should elongate due to local yielding. A friction joint that is not holding up will go into a bearing-type shear joint. A colleague from the aerospace industry told me that, as an added safety factor for shear joints, they counted on the "saving grace of friction". On the

other hand, aerospace industries often use low head fasteners and low nuts and those are not tightened higher than about half of their tension capacity.

## Summing up

Threaded fasteners can obviously be used (and abused) in many different ways. For tension joints, one of the most critical issues is the spring rate ratio between fasteners and joint materials. Geometry of clamped parts should be the first priority in the joint design work. Maintaining clamp load during service is another critical item; relaxation can easily lead to fatigue failures. For friction joints it is even more important to prevent relaxation since slipping can put this type of joint into an unscheduled shear mode. Shear joints may look like a "piece of cake", but must be designed and tested very carefully, especially in aircraft designs. Let's not forget that the shear strength of a fastener typically falls in the range of 60-65% of the tensile strength.

## **SECURITY CONSIDERATIONS** continued from page 10

Setting up a legal structure to do this is not all that difficult, but the paperwork ("By-laws") must be in place to define the duties, responsibilities and limitations of the Association. Incorporating and filing a comprehensive set of legal restrictions, officer's duties and limits of liability is vital for everyone's protection and to establish continuity. If any neighboring properties are managed by a professional Real Estate Management company the resources and legal paperwork may be readily available at minimal expense.

## On Your Own Property

Obviously cleaning up the exterior of the building and storage yard will be a significant enhancement and a great deterrent to casual vandalism dumping. Installing real or "dummy" security cameras will prominent places make the bad guys think twice and look for an easier target.

Eliminating external glazing in hidden

areas can enhance security and save on heating and air conditioning expenses. If natural lighting is desirable consider triple wall, high strength polycarbonate skylights with welded security screens under the openings. Fastener warehouses are normally a destination, not a casual shopping experience so large expanses of glass do nothing for marketing and should be replaced with display walls that enhance the showroom display area. Reducing the size of the office windows or replacing the glazing with "Lexan" or similar bulletproof products will improve security and reduce energy expenses while preserving natural light.

Customer, employee and visitor parking should not be easily accessible to the loading docks. Signs and fencing can separate the functions while further protecting everyone's property. While my Engineering training dictates two driveways for better flow, practical security experience has proven that a single in/out point can often deter hit and run thieves who steal tools from customer vehicles while the driver is at your counter. Similarly fences within fences that slow down vehicles and create

choke points are a viable high security alternative to the convenience of a drive thru parking area. Speed bumps can also help eliminate thieves who pull things from the back of a customer pick up and throw them into a truck driven by an accomplice.

Surveillance systems have become increasingly common and multiple cameras can be installed for less than \$1,000, but before rushing into this it is best to ask two questions: "Who will be watching?" and "What are they going to do about it?" For most distributors these are not trivial considerations. Relatively few individuals are in a fixed position all day where they can monitor the screens. As phone systems have changed

> there is no longer a "Receptionist" or "Switchboard Operator" who can

keep an eye on what is happening. The second question addressed by distributor by mounting a flat screen TV in the counter area so that the counter staff and customers could watch the parking lot. This worked fine until the thieves arrived, started looting the trucks and when the customers ran out the door the shooting started. Think through

your context and address the issues before making a purchase.

**External** security and break ins are only a relatively minor problem for most Fastener Distributors...

...vandalism and internal theft are far more common physical assaults on your facility and assets.

## Rule Changes Cost Almost Nothing

Making procedural changes can maximize results at minimal cost. For example, orders should be moved to the tailgate of a common carrier's truck by warehouse personnel, never the drivers. Obviously the truck driver has to acknowledge receipt of the goods, but why make it easy for them to throw a few more boxes on a load or make off with an extra pallet or two of merchandise?

One person, and only one person, should have responsibility for parcel post, FedEx or UPS shipments. Every shipment must be recorded for later verification of where it has been sent (documented customers only) and the position should rotate periodically. Shipping stolen goods using the employer's systems has become increasing common and more difficult to track. Rotate the job, even on a random daily basis, to minimize risk while insuring that problems are easier to trace.

## DISTRIBUTOR NEWS

**Bav State Cable Ties.** a leading manufacturer of nylon cable ties, announces that it is now producing the first American-made 17" 50 lb. cable tie, as well as an 18" 175 lb. cable tie. Both ties are made from nylon 6/6; the 50 lb. cable tie is for standard jobs, and the 175 lb. cable tie is for heavy duty situations. These ties outperform the competition. and are easy to use with low insertion. They come in natural or UV black stabilized for outdoor applications.

"We are excited and proud to become the first factory in the United States to produce the 17" 50 lb. cables ties," said Bay State Cable Ties Vice President of Sales Tim Bagley."Previously, they were only available in China. With this new product, and the 18" 175 lb. ties, we now complete our lines of the 50 lb. and 175 lb. series."

Bay State Cable Ties is committed to continuous improvement in quality and service in all areas. We focus on customer success as well as satisfaction, and all Bay State Cable Ties products are backed by a 100% satisfaction guarantee.

For more information about their products and services, contact Tim Bagley, Vice President of Sales by either by calling at 1-888-463-3454 or emailing him at tbaglev@baystatecableties.com. Alternatively, you can visit their website found at www.BayStateCableTies.com.



## DISTRIBUTOR NEWS

Above Board Electronics. Inc.

(ABE) announced today a strategic partnership with Nader Electrical (Shanghai Company Liangxin Electrical Co., LTD.) to distribute Nader's low voltage circuit breakers in North America. Nader, a leading electrical component manufacturer based in Shanghai, China, produces a full range of circuit breakers. ABE will distribute Nader's miniature circuit breaker (MCB) NDB2. hydraulic magnetic circuit breaker NDB3 and NDB5 series to the North American market. They are UL expansion into the international certified, include protective features market place." and environmentally friendly. Fortune International customers using Nader products Above Board Electronics by either include Emerson Network Power, phone: 408-325-7000, Fax: 408-Alcatel Telecom and Transportation.

"We are proud to partner with Nader to introduce this new state of the art circuit breaker line to North America. This partnership allows us to bring more value to our customers while broadening our product offerings," said James Wahl, President and CEO of Above Board Electronics, Inc.

Nader President Ren Silong said, "We are pleased to partner with Above Board Electronics, to open the door in the US for our products. This is a significant step in Nader's

For more information regarding 500 the partnership or products, contact GE 324-1050, or visit their website at www.aboveboardelectronics.com.

## **SECURITY CONSIDERATIONS** continued from page 158

Control the contacts between inside and outside personnel, especially common carriers and warehouse staff. Simply time stamping the arrival of a trucker and the subsequent departure will discourage drivers from becoming too "friendly" with dock workers and others. Providing this information to their dispatcher will definitely make them think twice about spending time tying up your personnel and docks.

Similarly establishing consistent, common sense rules for entry into the warehouse in your context will help keep everyone honest. Who, when and under what circumstances an outsider has access to your inventory can enhance both security and safety. If this means tightening up the rules then blame "Insurance Company" forcing this on you or require hard hats for everyone, including yourself. This can apply equally to customers and office or sales personnel who have

no real reason to visit the inventory.

With a little focus and creativity you can create practical and highly livable procedures that are right for your business philosophies and practices. Keep things simple, post appropriate signs, paint lines to define areas and get everyone involved. This is also a great way to watch for who complains the most and then observe their future actions for clues about just why they don't like being restricted.

## Signals of Internal Theft

Frequently signals of internal theft will come from the merchandise, files and equipment if you know how to interpret the messages. Merchandise that is missing from boxes or empty cartons in unusual places such as near an exit or a concealed corner is indicative of materials that are being moved for later pick up. If you are often the last person out at night and the first to open the doors the next morning watch for things that are out of position or missing when theoretically there has not been anyone in the building.

Missing documents, shipping labels and files are an

indication of loose systems. Finding orders in the trash speaks volumes about an operation that is ripe for theft or internal vandalism. Make sure that anything of a sensitive nature is only being processed or used by individuals who should have access to these materials. This will also slow down anyone who is operating their own Internet fastener supply out of your inventory.

A common ploy is to throw merchandise into the dumpster or out a window during the day and come back for it after hours. Moving the trash indoors and making periodic random inspections around the building can uncover or deter this theft. One manager took it a step

further and opened up the box, removed

the merchandise then replaced it with a rock and a note: "We know who you are and what you are doing. Don't come back." The next morning he was down three warehouse workers. Even better, over the next week the rest of the staff quietly and individually thanked him for getting rid of the thieves.

The facility can also provide signs that you are being set up. Unlocked windows and doors are obvious, but scratches or damage to the frames and sills are indications of forced entry. Padlocks that look normal but don't accept the company key are a common way of gaining illegal entry to storage yards or sheds. Control who has the keys and periodically verify that the proper lock is in place as part of your normal routine

when leaving the building. Don't make it easy for a lock to be switched one day and replaced after the thief leaves during the night.

Make sure that all electronic security systems are working and not shorted or locked out. Every alarm system has a bypass for individual sensors that might not be working. Find out how to know when this has been done and be sure to question who and why it happened. Develop a systematic program for testing and maintaining the lighting, alarms and other vital systems as part of a regular maintenance routine. All the alarms are useless if they are not working and even worse it they are a source of false alarms.

In a age where every paperless transaction passes through a supposedly infallible computer it's easy to overlook the anomalies that were glaringly obvious

A little bit of extra attention puts less than honest people on notice and helps them to stay honest.





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## 4. Manage Chronic Conditions

Chronic and acute conditions are a not a "normal" part of the aging process but they do occur more frequently as we get older. If you have diabetes, heart disease, sleep apnea any other chronic conditions, be sure to discuss with your doctor and see the appropriate specialists. With the onset of chronic and acute conditions, older workers are more likely to be prescribed prescription medications. It is important to do a cost-benefit analysis with your doctor when considering taking a new drug. The decision to take medicine should always be weighed carefully because many drugs tend to have side effects that may impact our work performance up with younger colleagues, and quality of life. Take into subordinates, customers and consideration how side even managers with seemingly effects such as sleepiness, unlimited energy, fresh ideas weight loss or gain, fatigue or memory issues may impact your job if it is necessary to take a drug that causes them.

5. Stop Rushing

Rushing from appointment to appointment is another surefire way to increase stress which can exacerbate chronic conditions. Budget plenty of time to get to where you need to go.

## 6. Prioritize Preventive Care Appointments

Preventive care such as routine physical, dental, and eye exams should not be constantly rescheduled in favor of work obligations. Make it a rule that you will not reschedule a medical appointment more than once.

## 7. Schedule Opportunities For Stress Reduction

Obviously taking vacations and unplugging from work altogether is ideal. But regular yoga, massage, acupuncture, and psychotherapy appointments can help manage stress when a vacation is not possible. Figure out a way to incorporate some relaxation into every single work day, even if it is only a few minutes of meditation.

## 8. Be More Efficient At Work

Wouldn't it be great if you could get your job done in less time? If you have trouble delegating, take a course on how to work smarter. Ask others who seem to have a better work-life balance for their secrets.

## 9. Downsize Your Life In Order To Have More Balance

If you have a high-pressure job that is your priority, you may need to cut back on volunteer or even some personal obligations in order to have more energy at work. Keep a tickler file of activities and worthy volunteer opportunities to refer to when you retire and have more time.

**Older workers** often provide some of the most effective leadership and valuable contributions to the workplace.

How do we keep

and appear to require

little sleep?

## 10. Set Boundaries With Managers And Subordinates

If you have the type of

position where you need to be on call, let others know the way you prefer to be contacted. If you don't wish to be contacted on weekends unless it's a true emergency, make sure you let people know. Often older employees feel they need to be plugged in at all times, especially if younger counterparts are. But everyone is entitled to set boundaries at their comfort level, especially during non-work hours.

Older workers often provide some of the most effective leadership and valuable contributions to the workplace. When good self-care and healthy boundaries are cultivated, older workers can expect their example, wisdom and experience to influence others even after they are retired.



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**SECURITY CONSIDERATIONS** continued from page 160

## Check the Paperwork

Records and documents can also provide signals and signs to be regularly monitored. Discrepancies between inventory records and on hand physical counts are an obvious indication of a potential loss. Statistical sampling systems for randomly sampling the shelves can be implemented, but often these programs are cumbersome to maintain. Since the easiest number to count is zero verifying that this is a correct condition is relatively easy. When a bin/shelf/pallet etc. goes empty the inventory control system should analyze whether this should be happening. This then triggers an exception report for overages or underages.

Documentation should also be continually controlled so that if any paperwork is missing or out of sequence an exception report can be created. Similarly an unusual number or voids or returns can be charted and correlated against seasonal factors...or vacations by specific individuals. This is one reason why bank employees are required to take two full, consecutive weeks of vacation time every year.

On common ploy is to "ghost" merchandise out to fictitious customers and then pocket the cash from a nonexistent "return." This is more lucrative than physically stealing the product and without a return monitoring system in place it is fairly easy to implement and run undetected for years. Tracking customers who return goods and contacting them as a "good will" gesture should pinpoint problems on a timely basis.

In a age where every paperless transaction passes through a supposedly infallible computer it's easy to overlook the anomalies that were glaringly obvious with erasures, doctored carbon copies, unexplained alterations and lost paperwork. These same costly problems still exist and are all too often hidden in some program. Even worse, an insider with the right passwords can rob the company without even leaving home. Work with your accountant, software provider and internal staff to constantly look for potential leaks and vulnerabilities before someone else finds them.

There is no way to cover all the potential security issues in a Fastener Distributor operation in one short article. Ultimately the context is yours and well deserves vigilance at all times. Just because one is paranoid is no reason to think that nothing is going on. A little bit of extra attention puts less than honest people on notice and helps them to stay Good managers intuitively feel this and great management engenders it.

A future article will cover how to detect people problems and more importantly what to do about a security breach within the context of what is legal, moral and ethical.

## **INTERPRETING FASTENER FAILURES** continued from page 12

The following depicts a head failure with an A307B fastener using a 10° wedge.





Figure 3

The head was hot formed but the residual stresses from the forming of the steel caused the head to fail where failures are not normally expected with normally specified low carbon steel product. Several samples exhibited hardnesses of Rc 28-31 average, while others were below Rb 100.

Hot heading is performed at temperatures above 1000°F (538°C). Temperatures, time and cooling rates can change the structure of steels, since iron is an allotropic material and can exist in more than one type of lattice structure (such as a face centered cubic, f.c.c., or body centered cubic, b.c.c.). If not controlled properly, the iron can be in different phases, as evidenced from the wide range in observed hardness readings. This should be the first clue if only hardness is performed and a wedge tensile test is not done as hardness has a direct correlation on tensile strength and brittleness. The fasteners should have been stress relieved.

## Look for Clues

This next photograph shows eight fractured socket head cap screws. Now, clearly these are fatigue fractures, but the patterns can be applied to other application fracture cases as well.



Figure 4

Normally, a fastener will fracture at either the head or where the first thread is not engaged. This thread may be either the first thread at the nut which is against the joint surface, or in the case of a tapped hole, the first thread outside the grip zone. This grip zone, where the male and female threads engage to cause the fastener to stretch, depends upon the relative strength-tohardness ratio between the fastener and the base material of the tapped hole. As with a nut of matching strength and hardness, the depth needs to be only that of the diameter of the fastener. If the material is softer, then the hole must be deeper to provide more threads to carry the load of the cap screw.

In the previous photograph, the fastener with the head still attached was the last to fail. It broke in tension at the threads in the grip zone. The others failed at the head as the application was supporting a die ring that was under high pressure that cycled. The head on this fastener would have failed also but the others had weakened the connection load so much that this lone fastener was carrying the majority of the load until it failed in tensile.

The progression of the fatigue fracture across the surface of the steel will indicate how long the microcrack had been propagating before the tensile failure occurred. For example, the fourth from the left was the first to begin failing. This is because the fatigue fracture had propagated nearly completely across the cross section of the cap screw. As one begins to lose clamping load, the stresses are moved to another fastener who begins to develop its own stress crack. Its crack propagation is a little less than the first. And the cycle progresses to the other fasteners in the connection; each one has a little less progression than the previous cap screw.

In this case, the cap screws were not torqued evenly in a criss-cross pattern nor in a sequence.

Other failure clues will involve assembly abuse. By looking at all of the parts, we can piece together the details of what happened.

The following is a head failure which occurred during installation of an A307A fastener. Again, it is unusual for these low carbon steel fasteners to fail but this was of the correct steel composition, unlike the A307B.



Figure 5



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## **INTERPRETING FASTENER FAILURES** continued from page 164

The head fracture was completely ductile, as evidenced by the 'cups and cones' appearance of the fracture surface. The hardness was also within specification. By looking at the shank of the bolt, a small gouge can be observed. This was due to the fastener spinning, which was then caught by a burr from the hole which caused the deeper impression.



Figure 6

The next step is to check the thread pitch to determine if the fastener had been tensioned into yield. This is done by placing a thread gauge along the threads nearest the head, not the end of the fastener. The threads closest to the head are the threads that stretch and will remain stretched if into yield, not the threads inside the nut, or grip zone.



Figure 7

The picture above shows and air gap between the threads indicating the fastener experienced yield. If you do not have a thread gauge, another method would be to take a new fastener of the same diameter and thread pitch and lay the threads along the entire thread length of the two fasteners. If they do not match, the fastener in question has been stretched beyond its yield point.

From examining the nut we can observe that one side of the nut is normal, while the obverse was the side against the joint. This side is severely swiped, more so than when just using a hand wrench. The only clear assembly method used here was a power wrench that caused the high speed spinning marks.



Figure 8

When taking a closer look at the wrenching corners of the nut, it is clearly evident that a power wrench was used for assembly. There are indentation markings on the corners of the nut in the 'on' position. There was some back-lash of the wrench that caused the mark on the opposite corner (top) of the nut.



Figure 9

The back-lash is also caused by a high assembly speed; the faster the speed the greater the compression of the joint which rebounds in relation to the compression relaxation. In this case, the fastener was being tightened against a metal plate and wood, which increased the compressibility and rebound.

Although not mandatory by the ASTM A307 standard, the manufacturer can stress relieve the fasteners, which would minimize any potential damage to the head during installation. The installer could be less aggressive with the speed wrench and watch for any accidental lubricants on the threads. Lubricants will greatly reduce any assembly friction and cause more tension than torsion.

## DISTRIBUTOR NEWS

William H. Brewster. Jr., Inc. (now known as Brewster-Washers), pleased to announce we are now Doing Business As Brewster Washers.

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## DISTRIBUTOR NEWS

Laboratory Testing Inc. (LTI) is and has been involved with the proud to welcome Brad McVaugh as business for years. He previously

new Customer Service Supervisor. Brad will be responsible for providing customer support services as well as monitoring all operations in the Customer Service Department.

customers by preparing quotes, providing information about LTI's material testing, calibration and specimen machining services, and coordinating orders that will be performed at Laboratory Testing Inc. Brad will also be in charge of expediting orders and handling Laboratory customer queries and concerns.

Brad is a third-generation family member of Laboratory Testing Inc.

Manager.

was a CNC Machinist in the laboratory's Machine Shop while attending high school and college. His responsibilities included running various CNC machines and preparing samples for material

testing. Brad attended The Department assists LTI's Moravian College in Bethlehem. PA and graduated in 2009 with a degree in Business Management. After graduation, he was employed by Baum Precision Machining in Plumsteadville, PA as a Production

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## AFFORDING THE PATIENT PROTECTION AND AFFORDABLE CARE ACT IN 2014 AND BEYOND continued from page 14

## The Rules

First, one must understand what an employee is under the new law. A full-time employee is an employee who works an average of 130 hours per month. This is the "x" variable. Full Time Equivalent (FTE) employee(s) are all other employees' hours (those working below 30 hours per week) combined (added together) and then divided by 120 hours. The product is always rounded down to the nearest whole integer. This result is the "y" variable. The employer then adds x and y. The sum is the number of employees that the employer employs. If this number is 50 or above. the employer is a large employer. If this sum is 49 or below, the employer is a small employer.

Under the rules, a large employer must offer insurance to all of the employees in the "x" set (full-time employees or those working 30 or more hours per week. If your company does not offer coverage to all full time employees, the penalty is calculated by the number of fulltime employees (not FTEs) minus 30, the sum to be multiplied by \$2000. In other words, if an employer employs 70 full-time employees as calculated and does not offer insurance, only 40 of those employees would count for the fine. The penalty for the year would be \$80,000.

Second is the penalty for each employee who elects to have subsidized insurance. If any employee elects to go on subsidized care, this penalty is \$3000 per employee receiving the subsidy. The first 30 are included in this formula, but only applies to each full-time employee taking the subsidy. This penalty cannot exceed the first penalty explained above.

## Strategies

The ACA will cause an increase in the cost of doing business for many employers. The cold hard reality is that many substantial businesses will not be able to afford being a so called "large employer". There are ways to deal with the upcoming reality. While we do not endorse any idea as being a specific plan, businesses have a duty to carry on and keep their employees employed even if it is at the expense of other employees.

- 1) Convert full time employees to part-time employees If you're in a situation where you have 50 full time and full time equivalent employees, the easy solution is to drop some to 29 hours. Most employees do their jobs in 55-75% of the allotted time. On the plus side, you can still pay them the same amount that you would have had they been available 40 hours per week.
- 2) **Outsource** There are always some jobs that can be outsourced. Some good examples of this are cleaning, maintenance, transportation, and even sales. The good

thing here is that the necessary employee will maintain some form of employment and just as in cutting hours, the same compensation can be paid to them.

- 3) Lay off employee As an absolute last resort, if it has to be done, it has to be done. One option that comes to mind is to offer voluntary lay-offs first to those who take them on a voluntary basis. The reality is that some employees would appreciate some time off and have working spouses who can sustain their standard of living. On the positive side, these people are always recallable. If staff is lost in the mean time, give them a call.
- 4) I'm just too big! Some businesses in the 75 to 100 employee range are simply too big to reduce back to a small employer status. For these employers, consider selling a division to a key employee, a relative, or even a competitor. One key thing to note here, any ownership in another company, if it is a majority share, will result in the employee numbers being combined. Selling off 49% ownerships will not result in reducing employee numbers for purposes of the PPACA,
- 5) So what can I do to reduce Costs? Some people are just stuck being large employers and they need to be. You can get creative as long as you stay legal as to what to do here. Many health problems are caused by an individual's behavior. Smoking and obesity are two widely known risk factors for health issues for the employee and higher premiums for the employer. Offering these people incentives and helping to curb the risks is not only good for your health insurance premiums, but also for the employee.

Let's face it; most of us could stand to lose some weight. Most overweight people do not want to be, so why not make it a win-win situation? Offering an employee the chance to stay for losing so much as one pound a month is not a Draconian sentence and the employee will enjoy better health as a result. Smokers too can utilize many aids to help them quit as well. You can also give financial incentives to these individuals to achieve desired results. Whatever you do, make it a positive experience and you will end up with a positive result in cutting costs and having healthier workers.

## Conclusion

The healthcare bill has now become law and it is now being implemented. Not only are there incentives for small businesses to cover employees and new opportunities for individuals to obtain health insurance, but opportunities to improve ourselves and our businesses await. Many see the PPACA as a negative thing for business. Let's rise to the challenge and make it a good thing for businesses, employees, and this country.

## DISTRIBUTOR NEWS

For the third consecutive year, A2LA has been selected for the Best of Frederick Award in the Professional Standards Review Board category by the U.S. Commerce Association (USCA).

The USCA "Best of Local Business" Award Program recognizes outstanding local businesses throughout the country. Each year, the USCA identifies companies that they believe have achieved exceptional marketing success in their local community and business category. These are local companies that enhance the positive image of small business through service to their customers and community.

Nationwide, only 1 in 120 (less than 1%) 2013 Award recipients qualified as Three-Time Award Winners. Various sources of information were gathered and analyzed to choose the winners in each category. The 2013 USCA Award Program focuses on quality, not quantity. Winners are determined based on the information gathered both internally by the USCA and data provided by third parties.

U.S. Commerce Association (USCA) is a New York City based organization funded by local businesses operating in towns, large and small, across America. The purpose of USCA is to promote local business through public relations, marketing and advertising. The USCA was established to recognize the best of local businesses in their community. They work exclusively with local business owners, trade groups. professional associations, chambers of commerce and other business advertising and marketing groups. Their mission is to be an advocate for small and medium size businesses and business entrepreneurs across America.

The American Association for Laboratory Accreditation (A2LA) is a nonprofit, non-governmental, public service, membership society. A2LA provides world-class accreditation and training services for testing and calibration laboratories, inspection bodies, proficiency testing providers, reference material producers and product certification bodies. Services are available to any type of organization, be it in the private or government sector.

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M J A U T N  V E R I T
VERTI- O O VIPSCLEIN
Place the circled letters here:
Now rearrange the circled letters to spell A Type of Screw Tip:

Solution on Page 185

## BENGT BLENDULF RECEIVES IF AND ASTM TECHNOLOGY AWARDS continued from page 26

The Volvo organization kept Bengt busy from 1963 to 1966 when Bulten, one of the leading European fastener manufacturers, hired him. His work was there focused mainly on the introduction of new fastener products and technologies to Swedish manufacturers and also to train Bulten's own staff in these areas. Due to his language training he also assisted in the export marketing of Bulten products. Bulten's extensive contacts with the US fastener industries and standards organizations, and sales to US industries made it natural to put someone closer to that market.

Bengt was assigned in 1974 to build an organization in the US for the parent company in Sweden, Bulten-Kanthal, focusing on fasteners and also representing other Bulten-Kanthal product lines. Kanthal Corporation, makers of special alloys for high temperature applications for furnaces and similar products, already had a manufacturing facility in Bethel, CT and that was where the new fastener division was initially housed.

After four years Bengt decided to start his own consulting business and to assist fastener using industries in the US. 1980 he and his wife Anna-Carin became US citizens. In 1985, Clemson University in Clemson SC, asked him to join in their efforts to develop continuing engineering courses and he worked in that organization as the director until 1997. During this time he organized very popular 2-day Fastener conferences in





Cleveland with invited guest lecturers from various fastener related fields. In 1997 he formed EduPro US, Inc. to focus specifically on Fastening Technology Training for manufacturing industries and other organizations. His many clients include NASA, US Air Force, John Deere, Westinghouse, US Army, General Electric, General Motors, Atlas Copco and many more. Bengt's 2-day courses in Fastening Technology and Bolted/Screwed Joint Design have also been presented as a public program all over the United States and abroad. He is also giving lectures through Fastener Training Institute and Seminars for Engineers.

Bengt has written 112 articles in the Distributor's Link Magazine since 1976. These articles have now formed the base for a new IFI-book, Mechanical Fastening and Joining, that is now ready for distribution.





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### EASY PREY: NEW HACKER TECHNOLOGY THREATENS UNSUSPECTING FASTENER BUSINESSES continued from page 28

Sophos has also detected increasing use of 'ransomware' against small and medium-sized businesses. This app can infect both phones and computers of fastener businesses, and render the devices inoperable. Hackers inflict the software on businesses and then demand major dollars for its removal. surprisingly, the crooks rarely - if ever - follow up on removal if a business pays the ransom, according to Eschelback.

Yet another new threat is coming from computer users with average skills, who can become formidable hackers with superkit software, according to Eschelbeck. These do-

it-yourself packages offer multiple, state-of-the-art ways to infiltrate even the most sophisticated cyberdefenses, he says. Criminals buying the software on the black market don't need to know how it works. They simply need to know how to point-and-click.

Of course, fastener businesses of all sizes should be using firewalls and other network protections to help neutralize hacker break-ins. And most businesses realize that even the most sterling of computer security defenses can be thwarted without similar vigilance at the individual device level.

"End-user computers are the weakest spot," says Shane Sims, director, investigations & forensic services, PriceWaterhouseCoopers. "Typically, these computers are protected only by antivirus software, and the most

sophisticated hackers attack at that point."

But dollar-for-dollar, the best return on an investment in computer security is employee education, according to Brophy. Take the time to educate new employees about the critical need for computer security, he says. And continually reinforce top-of-mind security with regular email tips, tricks and news about IT security.

Once you have the organization sufficiently alerted, the computer security experts recommend these best practices:

\*Encrypt All Mobile Devices: Securing all mobile devices, including Android devices, by getting your IT department to fully encrypt the units, can be very effective, Eschelbeck says. Make sure all data cards used in those devices are also encrypted. And ensure that all data and

applications on the devices can be erased remotely if the mobile device is lost or stolen.

\*Encrypt All Cloud Data: Before cutting any deal with a cloud provider, ensure your contract enables your fastener business to encrypt all the data your business generates - before it sends that data to the cloud, according to Ken Rashbaum, principal, Rashbaum Associates. With that safeguard, your data – and the data of your trading partners – should be impenetrable, even if a hacker takes a snapshot of the cloud server that's storing that data.

\*Defeat Ransomware: Ransomware programs

> like Reventon, Citadel and Troj/Ransom can be neutralized by rebooting your computer with an anti-virus software program that contains its own operating system. Essentially, the tool runs your computer with its own operating system, finds the ransomware on your system, and destroys it restoring your computer, Eschelbeck says. Sophos' solution for this problem is Sophos Bootable Anti-Virus. Unfortunately, there is some ransomware sophisticated, even these tools cannot defeat it, according to Eschelbeck.



Above: Hackers keep employees at Symantec, a maker of computer security software, very busy.

Below: The easy mobility of devices like the iPad along with its company data - keeps security pros up at night.



## \*Deep-Six the SuperKits:

While there's no bullet-proof shield against all the ravages of a superkit, there are some common sense precautions. Be sure to install updates to all the software on your system ASAP, Eschelbeck says.

And be sure to disable security vulnerable software like Java and Flash whenever you're not using those programs.

\*Armor Passwords: Strictly forbid employees from using the same passwords at work and at home, Brophy says. Hackers are aware of this habit, and regularly troll personal email accounts, hoping to find passwords they can then use on employee work accounts.

\*Respect the Rule of Twelve: Prohibit the use of passwords shorter than 13 characters. The darker corners of the Web are rife with programs that can auto-crack any password that is 12 characters or less. Essentially, hackers simply activate an auto-crack program on a specific email account, let the software run indefinitely, and then plunder the account when the account's password is revealed.

## DISTRIBUTOR NEWS

**Henkel Corporation** has expanded its line of silicone Loctite® Liquid Optically Clear Adhesives (LOCAs) to include patented formulations that fixture in less than 2 seconds, require 3 to 10 times less energy to cure than traditional one-part silicone LOCAs, and are fully compatible with either 365 nm or 405 nm LED light sources. Specifically designed for direct bonding cover lenses or touch panel sensors to LCDs, the newest silicone LOCAs offer radically increased cure speeds and highly advanced optical properties after RA testing. A 750 micron thick lamination delivers a b\* value of 0.3 for yellowing and 0.2% haze after 500 hrs QUV aging, with 50% less yellowing and 95% less haze when compared to traditional one-part silicone LOCAs.

Five products with ultra low shrinkage and high flexibility are available in the Loctite® LOCA silicone line. All these silicone LOCAs minimize MURA by reducing the stress created during cure and better distributing stress over the display area.

The newest products in the silicone LOCA line. Loctite® 5191™ and 5193™ silicone LOCAs and matching dam, Loctite® 5191DM™, feature a patented chemical breakthrough that radically increases cure speed and improves optical properties. As Loctite® 5191™ cures solely on exposure to UV light, it is easier to handle in some lamination equipment. Loctite® 5193™ cures on exposure to UV and moisture, which provides excellent cure in shadowed areas. The low viscosity LOCAs are easy to apply and are designed for high efficiency production processes, requiring only 2,000 mJ of energy for full cure.

Loctite® 5192™ and its matching dam, Loctite® 5192DM™, are used in many high volume display applications. UV curable Loctite<sup>®</sup> 5192<sup>™</sup> cures with moisture in shadowed areas, protecting the display from problems with uncured adhesive such as bubbles, delamination, MURA and/or adhesive migration into the backlight unit of the LCD. The dual cure capability ensures full adhesive cure and robust display performance, and eliminates the curethrough depth limitation of side curing and the workin-process and potential LCD damage of heat curing.

For more information on the expanded line of Loctite® Silicone LOCAs for direct bonding, go to www.henkelna.com/loca.

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## **NATIONAL INDUSTRIAL FASTENER & MILL SUPPLY EXPO**

## **EXCITEMENT BUILDING FOR LAS VEGAS FASTENER EXPO: EXHIBIT SPACE NUMBERS UP** continued from 46

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1:00 PM - 2:00 PM - "Know Today How Your Fasteners will Perform Tomorrow" - Presented by Expo Management. Dr. Louis Raymond, FASTM, FIAE, worked for R & D Laboratories of the Aerospace Corporation and served as Chairman of ASTM Committee F07 on Aerospace and Aircraft Subcommittee F07.04 on Hydrogen Embrittlement. His company, LRA Engineering and R & D Labs, specializes in fastener material selection, design and analysis. In 2006, Dr. Raymond received the Industrial Fasteners Institute (IFI) Roy B. Trowbridge Technology Award in recognition of significant contributions toward the understanding of hydrogen embrittlement through years of research into accelerated methods for measuring threshold stress and development of the incremental step load technique as a practical means for quantifying and controlling hydrogen embrittlement in fasteners.

FREE for all 2013 Expo registrants wearing their badge.

**2:00 PM - 4:00 PM** - "How to Create a Sales Process for Your Fastener Business" - Presented by the Pacific-West Fastener Association. Speaker: Ann marie Houghtailing, principal of the Houghtailing Group, a boutique sales consulting and business development firm dedicated to empowering its clients to create opportunities and generate revenue in every economic climate.

## Registration Fee:

Fastener Association Members \$100 before September 1st; \$150 after September 1st.

Non-Members \$150 before September 1st; \$200 after September 1st.

**2:00 PM - 4:00 PM** - Women in the Fastener Industry (WIFI) Meeting (Men welcome, too!)

Moderator: Mary Lou Aderman of the Aderman Company, Inc. Participate in this lively panel discussion concerning the status of the fastener industry. A panel of women will share their perspectives and solutions along with answering questions from the audience. There will be an opportunity to network at the meeting as well. Everyone (men and women) are welcome and

encouraged to participate. For more information contact Mary Lou Aderman at AdermanCo@aol.com.

Registration Fee: WIFI Members \$15, Non-Members \$25

## Wednesday, October 23 — Welcome Reception 6:00 PM – 7:00 PM – Harrah's Las Vegas Hotel – Nevada Ballroom

Join us as the National Industrial Fastener & Mill Supply Expo throws the biggest and best party of the year to celebrate its 33rd anniversary and thank the many exhibiting companies and show visitors who have helped make this "North America's Largest" industry event. Feast on a plentiful and tasty array of delicious appetizers, enjoy your favorite drink and have a fun time networking with old friends and forming new relationships. FREE to all 2013 exhibitors and attendees wearing their badge.

## Thursday, October 24 – Expo

**7:30 AM - 4:00 PM** - Registration Open - Hall A Foyer - Sands Expo & Convention Center

**9:00 AM - 4:00 PM** - Expo Open - Hall A - Sands Expo & Convention Center

## Thursday, October 24 – Education and Meetings

**1:00 PM** - **2:00 PM** - Seminar for Manufacturers' Reps - Presented by Manufacturers' Agents National Association (MANA) - Rep Firm Succession Planning and Valuing/Buying/Selling/Merging Rep Firms; Attracting and Retaining New Salespeople

If you don't have a plan to sell your rep company someday, you are missing out on capturing the value you created as you grew your firm. Get the information you need to help you plan to sell your company from MANA CEO and President, Charles Cohon. One of the best ways to sell your company is to sell to your employees, so Cohon will also cover key points on recruiting new salespeople who could eventually become prospective buyers for your rep company.

FREE to MANA members. For more information, contact www.MANAonline.org.

Continued on page 178

## DISTRIBUTOR NEWS

For 4- to 15-inch displays from cell phones to monitors, a new Loctite® Primer and Liquid Optically Clear Adhesive (LOCA) combination from **Henkel Corporation** cures in less than 90 minutes in shadowed areas where light cannot penetrate during UV cure processes.

direct Formulated for 7389TM bonding. Loctite® Primer and Loctite® 3196PR™ LOCA provide a solution for the cure through depth limitation of side curing, the work-in-process and potential damage to the LCD of heat curing, and the long cure time required for moisture

The Loctite® 200™ D-Series Robot Dispensing applies solvent-based Loctite® 7389™ Primer to the cover glass and/or LCD using a foam transfer pad, Once applied, the primer assumes responsibility for adhesive in shadowed areas. typically curing in less than 90 minutes and guaranteeing that there is no uncured adhesive that remains in the assembly.

Loctite® 3196PR™ LOCA is a low durometer. low modulus. low shrinkage acrylic adhesive that delivers high tensile and adhesion strength on polarizer films, PMMA, glass and ITOcoated glass. This ultra-soft LOCA reduces the potential for MURA while filling gaps from 200 to 300 microns. Typical cure time in shadowed areas is 50 minutes for gaps of 100 microns and 90 minutes for gaps of 250 microns.

For more information, go to www.henkelna.com/loca.





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**NORTH COAST FASTENER ASSOCIATION** 

## NCFA's MARCH MADMEN BASKETBALL TOURNAMENT by Michael Delis, NCFA Trustee





On Saturday March 9th, 2013, eight teams from the North Coast Fastener Associations (NCFA) took to the courts of Lost Nation Indoor Sports Park to participate in our annual March Madmen Basketball Tournament. The tournament format changed from 2012, as the field was spilt into two divisions. Participants from American Ring, Brighton Best, Branam Fastening Systems, Fastener Tool and Supply (FTS), KJ Fas-teners, National Threaded Fasteners and Solution Industries battled it out in a round robin format to play for their respective championship of each division.

The B Flight featured a championship game between FTS B and KJ / Branam. KJ / Branam's youth proved to be too much for the underdog FTS group, as they took hold of the B Flight Championship in a lopsided vic-tory. This victory also pushes the champions into the next flight for 2014.

The A Flight featured a rematch of the 2012 Championship. American Ring was looking to stop FTS's "Three-peat". Multiple lead changes kept the game close, which wasn't decided until the last few seconds. Ameri-can Ring took a 4 point lead with 1 second left, forcing FTS to launch a full court basket bringing the final within 1 point, 43-42. American Ring secured its first championship and will look to defend its title next year against another tough field.

The NCFA would like to thank all of the volunteers. sponsors, and participants on another great event. We plan on expanding the tournament field next year into two larger flights, so get your teams together and start practicing for the 2014 NCFA March Madmen Basketball Tournament.





## NCFA DISTRIBUTOR SOCIAL INDEPENDENCE, OH - MAY 2, 2013



















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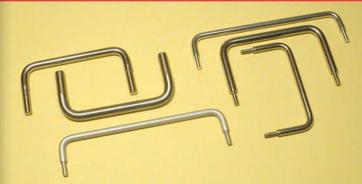
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**2:15 PM** – **3:15 PM** – Seminar for Manufacturers – Presented by Manufacturers' Agents National Association (MANA) – "Working with Manufacturers' Reps: It's Not Just Business, It's Personal" - Commissions you pay represent 10% of one of your rep's income. Does that rep spend 10% of his time on your line? Maybe, but the answer could also be 15% of his time, or 20% of his time, or 5% of his time. And it all depends on you. In this session, Manufacturers' Agents National Association CEO and President, Charles Cohon reveals the best ways to earn more of your reps' time than the commission income your company generates strictly justifies, and warns you of the pitfalls that might trigger a rep to spend as little time on your line as possible. This session will give you the tools you need to thrive with reps.

FREE to MANA members. For more information, contact www.MANAonline.org.

**4:30 PM** – **6:30 PM** International Fastener Machinery and Suppliers Association (IFMSA) Meeting (by invitation only). The IFMSA will hold its annual general meeting followed by a reception.

FREE for all IFMSA members and invited guests only.

## Friday, October 25 – Expo

**7:30 AM - 1:00 PM** Registration open in Hall A Foyer - Sands Expo & Convention Center

**9:00 AM - 1:00 PM** Expo Open in Hall A - Sands Expo & Convention Center

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## **Flamingo**

Rates guaranteed to be 10% lower than Flamingo's online rates for 10/21/2013 - 10/25/2013 based on availability and/or September 23, 2013.

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For additional information contact Susan Hurley, General Manager, National Industrial Fastener & Mill Supply Expo, (614) 895-1279, info@fastenershows.com or visit the Expo website at www.fastenershows.com.

Exhibitor list on page 186



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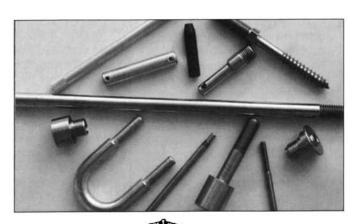
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### FASTENER COMPANY ACQUISITIONS COMPLETED THUS FAR IN 2013 continued from page 36



On January 14, 2013, NORMA Group **AG** (Frankfurt Stock Exchange: NOEJ) purchased Davydick & Co. Pty. Limited ("Davydick"). Established in the mideighties and based near Sydney,

Australia, Davydick distributes a comprehensive range of irrigation system hardware for the agricultural, plumbing and commercial hardware markets. Davydick's product range includes fittings, valves, hoses and nozzles, along with water pumps marketed under the PumpMaster® brand name. Based outside Frankfurt, Germany, NORMA Group manufactures a diverse range of highly-engineered clamps, connectors, fittings and joining products for approximately 10,000 customers located around the NORMA Group operates 19 manufacturing facilities in Europe, North America and Asia, along with a global sales and distribution network. The company employs 4,485 people worldwide and generated net sales of EURO604.6 million in 2012.

Purchase price: not available



20. On January A Point Above The Rest 2013. MW Industries Inc.

purchased **Lifeline Products Inc.** Founded in 1976 and located in Wallingford, Connecticut, Lifeline Products is a manufacturer of custom hypodermic needles, infusion assemblies and stainless steel tubular components for the medical market. Following the transaction closing, Lifeline Products' equipment and customer base will be consolidated into MW Industries' Economy Spring division located in nearby Southington, Connecticut. Economy Spring and Lifeline Products share mutual customers and significant post-acquisition operating efficiencies are anticipated. MW Industries is a manufacturer of engineered mechanical components including highly-engineered springs, specialty fasteners, machined parts, precision stampings and custom wire forms. The company is headquartered in Rosemont, Illinois and is comprised of 14 operating divisions located in 10 states. MW industries is a portfolio company of Genstar Capital LLC, a San Francisco-based private equity firm.

Purchase price: not available



On January 28, 2013, **TriMas** Corporation (Nasdaq: TRS)

purchased Martinic Engineering Inc. ("Martinic"). Founded in 1978 and located in Stanton, California, Martinic manufactures complex CNC components (from castings, forgings and bar stock) for commercial and military aircraft applications, including electrical, hydraulic & pneumatic systems and auxiliary power units. Martinic generated net sales of \$13 million in 2012. Following the transaction closing, Martinic became a part of TriMas' Aerospace and Defense segment, which is dominated by Monogram Aerospace Fasteners ("Monogram"). Located in Los Angeles, Monogram is a leading manufacturer of blind bolts for the aerospace market. TriMas is a diversified global manufacturer of specialty engineered products for a diverse range of industrial, commercial and consumer end-user markets. TriMas has approximately 5,500 employees at more than 60 facilities around the world and generated net sales of \$1.27 billion in 2012.

Purchase price: \$19 million



On February 19, 2013, The Hillman **Companies** Inc. ("Hillman") purchased H. Paulin

& Co. Limited ("Paulin"). Founded in 1920 and headquartered in Toronto, Canada, Paulin is a distributor and manufacturer of fasteners, fluid system products, automotive parts and retail hardware components. Paulin has four manufacturing facilities located in Ontario, Canada, along with six distribution centers spread across Canada and in Flint, Michigan and Cleveland, Ohio. Listed on the Toronto Stock Exchange (symbol: PAP.A), Paulin generated net sales of Can\$139 million in calendar 2011. Founded in 1964 and headquartered in Cincinnati, Ohio, Hillman is a valueadded distributor of fasteners, key duplication systems, engraved tags and related hardware. Hillman's customer base includes home improvement centers, national & regional hardware chains, mass merchants and pet supply stores. The company supplies more than 20,000 retail customers in the United States, Canada, Mexico, South America and Australia. Hillman is a porfolio company of Oak Hill Capital Partners, a NYCbased private equity firm.

Purchase price: Can\$103 million

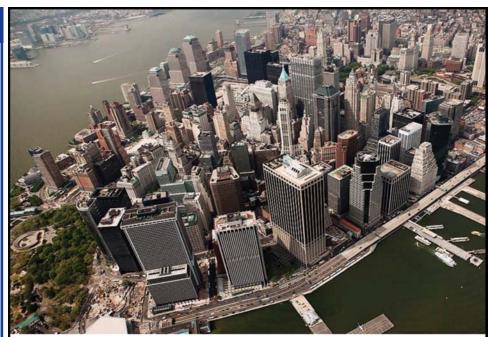
### DISTRIBUTOR NEWS

The Fastener Black **Book** - 1st Edition was released in 2007 and proved to be an instant success with both trainees as well as those people involved in the fastener industry on a day-today basis.

Since the release of the Fastener Black Book - 1st Edition. the Publishers received numerous requests and input mainly from USA readers for material especially related to INCH Fasteners and this prompted the release of the Fastener Black - INCH Edition.

While the information contained in the Fastener Black Book - 1st Edition contains a wealth information mainly on metric fasteners, the Fastener Book INCH Black Edition contains information specifically designed for INCH fastener users and related technical information. It is presented in the same convenient and user friendly pocket book format, pictorially depicting standard INCH fasteners alongside useful relevant information, without bogging-down the reader with excessive indepth technical and specification information.

. Pat Rapp, the author of the Fastener Black Book. has been involved with the **Engineering Supply, Fastener** and Cutting Tool industry for the past 30 years and has gained an in-depth knowledge of the day-to-day questions and information sort after by



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both regular users as well as trainees compile about 400 pages and in the fastener industry. His position condense hand access to in-depth industry information, manufacturing processes, fastener applications. end-user requirements and the distribution of used INCH standard fasteners. fasteners.

Pat indicates that It took him the best part of 2 years to research and or www.fastenerblackbook.com.

it into а 196-page as product-specialist for one of the handbook. He points out that the largest engineer's supply houses, put Fastener Black Book- INCH Edition is him in a unique position of having first not intended to be specification manual but rather a quick reference for identification purposes to relevant information on the more commonly

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# NEFDA TABLETOP SHOW STURBRIDGE, MA - APRIL 30, 2013

















































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### A LEADING MANUFACTURER OF LARGE DIAMETER HOT FORGED FASTENERS continued from page 50

As part of the company's ongoing commitment to quality and continuous improvement, Cardinal maintains full material traceability all the way back to the mill. Critical quality systems and procedures include periodic audits of approved vendors, rigorous incoming inspections, chemical analysis of all raw materials, Advanced Product Quality Planning (APQP), lot code stamping when required, and careful packing to help prevent nicked threads during transport. At Cardinal, quality systems improvement is a never-ending process.

### A Dynamic New Management Team

On March 18, 2013, Bill Boak became the company's new president. Building upon his strong fastener industry background, Mr. Boak immediately began transforming the company into a dynamic organization, applying his strong executive skills and proven leadership ability. Bill Boak established a series of small group roundtables to increase employee interaction teamwork. He also enhanced Cardinal's marketing and sales capabilities through the addition of several highly experienced inside sales representatives, along with the appointment of two highly accomplished regional managers - Bill Walczak and Floyd Carr - fastener industry veterans

who will utilize their vast experience and relationships to strengthen partnerships with key fastener distributors.

In addition to bringing in new talent, Mr. Boak is overseeing a series of strategic investments aimed at manufacturing upgrading and quality systems infrastructure to take the company to the next level.

### Achieving Greater Price Competitiveness

Fastener distributors demand outstanding value, which requires a combination of superior product, reliable delivery, outstanding customer service, and super competitive prices. To accomplish these goals, the new

management team is conducting a companywide 360° review to analyze potential areas of improvements in all key areas, specifically focusing on finding ways to reduce prices by further leveraging the company's significant buying power as well as by increasing operational efficiencies through lean manufacturing. This process has already resulted in greater price competitiveness for both large and small run orders. According to Bill Boak, "we understand how current market conditions have put the squeeze on fastener distributors who are looking to protect their profit margins. Cardinal Fastener is responding with special pricing incentives so existing and prospective

customers can experience the "new spirit" at Cardinal Fastener."

### Looking Ahead

To thrive in a challenging economy, Cardinal is expanding its reach, serving traditional markets such as heavy construction, oil and gas, wind, and MRO, as well as broadening its product mix to encompass adjacent industries that will also benefit from fast turnaround on large diameter hot forged parts and fasteners.

To address current and future opportunities, Cardinal is currently expanding its inventory of raw material and pre-forged blanks, as well as upgrading manufacturing equipment to increase productivity and hourly throughput. The

company is also expanding its in-house engineering capabilities to offer application engineering services designed to help customers achieve even greater cost savings. In addition, Cardinal will be introducing valueadded services such as JIT and managed inventory programs to help fastener distributors and their customers further reduce the total cost of ownership.

Cardinal Fastener may be celebrating its 30th anniversary, but it remains a highly resilient company that continues to spread its wings, seeking to better serve its customers with outstanding quality, responsive service, fast delivery, and highly competitive prices.



### **FASTENER PUZZLE SOLUTIONS**

### **Fastener Crossword Solution**



### Fastener Wordsearch Solution

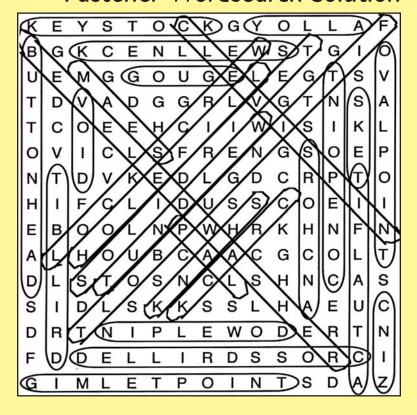
### Word Scramble Solution

Words:

Gouge U-bolt

Jam nut Rivet Clevis pin

Circled letters unscrambled: Gimlet point



### **NATIONAL INDUSTRIAL FASTENER & MILL SUPPLY EXPO**

### EXCITEMENT BUILDING FOR LAS VEGAS FASTENER EXPO: EXHIBIT SPACE NUMBERS UP continued from 178

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### National Industrial Fastener & Mill Supply Expo Exhibitor List as of 5/15/2013

3M Electrical Markets Division A. Lyons & Company, Inc. A.I.M.Y. Co., Ltd. Abbott Rubber Co., Inc.

Accurate Manufactured Products Group, Inc. ACS Manufacturing ACT Fastening Solutions

Advance Components Advanced Poly-Packaging, Inc.

Advantage Sales & Supply Co., Inc. Aerodyne Alloys, LLC

AFI Industries

Aimreach International Co. Ltd. Ajax Wire Specialty Co., Inc.

Akro-Mils

Alcoa Fastening Systems

Alcoa Fastening Systems - Mairoll

Alfa Tools

All America Threaded Products, Inc. All Electronics Hardware, Inc.

All Valley Hose & Industrial Supply, LLC

Allegheny Bolt & Screw Corp.

American Fastener Journal

American Fasteners and Components

American Ring Mfg. Anderson Controls, Inc. Anderson Manufacturing Anderson Metals Corp., Inc. Andre Corporation

Androck Hardware Corporation

A-PLus Screws, Inc. Asia-Pacific Trade News Magazine A-Stainless International Co., Ltd. Atlanta Rod & Mfg. Co., Inc. Atlas Testing Laboratories Inc

Auto Bolt Company

Autocraft Industrial (Shanghai) Ltd.

Automation Systems
AVK Industrial Products AZ Lifting Hardware Aztech Locknut Company **B&D Cold Headed Products B&G Manufacturing Company** Barbarotto Int'l Machinery Batching Systems Inc. Bay Standard Mfg., Inc. BBC Fasteners, Inc.

Beacon Fasteners & Components, Inc.,

Beneri SPA Beta Steel Big Bolt Corporation Bi-Mirth Corp Binder Metal Products, Inc.

Boker's, Inc.

Bradley Adhesive Applications

Brico Industries Inc.

Brighton-Best International, Inc.

Brynolf Manufacturing, Inc. **Buckeye Fasteners** Cable Tie Express, Inc. Capital Steel & Wire, Inc. Cardinal Fastener Inc.

Carpenter Technology Corporation Champion Cutting Tool Corp Changhong Plastic Co., Ltd. Channg Chin Industry Corp Chem-Plate Industries, Inc.

Chia-Li Co., Ltd.
Chicago Hardware & Fixture Co.

ChinaFastener Magazine Chite Enterprises Co., Ltd. Chong Cheng Fastener Corp. Chrislynn Threaded Inserts

Clamps, Inc.

Cold Heading Company Collars and Couplings, Inc. Computer Insights, Inc. Consolidated Toledo Drill

Continental-Aero

Copper State Bolt and Nut Coronet Parts Mfg Co. Inc. Coupling Nut Supply Craftech Industries, Inc. Creative Carbide Inc Crescent Manufacturing Crossroad Distributor Source CSM Fastener Products Co. CTG International LLC

Curtis Metal Finishing Company

CYW, Inc.

Dale Co. (The)

Dalian Pinghe Fastener Co., Ltd.

Dan-Loc Bolt & Gasket Darling Bolt Company DDI System

Decker Manufacturing Corp. Delta Engineering, LLC Detroit Washers & Specials Dicha Sombrilla Co., Ltd. Diing Sen/Heartland Fasteners Disc and Belleville, Inc.

Distribution One, Inc. Distributor's Link Inc.

Divspec

Dongtai QB Stainless Co., Ltd. Dragon Iron Factory Co., Ltd. Drillco Cutting Tools, Inc. Dunkley International Inc. Durham Manufacturing Dynacast Industrial Products

E Z Sockets Inc.

Eagle Metalware Co., Ltd.

Eastport Fastener Manufacturing Co., Ltd.

EBC Industries EC Fastener Edward W Daniel LLC **EFC** International Element Materials Tech. Elgin Fastener Group Elite Fasteners

Emek Rivets & Fasteners Co., Ltd

Epicor Software Corp. E-Z Lok

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Fastenique Structural Rivets Co., Ltd. FH Machinery Inc. Fivetech Technology Inc. Ford Fasteners, Inc.

Formed Fastener Freundlich Supply Co., Inc - Tiger-Tight Corp.

**Fudi Fastener Company** 

G L Huyett G.W.Y., Inc Gaffney Bolt Company Gage Bilt, Inc. GF&D Systems, Inc.

General Inspection, LLC GFS/Infasco Distribution GoodGood Manufacturers Graham Fasteners, Inc.

Grand Industries Co., Ltd. Greenslade & Company, Inc.

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Hanger Bolt & Stud Co. Hangzhou Esrom Hardware Hanmaster Corporation Hao Mou Nuts Mfg Co Ltd Hariton Machinery Co., Inc. Hawk Fastener Services, LLC

Heico-Lock USA

Hengrunda Fastener Co., Ltd. Hercules Wheel Bolts and Studs

Heroslam Hillsdale Terminal

Hindley Mfg. Co., Inc.

Holo-Krome Home Soon Enterprise Co., Ltd. Homn Reen Enterprise Co., Ltd.

Hsin Yu Screw Enterprise Co Ltd Hung Chang Hardware Co., Ltd. Hwa Hsing Screw Industry Co., Ltd.

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Impact Global Machinery Index Fasteners Inc.

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Indux S A de C V Infasco/Ifastgroupe Infor

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Jiaxing Dazhe Fastener Co., Ltd. Jiaxing Port Lixin Fasteners Co., Ltd. Jiaxing Relia Hardware Co., Ltd. Jinan High Strength Standard Parts Co ,Ltd.

Jinan Star Fastener Co., Ltd.
Jinjiang Hengfeng Rivet Manufacture Co. Ltd.

JM Tor Par, S.A. de C.V. JN Machinery Corp.

Kanebridge Corp Kapurthala Industrial Corporation KCS Enterprise Co., Ltd. Kelko Products Company

Ken Forging Inc Kerr Lakeside, Inc. Key Bellevilles, Inc. King Steel Corp. Kreher Steel Co., LLC Krylon Products Group

Ku Fu Fasteners Co., Ltd. Continued on page 192



# **NEFDA TABLETOP SHOW** STURBRIDGE, MA - APRIL 30, 2013





















On February 27, 2013, nfastech Stanley Black & Decker Inc. NYSE: SWK) purchased

**Infastech™ Limited.** Headquartered in Hong Kong, Infastech is a global manufacturer and distributor of engineered fasteners, supplying the electronics, automotive, construction and general industrial markets. The company's product brand names include: Avdel; Elco; iForm; Nacro; and Dril-Flex. Infastech operates seven manufacturing facilities in the United States (2), the United Kingdom, China, Taiwan, India and Malaysia and employs more than 2,000 people worldwide. Infastech generated net sales of approximately \$580 million in 2012, with more than one-half of its revenue coming from the Asia / Pacific region. Stanley Black & Decker is a diversified manufacturer of hand tools, power tools, engineered fastening systems, mechanical access systems and electronic security solutions. Following the transaction closing, Infastech will be integrated with SWK's Emhart Teknologies fastener division and the combined entity (now with annual net sales of approximately \$1.5 billion) will be named Stanley Engineered Fastening.

Purchase price: \$850 million



On March 22, 2013, Elgin **Fastener Group LLC** ("EFG")

purchased **Telefast Industries Inc.** ("Telefast"). Founded in 1986 and located in Berea. Ohio (outside Cleveland), Telefast manufactures nuts in diameters between 1/4 inch (M6) and 7/8 inch (M20) and bolts in diameters between 1/4 inch (M6) and 5/8 inch (M16). Telefast manufactures both standard and specialty (made-to-print) parts for the distributor market and for a diverse range of OEM / MRO end-users. Headquartered in Batesville, Indiana, EFG manufactures a diverse range of cold-headed, externally-threaded specialty and semistandard fasteners. Prior to the addition of Telefast, EFG was comprised of seven fastener businesses and a metal finishing operation. Each of EFG's fastener business units produces a distinctly different product range for separate industrial applications and end-user markets. Telefast is the first EFG business unit to produce internally-threaded fasteners. EFG is a portfolio company of Audax Group, a Boston-based private equity firm with more than \$5.0 billion under management.

Purchase price: not available



On March 26, 2013, **TriMas IIITUN Corporation** (Nasdaq: TRS) purchased Wulfrun Specialised

Fasteners Limited ("Wulfrun"). Founded in 1986 and located in Wolverhampton, United Kingdom, Wulfrun is a niche manufacturer and distributor of specialty fasteners and CNC machined components for the oil & gas, power generation and pipeline & process equipment industries. The company focuses on supplying quality-critical parts typically used in heat-resistant, pressure-resistant and corrosion-resistant applications. Wulfrun, a privatelyowned company, generated net sales of approximately \$10.0 million in 2012. Following the transaction closing, Wulfrun became a division of Lamons Gasket Company ("Lamons"), a wholly-owned subsidiary which comprises the Energy Division of TriMas (this division generated net sales of \$190.2 million in 2012). Lamons is a manufacturer of gaskets and bolts for the global petrochemical, oil & gas refining, chemical, power generation and pulp & paper industries.

Purchase price: \$9.6 million



On April 1, 2013, **Elgin Fastener Group LLC** ("EFG") purchased Vegas Fastener Manufacturing ("VFM").

Founded in 1998 and located in Las Vegas, Nevada, VFM is a niche manufacturer of premium-quality fasteners and made-to-print specialty parts which are hot-forged or machined from stainless steel and a broad range of "exotic" alloys. The major end-user industries supplied by VFM include: power generation; ship building; environmental / pollution control; oil & gas refining & processing; heavy construction; and heavy equipment manufacturing. Following the transaction closing, EFG was comprised of nine fastener manufacturing businesses and a metal finishing operation. Each of EFG's fastener business units produces a distinctly different product range for separate industrial applications and end-user markets. manufactures both externally and internally threaded fasteners and is the first business unit within EFG to produce hot-forged parts. EFG is a portfolio company of Audax Group, a Boston-based private equity firm with more than \$5.0 billion under management.

Purchase price: not available

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· Plated Cadmium: Per QQ-P-416,

Stainless:

· Passivation:

Type 2 CL 3 UNS-S30430 Per QQ-P-35 All screws are tested to meet the Tensile requirements of procurement spec. FF-S-92B





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### FASTENER TECHNOLOGY HELPS FULFILL THE PROMISE OF EV AND HYBRID VEHICLES continued from page 88

Traditional locking fasteners do not address a basic design problem with the standard 60-degree thread form: that the gap between the crest of the male and female threads can lead to vibration-induced thread loosening, inadequate clamp load, and overheating in critical EV and hybrid battery joints. concentration and fatigue at the first few engaged threads is also a problem, along with an increased probability of shear, especially in soft metals, due to its tendency toward axial loading. Temperature extremes can also expand or contract surfaces and materials, potentially compromising joint integrity.

Engineers, however, have successfully attacked these challenges while also eliminating traditional lock feature concerns about debris, stripping, or additional stack height with the Spiralock locking fastener. It has been successfully used in automotive EV and hybrid battery applications for about five years, and in aerospace battery applications for about a decade.

What makes this re-engineered thread form unique is its 30-degree wedge ramp added at the root of the thread, which mates with standard 60-degree male thread fasteners. The wedge ramp allows the bolt to spin freely relative to female threads until clamp load is applied. The crests of the standard male thread form are then drawn tightly against the wedge ramp, eliminating radial clearances and creating a continuous spiral line contact along the entire length of the thread engagement. This continuous line contact spreads the clamp force more evenly over all engaged threads, improving resistance to vibrational loosening, axialtorsional loading, joint fatigue, and temperature extremes.

"Since the re-engineered thread form has up to 30% more retention of clamp load underhead pressure than traditional threads, the actual faces of the battery terminal are pressed together for better conductivity," explains Peacock. "On battery terminal posts, for example, there's an increase in electrical current available to flow through the connection."

The increase in retained clamp load and conductivity could help not only with EV and hybrid batteries but also with terminals connecting leads together. It could help with everything essentially from individual battery cells to large grounding terminals which pool many leads into one connection, to any electrical connections carrying high current, high capacity charges throughout EV or hybrid systems.

For EV and hybrid applications, the parameters will be changing on what constitutes a difficult to fasten joint, according to Peacock. Engineers might think that the removal of large, heavy gas-powered engines from these vehicles would reduce vibration and the need for specialty fasteners, but the opposite may be true.

"As automakers go from traditional steel to aluminum to reduce weight in EV and hybrid applications, they should note that aluminum is a very stiff material that transmits vibration more rapidly across a structure than its steel counterpart," cautions Peacock. "In these cases, vibration resistance counts all the more to keep fasteners in place and maintain conductivity."

The locking fastener with its 30-degree wedge ramp has been validated in published test studies at leading institutions including MIT, the Goddard Space Flight Center, Lawrence Livermore National Laboratory, and British Aerospace. In automotive, it has long been used in applications ranging from ring gears, torque converters, and chassis assembly to exhaust manifold joints and axle, turbine, or transmission housings, and for diesel engine applications. It has also been used in extreme fastening applications with virtually no chance of recall: from the main engines of NASA's Space Shuttle; to the Saturn Cassini orbiter and Titan Huygens probe; to medical implants, artificial limbs, and heart pumps.

please turn to page 202





## Dave Kahle

Dave Kahle has trained tens of thousands of distributor and B2B sales people and sales managers to be more effective in the 21st Century economy. He's authoredeight books, and presented in 47 states and seven countries. Sign up for his weekly Ezine, or visit his blog.

For more information, or to contact the author, contact: The DaCo Corporation, 835 West River Center Drive, PO Box 523, Comstock Park, MI 49321. Email:cheryl@davekahle.com http://www.davekahle.com, Phone: 800.331.1287 or 616.451.9377 Fax: 616.451.9412

### **BIGGEST TIME WASTERS FOR SALES PEOPLE**

Good time management for sales people has been an obsession of mine for more than 30 years. In the last decade, I've been involved in helping tens of thousands of sales people improve their results through more effective use of their time. Over the years, I've seen some regularly occurring patterns develop - tendencies on the part of sales people to do things that detract from their effective use of time.

Here are the four most common time-wasters I've observed. See if any apply to you or your sales people.

# I. Allure of the urgent/trivial.

Sales people love to be busy and active. We have visions of ourselves as people who can get things done. No idle dreamers, we're out there making things happen!

A big portion of our sense

of worth and our personal identity is dependent on being busy. At some level in our self image, being busy means that we really are important. One of the worst things that can happen to us is to have nothing to do, nowhere to go, and nothing going on. So, we latch onto every task that comes our way, regardless of the importance.

For example, one of our customers calls with a back order problem. "Oh good!" we think, "Something to do! We are needed! We can fix it!" So, we drop everything and spend two hours expediting the backorder.

In retrospect, couldn't someone in purchasing or customer service have done that? And couldn't they have done it better than you? And didn't you just allow something that was a little urgent but trivial prevent you from making some sales calls? And wouldn't those potential sales calls be a whole lot better use of your time?

Or, one of our customers hands us a very involved "Request for Quote." "Better schedule a half-day at the

"Need to look up specifications, office," we think. calculate prices, compile literature, etc." We become immediately involved with this task, working on this project for our customer. In retrospect, couldn't we have given the project to an inside sales person or customer service rep to do the leg work? Couldn't we have just communicated the guidelines to someone and then reviewed the finished proposal?

> Once again, we. succumbed to the lure of the present task. That prevented us from making sales calls and siphoned our energy away from the important to the seemingly urgent.

> I could go on for pages with examples, but you have the idea. We are so enamored with being busy and feeling needed that we often grab at any task that comes our way, regardless of how

unimportant. And each time we do that, we compromise our ability to invest our sales times more effectively.



### 2. The comfort of the status quo.

A lot of sales people have evolved to the point where they have a comfortable routine. They make enough money and they have established routines and habits that are comfortable. They really don't want to expend the energy it takes to do things in a better way, or to become more successful or effective.

This can be good. Some of the habits and routines that we follow work well for us. However, our rapidly changing world constantly demands new methods, techniques, habits and routines. Just because something has been effective for a few years doesn't mean that it continues to be so. This problem develops when sales people are so content with the way things are, they have not changed anything in years.

### **NATIONAL INDUSTRIAL FASTENER & MILL SUPPLY EXPO**

### **EXCITEMENT BUILDING FOR LAS VEGAS FASTENER EXPO: EXHIBIT SPACE NUMBERS UP** continued from 186

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Leland Industries, Inc.

LEP Special Fasteners

Leyong Industrial (Shanghai) Co., Ltd. Li Chuan Industrial Co., Ltd Lianyungang Xingyi Fasteners Co., Ltd. Lindstrom/Mega Metric Linkwell Industry Co., LTD.

Linus Products, Inc.

Locknut Technology, Inc.

Locksure Inc. Lok-Mor Inc.

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Master Products Co. (The)

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Matenaer Corporation

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Mectron Inspection Sytems Mercer Abrasives

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Metric & Multistandard Components Corp Metric Fasteners Corporation

Micro Plastics, Inc.

Midalloy Specialty Materials Midland Metal Manufacturing Midwest Control Products

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MSI Products

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Murray Corporation MW Industries, Inc.

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National Fastener Distributors Association (NFDA)

National Machinery Exchange

National Machinery LLC
National Standard Parts Associates, Inc. (NSPA)

National Threaded Fasteners Ltd NCG Tools Industry Co., Ltd.

ND Industries

Nexo Industries, Ltd.

Ningbo Auhan Import & Export Co., Ltd. Ningbo Dongxin High-Strength Nut Co., Ltd.

Ningbo Fastener Factory
Ningbo Haixin Hardware Co., Ltd.

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Northwest Hydra-Line Nucor Fastener Nylok LLC OEM Mfg & Sales Ofco Industrial Corp Offshore Milling Services, Inc.

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Seattle Glove Sems & Specials Inc. Seymour of Sycamore

Shanghai Chaen Chia Fasteners Co., Ltd. Shanghai Fast-Fix Rivet Corp. Shanghai Hi-Rise Hardware Co., Ltd Shanghai Jingyang Fastener Co., Ltd. Shanghai RECKY International Trading Co., Ltd. Shanghai Rivet Manufacture Co., Ltd.

Shanghai Sunray Co., Ltd.

Shanghai Win-Van Industry Co., Ltd. Sharp-Eyed Precision Parts Co., Ltd.
Sharp-Eyed Precision Parts Co., Ltd.
Sherex Fastening Solutions, LLC
Shin Chun Enterprise Co Ltd
Shin Guang Yin Enterprise Co., Ltd.
Shuenn Chang Fa Enterprise Co., Ltd.
Smally Steel Ring Co.

Socket Source (The) Soling-PHF SL Solon Manufacturing Co. Solution Industries Soule, Blake & Wechsler, Inc. Southeastern Fastener Association Southwestern Fastener Association

Special Rivets Corp. Specialty Screw Corporation

Spirol

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Tapco, Inc.
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Zonbix Enterprise Co., Ltd.

If you haven't changed or challenged some habit or routine in the last few years, chances are you are not as effective as you could be.

For example, you could still be writing phone messages down on little slips of paper, when entering them into your contact manager would be more effective. This is a simple example of a principle that can extend towards the most important things that we do. Are we using the same routines for organizing our work week, for determining who to call on, for understanding our customers, for collecting information, etc.? There is no practical end to the list.

Contentment with the status quo almost always means sales people who are not as effective as they could be.

My book, 10 Secrets of Time Management for Salespeople, discusses the use of the "more" mindset as an alternative to the status quo.

### 3. Lack of trust in other people in the organization.

Sales people have a natural tendency to work alone. After all, we spend most of the day by ourselves. We decide where to go by ourselves, we decide what to do by ourselves, and we are pretty much on our own all day long. It's no wonder then, that we just naturally want to do everything by ourselves.

That's generally a positive personality trait for a sales person. Unfortunately, when it extends to those tasks that could be done better by other people in our organization it turns into a real negative.

Instead of soliciting aid from others in the organization, and thereby making much better use of our time, many sales people insist on doing it themselves, no matter how redundant and time-consuming is the task. The world is full of sales people who don't trust their own colleagues to write an order, to source a product, to enter an order in the system, to follow up on a back order, to deliver some sample or literature, to research a quote, to deliver a proposal, etc. Again, the list could go on and on.

The point is that many of these tasks can be done better or cheaper by someone else in the organization. The sales people don't release the tasks to them because they, the sales people, don't trust them to do

it. Too bad. It's a tremendous waste of good selling time and talent. Chapter 10 of my book "10 Secrets" describes a system to nurture helpful relationships.

### 4. Lack of tough-minded thoughtfulness.

Ultimately, time management begins with thoughtfulness. That means a sufficient quantity of good quality thought-energy invested in the process. I like to say that good time management is a result of "thinking about it before you do it."

Good time managers invest sufficiently in this process. They set aside time each year to create annual goals, they invest planning time every quarter

and every month to create plans for those times, they plan every week and every sales call. Poor sales time managers don't dedicate sufficient time to the "thinking about it" phase of their job.

personal identity is Not only do good sales time managers invest a sufficient quantity of time, but they also are disciplined and tough-minded about how they think. They ask themselves good questions, and answer them with as much objectivity as they can muster.

**Time** management begins with thoughtfulness...good time management is a result of "thinking about it before you do it."

A big

portion of our sense

of worth and our

dependent on

being busy.

"What do I really want to accomplish in this account?"

"Why aren't they buying from me?"

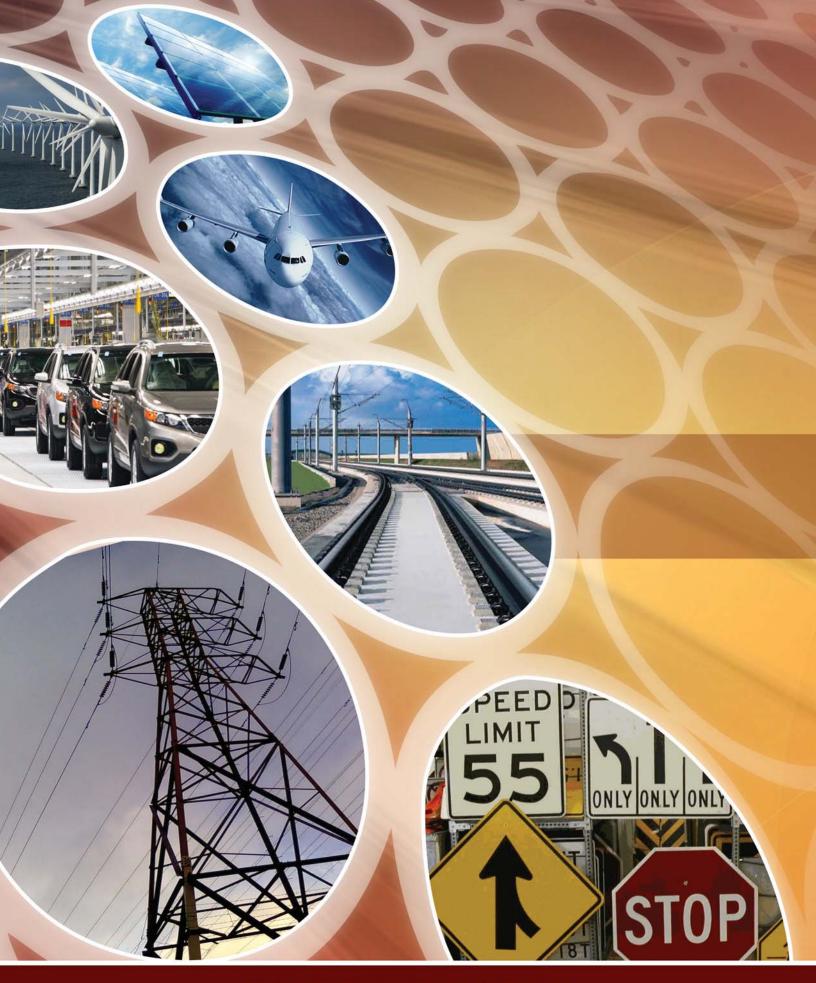
"Who is the key decision maker in this account?"

"Am I spending too much time in this account, or not enough in that one?"

"How can I change what I am doing in order to become more effective?"

These are just a few of the tough questions that good sales time managers consider on a regular basis. They don't allow their emotions or personal comfort zones to dictate the plans. They go where it is smart to go, do what it is smart to do. They do these things because they have spent the quantity and quality of thought-time necessary.

Of course, there are hundreds of other time-wasting habits. These four, however, are the most common. Correct them, and you'll be well on your way to dramatically improved results.





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### Example 1: Foreign TC Bolts

We recently received some TC bolts from a foreign source – plain and coated. They were marked with the logo of a reputable manufacturer who will remain nameless. The plain bolts worked great, consistently achieving pretensions well above the minimum. The coated ones did not. As shown in the figure below, the tension in the 7/8" F1852 bolt was 26 kips versus 41 kips minimum. The best explanation offered so far was that the distributor took plain TCs off the shelf and had them coated and didn't retest them as required by specification. We didn't find these on a job, but I think it's reasonable to assume that similar hardware is on a job somewhere in the world. Let's hope the bolt-up crew did the Pre-Installation Verification.

40000 50000
30000 60000
70000
90000
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Figure 1: Plain and Coated TC Bolts; Coated TC Bolt Tension 26 kips vs. 41 kips Minimum



# Example 2: Foreign Galvanized 7/8" A325 Bolts

These too came from a foreign source. We were skeptical about their performance because the nuts were not lubricated as required by ASTM A563. We tested them in the Skidmore, turning the nut the

prescribed 1/3 turn from snug. As shown below, the tension was 30 kips versus 41 kips minimum. We then did a ROCAP test as mandated by ASTM A325 on another sample, mapping its turn-tension and torquetension relationships. It never exceeded 30 kips and broke before the test was completed. Clearly no functional tests were performed on these assemblies before they were shipped to us. Once again, let's hope that if these bolts find their way to a job, the crew does the Pre-Installation Verification.

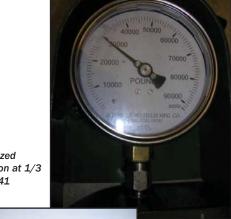


Figure 2: Galvanized A325 Bolt; Tension at 1/3 Turn 30 kips vs. 41 Minimum

The bottom line is that performing the Pre-Installation Verification with a tension calibrator is a common sense quality check. It also acquaints (or reacquaints) the bolting crew with the pretensioning technique being employed, further reducing the chance that problems will arise during construction. Plus, if non-conforming assemblies are identified, it's a heck of a lot easier to replace them before they have been installed. Why wouldn't you do it?

Of course, if you use DTIs or Squirter™ DTIs, you have a tension calibrator on each bolt. Talk about quality control! ◆

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### Class C Components is Customer Focused

Mark Peterson, (pictured), Class C Components Procurement /VMI Manager went on to say, system is easy to navigate/operate. It has completely wireless updates/downloads and we can transmit orders from customer to our facility with a tap. The newest version even shows open orders/ back orders"

He also pointed out, "Our field personnel can

perform all daily business needs with one tool: email. scanner, phone, camera, calendar, and planner."

### CLASS C **COMPONENTS HISTORY**

### **Full Service**

Class C Components is a full service industrial,

fastener, safety and MRO distributor incorporated in May of 1995, located just North St. Minneapolis and Paul. Minnesota. Class C Components, Inc. serves original equipment and sub contract manufacturers with products; vendor managed inventory programs, engineering services and provides supply chain solutions throughout the continental United States.

Their Vendor Managed Inventory programs and JIT services ensure optimal stock levels on metric

fasteners, stainless fasteners, hardware, fittings, abrasives, 3M, janitorial, shipping and safety products. VMI programs ensure industrial supplies are inventoried at predetermined levels to minimize inventory, and maximize transaction savings by consolidating suppliers and purchases.

### **Quality Business Partners**

business Their partners include quality manufacturers like 3M, Brighton-Best, Loctite, Lenox and Brady. Value added services include parts kitting, milspec fasteners, black zinc and ROHS compliant plating's.

Many of their employees have more than 20 years' experience in industrial supplies and in the fastener

> industry to support and extend their clients sourcing efforts. They will deliver the product for the right application, JIT with the needed. quantity then replenish inventory all at a competitive price.



### Quality and Continuous *Improvement*

Class C Components is certified ISO9001:2008 and strives to continually improve their quality processes and practices. They are also committed to utilizing state of the art technology, software and hardware to continuously improve efficiencies, streamline costs and reduce procurement time.



Class C Components, Inc. can be reached at 6825 Sunwood Drive NW, Ramsey, MN 55303.

Their telephone number is 763-535-0400. E-mail

classc@classccomponents.com, or visit them on the internet at www.classccomponents.com.

Computer Insights, Inc. can be reached at 108 Third Street, Bloomingdale, IL 60108. Their telephone number is 1-800-539-1233, E-mail them at sales@ci-inc.com or visit them on the internet atwww.ci-inc.com.





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### **SOUTHEASTERN FASTENER ASSOCIATION**

### SEFA 2013 ANNUAL SPRING CONFERENCE continued from 64

The current trend in the economy will probably continue into 2015 but we can see light at the end of the tunnel. Yes, economists look at and formulate lots of numbers but one needs to really know what numbers are of importance. Rather than throw out all kinds of figures to the audience, he directed them to the Federal Bank Reserve website: www.frbatlanta.org where you can review reports, statistics, weekly Economic and Financial Highlights. At this website you will also find a fair amount of information on small business focus. The final event of the SEFA Conference was the Taste of SEFA Table Top Show (featured biannually). As well as featuring their products and services, the exhibitors brought a "home town treat" to share. Specialty cookies, cheeses, an ice cream cart and even Chicago pizza was offered!! Attendees enjoyed visiting with the many exhibitors and sourcing potential vendors. This year's show featured 40 exhibits making it the largest show in recent years. It was great to see the variety of exhibitors take part in this year's show. Plans are already underway

We received very positive feedback e-mails. Some of the comments were: "I thought this years show was one of the best in years," "Great job, thought all went well, really appreciate all that all do," "I enjoyed the

event this year" "It was a real nice event this year"

Thank you to everyone's participation and contributions to the scholarship fund.

### We appreciate all the donors of silent auction and raffle prizes:

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please turn to page 205

# NEFDA TABLETOP SHOW STURBRIDGE, MA - APRIL 30, 2013











































On April 8, 2013, Southco Unikey purchased Metalurgica Ltda. ("Unikey"). Located in Sao Paulo, Brazil,

Unikey is a manufacturer and distributor of latches, locks, hinges, ventilation systems and related assess / assembly hardware. Unikey supplies a diverse range of end-user industries including industrial machinery, electrical equipment, mass transportation and telecommunications. Unikey sells throughout South America via an extensive network of authorized distributors and has a European sales office in Portugal. Founded in 1945 and headquartered in Concordville, Pennsylvania, Southco is a global manufacturer of engineered access / assembly hardware. The Southco product range includes: latches: locks; captive fasteners; quick-release fasteners; inserts; hinges; and handles. Southco operates eight manufacturing facilities in the United States (2), United Kingdom (2), China (2), Korea (1) and India (1), along with nine sales / distribution centers around the globe. Prior to the transaction closing, Southco had two distribution centers in Mexico, but did no manufacturing in North America or South America outside the United States.

Purchase price: not available



On April 22, 2013, MSC **Industrial Direct Co. Inc.** (NYSE: MSM) purchased

the Barnes Distribution business unit of Barnes Group Inc. (NYSE: B). Based in Cleveland, Ohio, Barnes Distribution is a value-added distributor of fasteners and MRO supplies. Barnes Distribution has a strong footprint throughout the United States and Canada, supplying approximately 31,000 customers with more than 1,300 employees, including more than 800 field associates. The company specializes in lowering customer's inventory procurement / management costs through storeroom organization and vendor managed inventory programs. Barnes Distribution generated net sales of approximately \$300 million in calendar 2012. MSC Industrial is a value-added distributor of metalworking and MRO supplies headquartered in Melville, New York. MSC Industrial operates primarily in the United States (customers in all 50 states), with four distribution centers and 106 branch sales offices. In the 12 months ended September 1, 2012, MSC Industrial generated net sales of \$2.36 billion.

Purchase price: \$550 million



## **NEFDA TABLETOP SHOW** STURBRIDGE, MA - APRIL 30, 2013





















### FASTENER TECHNOLOGY HELPS FULFILL THE PROMISE OF EV AND HYBRID VEHICLES continued from page 190

Unlike traditional fasteners which depend on external locking features that can contribute to unwanted debris, stripping, or additional stack height, the locking fastener with its internal wedge ramp has no external locking feature add-on.

Since it is free-spinning, a nut can be run all the way down by finger with little resistance between meshing threads, so there is no chipping, debris, or dust. This makes for a cleaner battery manufacturing environment, and eliminates the potential for later debris-caused electrical arcing, if the debris were to remain within the battery case.

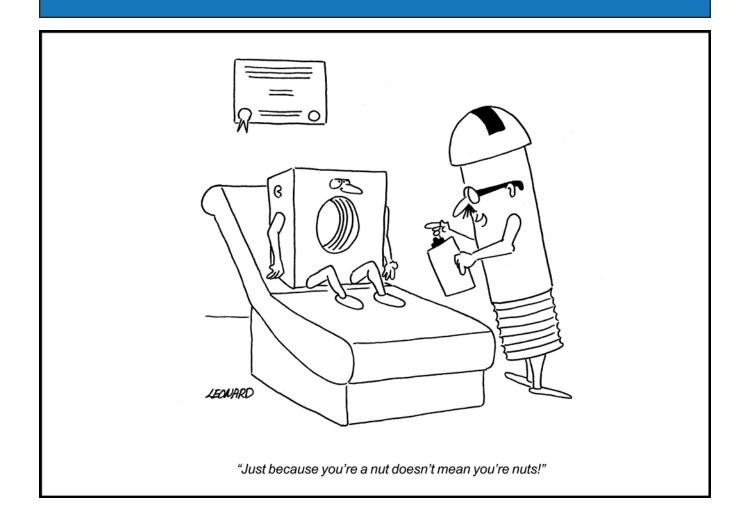
Because the locking thread form is integrated into the part itself and available from the first engaged thread all the way up, a lower battery terminal post is possible. This means that EV or hybrid design engineers can use a more space-efficient post to keep the battery terminals in place.

While EV and hybrid use has been growing, Peacock

envisions greater growth as consumers get tired of paying \$4-5 per gallon of gas at the pump; and as electrical conductivity, connectivity, and battery life improves.

"Regardless of battery type, the design challenge is to ensure that more current gets from point to point as efficiently as possible in EV and hybrid vehicles, without risk of fasteners coming loose throughout their service life," concludes Peacock. "That goal is within reach for designers now."

Spiralock locking fasteners are used for design challenges in a wide range of industries including automotive, heavy truck, aerospace/military, medical, food processing, agriculture, construction, rail, and oil drilling. Production changeovers to the fastener are typically quick and seamless, often requiring just an exchange of traditional nuts, wire inserts or simply drilling out and re-tapping existing parts stock that have unreliable standard tapped holes.





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### **ESTABLISHING A QUALITY TORQUE PROGRAM**

### Experience, Quality and Reliable

In the manufacturing and assembly world, tightening, controlling, or measuring torque fasteners is imperative for production efficiency. An inadequately torqued fastener can vibrate or work loose: conversely, if the tension is too high, the fastener can snap or strip its threads. Faced with these problems, manufacturers are realizing that precise torque control can spell the difference between a safe. reliable, and economical product and complete disaster.

Anybody who has to tighten a threaded fastener and needs to control, monitor, or measure torque needs sophisticated torque tools. If manufacturers want to save money, make their workplace safer, enhance product quality, or reduce their exposure to liability; only specialized high-quality torque tools will get the job done properly.

### 1. Pick the Right Torque Tool

A wide variety of torque tools are available to control or measure the torque applied to fasteners, from electric screwdrivers to large industrial torque wrenches, torque analyzers, torque sensors, pneumatic screwdrivers and torque multipliers. These tools utilize calibrated torque setting mechanisms that may be factory pre-set or userdefinable. When the specified setting is reached, the tool gives a visual, audible, or tactile signal. The anticipated production output, the type of materials being joined, the amount of torque required, and the specified fasteners determine the selection of tools for a given application. Lighter materials such as wood or plastic may require only lightweight tools; likewise, heavy materials such as steel may require stronger or larger tools. If torque data must be gathered during the assembly process or quality process, tools should also have connection ports such as USB, RS-232 and other cabling connections.

### Establish a Torque Calibration Program

Calibration is fine-tuning the torque control process in a production environment. Torque calibration should be checked periodically to determine whether torque tools are operating at their proper settings. Many tools don't have a locking device, and users may easily change their torque settings. When this happens, the tool falls out of adjustment.

A regularly scheduled calibration program enables quality control personnel to correct divergence from proper settings, whether it's because of normal slippage over time or because of adjustments to the tool. Begin by setting a calibration interval initially based on severity of application and the tool manufacturer's recommendations. If the applied torque values are out of range, cut the calibration interval in half and re-test the tools.

### 3. Preventive Maintenance

To maintain consistent accuracy, torque tools must be checked periodically for wear or defective parts. A properly structured preventive maintenance program optimizes tool performance and reduces unexpected downtime, thereby saving time and money in the long run.

Monitoring the number of cycles per day and total hours that a tool is used is the most accurate way to establish proper maintenance intervals. It is recommended that tools be serviced after 100,000 cycles, or if an inspection reveals old or dry grease, parts that show signs of excessive wear, or loose screws and bolts.

### 4. Use Torque Testers

Effective use of a torque tester is a fast and reliable method of calibrating torque tools to their proper settings. Torque Analyzers can also be used for quick tests on the line or in the lab to determine whether torque tools are holding a given setting. They also allow quality control inspectors to calibrate torque sensors and verify torque on fasteners. A quality torque tester should have enough memory to record several hundred readings, and it should store calibration data for multiple torque transducers.



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### The BUSINESS EDGE 2.0

### Many Ways to Pick Orders

The system can include a multitude of ways to pickand-pack orders-each order can go through ANY of these methods—the client decides on an order-by-order basis.

- · Pick on an order-by-order basis is used when multiple products are placed into a combined shipping container. The picker is led through the warehouse in an efficient route.
- · Pick order on a carton basis is used for products with pre-packaged master cartons that are ready for shipping. Users will pick a group of cartons and put order labels on them. When the order is brought into the shipping area, it is scanned to create a packing slip.
- Pick for truck shipment is used when there is a need to consolidate products on a skid for a customer. The warehouse system allows the picker to go through the warehouse gathering full skids and then back through the warehouse to collate the partial skids.
- Packing verification allows verification that the correct product is shipping at a packing station.

Orders that are picked in the warehouse are allocated in real time in The BUSINESS EDGE 2.0 system.

### Additional Functionality

- Wireless portable label printers allow a variety of labels to be printed in the warehouse on a printer carried by the order picker. This on-demand printing greatly increases efficiency.
- · Location Inquiry shows immediately where the product is stocked.

### Eliminate Physical Inventories

 The Wireless inventory verification system allows a company to quickly and easily check the accuracy of the product quantity and location. With the Wireless Warehouse, the need for cycle counting and physical inventories is completely eliminated.

 Pick replenishment system prompts the warehouse to fill pick locations from overstock locations when the pick locations fall below minimum

quantities.

· Put away screens tell users what zone locations the product should be put away into, helping keep the high-velocity inventory in easily accessible locations, while lower-turnover inventory is kept in more remote locations. For products that have multiple overstock locations, the system can also tell the user if the current

> inventory should be put in an overstock or a pick location.

· Directed put away can be accomplished by simply printing the location on the package label to tell the user what location to put the product into based on the carton size, empty locations, zone of the product and current stock already in the warehouse.



### Wireless Warehouse Spells Efficiency

All of the functions of The BUSINESSS EDGE 2.0 Wireless Warehouse are native and integral to the host system. A

> company can begin a process from a full sized screen and pick it up midway with a wireless device. Alternatively, if something is being handled by the wireless system and it needs to be finished with a PC, there is no problem at all. Flexible put away, picking and

packing enable the handling of both regular and "rush" orders with ease. Moving items in Inventory or adjusting quantities are all done with wireless scanners. Having full control of everything that happens in the warehouse in real time can revolutionize the level of efficiency. It is a very wise investment.

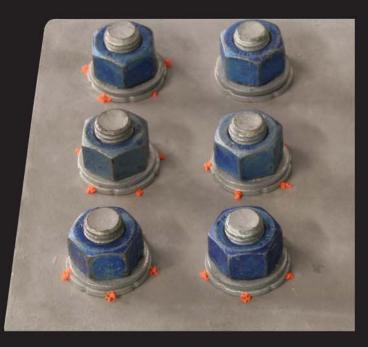
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### SMALL BUSINESS ROLLER COASTER CONTINUES: AFTER MARCH'S DEADLINE CONFIDENCE IS UP IN APRIL continued from page 92

### Earnings and Wages

Earnings trends have been on an upward trajectory but were unchanged in April, holding at a net negative 23 percent. Nineteen percent of small employers reported raising compensation and three percent reported reductions in worker compensation, yielding a net 15 percent reporting higher worker compensation (down 1 point from March). A net nine percent of owners plan to raise compensation in the coming months.

### Credit Markets

Thirty-one (31) percent of owners reported that all their credit needs were met; 50 percent explicitly said they did not want a loan (63 percent including those who did not answer the question, presumably uninterested in

110

borrowing as well). Only six percent of owners reported that all their credit needs were not met, down 1 point and only 2 points above the record low.

### Capital Outlays

The frequency of reported capital outlays over the past six months fell 1 point to 56 percent, after rising steadily, albeit by small increments, since

January. The frequency of expenditures being made remain at the high end of recession-type readings, consistent with the lack of interest in expansion and the dim outlook for business conditions. The percent of owners planning capital outlays in the next three to six months fell 2 points, with a reported 23 percent planning to make future expenditures.

### Good Time to Expand

Only four percent of those surveyed characterized the current period as a good time to expand, unchanged from last month and historically a very weak number. Of those who said it was not a good time to expand, 62 percent cited "economic conditions" and 24 percent cited "the political climate." The net percent of owners expecting better business conditions in six months was a net

negative 15 percent, an increase of 13 points over March.

### **Inventories**

The pace of inventory reduction continued, with a net negative six percent of all owners reporting growth in inventories. For all firms, a net negative 1 percent (unchanged) reported stocks too low, historically a good level of satisfaction with inventory stocks.

Plans to increase inventories gained 5 points but rose only to a net zero percent of all firms.

### Inflation

Twenty percent of surveyed NFIB owners reported price increases (up 2 points) and 15 percent reported reducing their average selling prices in the past three months (down

2 points). The net percent of owners raising selling prices was three percent, up 4 points. Twenty-one (21) percent of owners plan to raise average prices in the next few months, and three percent plan reductions, both unchanged from March's report.

NFIB Small Business Optimism Index
Based on 10 Survey Indicators, Seasonally Adjusted 1986 = 100
January Quarter1985 - April Quarter 2013

77 79 81 83 85 87 89 91 93 95 97 99 01 03 05 07 09 11 13
AR

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Today's report is based on the responses of

1,873 randomly sampled small businesses in NFIB's membership, surveyed throughout the month of April.

For more information, download the complete study at www.nfib.com/sbetindex.

\*All net percentages seasonally adjusted unless otherwise noted.

NFIB's Small Business Economic Trends is a monthly survey of small-business owners' plans and opinions. Decision makers at the federal, state and local levels actively monitor these reports, ensuring that the voice of small business is heard. The NFIB Research Foundation conducts some of the most comprehensive research of small-business issues in the nation. The National Federation of Independent Business is the nation's leading small-business association. A nonprofit, nonpartisan organization founded in 1943, NFIB represents the consensus views of its members in Washington, D.C., and all 50 state capitals.

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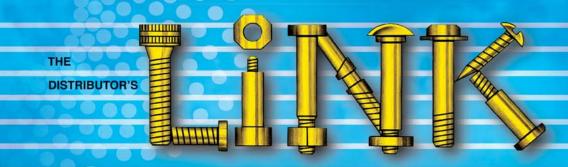
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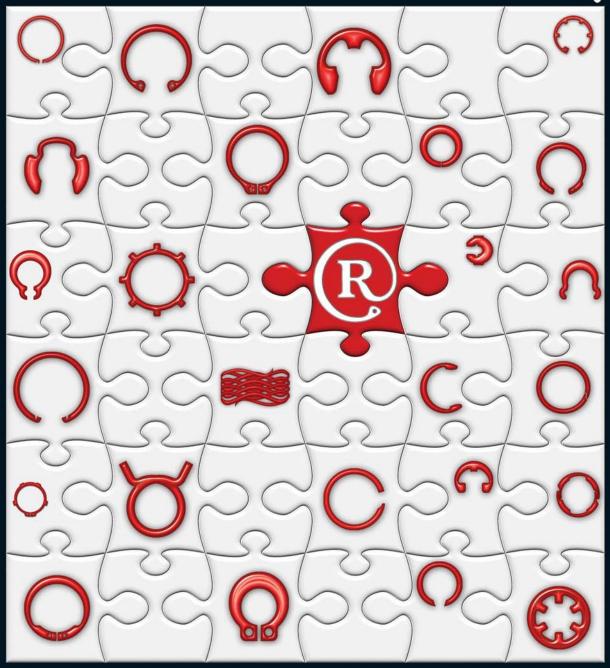
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